

SECTION TITLE

Ability DFC Proposal to Attract Supplemental Milk to the Southeast

SLIDE TITLE

METHODOLOGY

| | |
|----------------------------------|-----------|
| ORIGIN POINT DIFFERENTIAL | \$2.00 |
| ORIGIN POINT CI UTILIZATION | 30% |
| CLASS I PRODUCER RETURN | \$ 0.60 |
| DESTINATION POINT DIFERENTIAL | \$3.00 |
| DESTINATION POINT CI UTILIZATION | 70% |
| CLASS I PRODUCER RETURN | \$ 2.10 |
| HAUL ORIGIN TO DESTINATION | \$ 2.50 |
| NET CI RETURN | \$ (1.00) |

SLIDE TITLE

ACTUAL EXAMPLE

| | |
|----------------------------|-----------|
| ROSWELL DIFFERENTIAL | \$2.10 |
| ROSWELL CI UTILIZATION | 43% |
| CLASS I PRODUCER RETURN | \$ 0.90 |
| BATON ROUGE DIFERENTIAL | \$3.60 |
| BATON ROUGE CI UTILIZATION | 60% |
| CLASS I PRODUCER RETURN | \$ 2.16 |
| HAUL ORIGIN TO DESTINATION | \$ 3.45 |
| NET CLASS I RETURN | \$ (2.19) |

Projected Class I Utilizations at Origin and Destination Points

| Origin points | | | | Destination points | | | | Haul Cost | Difference | Does | | |
|-----------------|----------------|----------------------|-------------------------|--------------------|----------------|----------------------|---------|------------------------|----------------------------------|--------------------------|-----------------------------|---------|
| City | Approx | Class I | | Class I | Class I | | Class I | Mileage between points | per Cwt @ \$1.85 per loaded mile | In Cl. I Producer Return | Haul Cost Exceed Difference | Rate |
| | Class I Util % | Class I Differential | Class I Producer Return | | Class I Util % | Class I Differential | | | | | | |
| Roswell, NM | 0.43 | 2.10 | 0.903 | Baton Rouge, LA | 0.60 | 3.60 | 2.160 | 895 | 3.449 | 1.257 | YES | (2.192) |
| Roswell, NM | 0.43 | 2.10 | 0.903 | Atlanta, GA | 0.70 | 3.10 | 2.170 | 1259 | 4.852 | 1.267 | YES | (3.585) |
| Liberal, KS | 0.28 | 2.00 | 0.560 | Little Rock, AR | 0.60 | 2.80 | 1.680 | 603 | 2.324 | 1.120 | YES | (1.204) |
| Rensselaer, IN | 0.40 | 2.00 | 0.800 | Nashville, TN | 0.70 | 2.60 | 1.820 | 372 | 1.434 | 1.020 | YES | (0.414) |
| Springfield, OH | 0.40 | 2.00 | 0.800 | Nashville, TN | 0.70 | 2.60 | 1.820 | 348 | 1.341 | 1.020 | YES | (0.321) |
| Lancaster, PA | 0.42 | 2.90 | 1.218 | Winston Salem, NC | 0.65 | 3.10 | 2.015 | 394 | 1.519 | 0.797 | YES | (0.722) |
| Lancaster, PA | 0.42 | 2.90 | 1.218 | Atlanta, GA | 0.70 | 3.10 | 2.170 | 697 | 2.686 | 0.952 | YES | (1.734) |

Projected Class I Utilizations at Origin and Destination Points

| If Class I Utilization at Destination Points Increases Five Percentage Points Above Projected Level | | | | | | | | | | | | |
|---|----------------|----------------------|-------------------------|--------------------|----------------|----------------------|---------|------------------------|----------------------------------|--------------------------|-----------------------------|---------|
| Origin points | | | | Destination points | | | | Haul Cost | Difference | Does | | |
| City | Approx | Class I | | Class I | Class I | | Class I | Mileage between points | per Cwt @ \$1.85 per loaded mile | In Cl. I Producer Return | Haul Cost Exceed Difference | Rate |
| | Class I Util % | Class I Differential | Class I Producer Return | | Class I Util % | Class I Differential | | | | | | |
| Roswell, NM | 0.43 | 2.10 | 0.903 | Baton Rouge, LA | 0.65 | 3.60 | 2.340 | 895 | 3.449 | 1.437 | YES | (2.012) |
| Roswell, NM | 0.43 | 2.10 | 0.903 | Atlanta, GA | 0.75 | 3.10 | 2.325 | 1259 | 4.852 | 1.422 | YES | (3.430) |
| Liberal, KS | 0.28 | 2.00 | 0.560 | Little Rock, AR | 0.65 | 2.80 | 1.820 | 603 | 2.324 | 1.260 | YES | (1.064) |
| Rensselaer, IN | 0.40 | 2.00 | 0.800 | Nashville, TN | 0.75 | 2.60 | 1.950 | 372 | 1.434 | 1.150 | YES | (0.284) |
| Springfield, OH | 0.40 | 2.00 | 0.800 | Nashville, TN | 0.75 | 2.60 | 1.950 | 348 | 1.341 | 1.150 | YES | (0.191) |
| Lancaster, PA | 0.42 | 2.90 | 1.218 | Winston Salem, NC | 0.70 | 3.10 | 2.170 | 394 | 1.519 | 0.952 | YES | (0.567) |
| Lancaster, PA | 0.42 | 2.90 | 1.218 | Atlanta, GA | 0.75 | 3.10 | 2.325 | 697 | 2.686 | 1.107 | YES | (1.579) |

Projected Class I Utilizations at Origin and Destination Points

| If Class I Utilization at Destination Points Increases Ten Percentage Points Above Projected Level | | | | | | | | | | | | |
|--|---------|--------------|----------|--------------------|--------------|---------|-----------|-------------|------------|-------------|------|---------|
| Origin points | | | | Destination points | | | Haul Cost | | Difference | Does | | |
| City | Approx | Class I | Class I | Class I | Class I | Class I | Mileage | per Cwt @ | In Cl. I | Haul Cost | Does | |
| | Class I | Class I | Producer | | | | | | | | | |
| | Util % | Differential | Return | Util % | Differential | Return | points | loaded mile | Return | Difference? | | |
| Roswell, NM | 0.43 | 2.10 | 0.903 | Baton Rouge, LA | 0.70 | 3.60 | 2.520 | 895 | 3.449 | 1.617 | YES | (1.832) |
| Roswell, NM | 0.43 | 2.10 | 0.903 | Atlanta, GA | 0.80 | 3.10 | 2.480 | 1259 | 4.852 | 1.577 | YES | (3.275) |
| Liberal, KS | 0.28 | 2.00 | 0.560 | Little Rock, AR | 0.70 | 2.80 | 1.960 | 603 | 2.324 | 1.400 | YES | (0.924) |
| Rensselaer, IN | 0.40 | 2.00 | 0.800 | Nashville, TN | 0.80 | 2.60 | 2.080 | 372 | 1.434 | 1.280 | YES | (0.154) |
| Springfield, OH | 0.40 | 2.00 | 0.800 | Nashville, TN | 0.80 | 2.60 | 2.080 | 348 | 1.341 | 1.280 | YES | (0.061) |
| Lancaster, PA | 0.42 | 2.90 | 1.218 | Winston Salem, NC | 0.75 | 3.10 | 2.325 | 394 | 1.519 | 1.107 | YES | (0.412) |
| Lancaster, PA | 0.42 | 2.90 | 1.218 | Atlanta, GA | 0.80 | 3.10 | 2.480 | 697 | 2.686 | 1.262 | YES | (1.424) |

Projected Class I Utilizations at Origin and Destination Points

| If Class I Utilization at Destination Points Increased to 100% Class I | | | | | | | | | | | | |
|--|---------|--------------|----------|--------------------|--------------|---------|-----------|-------------|------------|-------------|------|---------|
| Origin points | | | | Destination points | | | Haul Cost | | Difference | Does | | |
| City | Approx | Class I | Class I | Class I | Class I | Class I | Mileage | per Cwt @ | In Cl. I | Haul Cost | Does | |
| | Class I | Class I | Producer | | | | | | | | | |
| | Util % | Differential | Return | Util % | Differential | Return | points | loaded mile | Return | Difference? | | |
| Roswell, NM | 0.43 | 2.10 | 0.903 | Baton Rouge, LA | 1.00 | 3.60 | 3.600 | 895 | 3.449 | 2.697 | YES | (0.762) |
| Roswell, NM | 0.43 | 2.10 | 0.903 | Atlanta, GA | 1.00 | 3.10 | 3.100 | 1259 | 4.852 | 2.197 | YES | (2.655) |
| Liberal, KS | 0.28 | 2.00 | 0.560 | Little Rock, AR | 1.00 | 2.80 | 2.800 | 603 | 2.324 | 2.240 | YES | (0.084) |
| Rensselaer, IN | 0.40 | 2.00 | 0.800 | Nashville, TN | 1.00 | 2.60 | 2.600 | 372 | 1.434 | 1.800 | NO | 0.366 |
| Springfield, OH | 0.40 | 2.00 | 0.800 | Nashville, TN | 1.00 | 2.60 | 2.600 | 348 | 1.341 | 1.800 | NO | 0.459 |
| Lancaster, PA | 0.42 | 2.90 | 1.218 | Winston Salem, NC | 1.00 | 3.10 | 3.100 | 394 | 1.519 | 1.882 | NO | 0.363 |
| Lancaster, PA | 0.42 | 2.90 | 1.218 | Atlanta, GA | 1.00 | 3.10 | 3.100 | 697 | 2.686 | 1.882 | YES | (0.804) |

Projected Class I Utilizations at Origin and Destination Points

| Projected Class I Utilizations at Destination Points | | | | | | | | | | | | | |
|--|---------|--------------|----------|--------------------|---------|--------------|---------|-----------|-------------|------------|--------|-------------|--|
| Origin points | | | | Destination points | | | | Haul Cost | | Difference | | Does | |
| City | Approx | Class I | | Class I | Class I | Class I | Mileage | per Cwt @ | In Cl. I | Haul Cost | Exceed | Difference? | |
| | Class I | Class I | Producer | | | | | | | | | | |
| | Util % | Differential | Return | | Util % | Differential | Return | points | loaded m/le | Return | | | |
| Springfield, MO | 0.60 | 2.20 | 1.320 | Atlanta, GA | 0.70 | 3.10 | 2.170 | 641 | 2.471 | 0.850 | YES | (1.621) | |
| Springfield, MO | 0.60 | 2.20 | 1.320 | Atlanta, GA | 0.75 | 3.10 | 2.325 | 641 | 2.471 | 1.005 | YES | (1.466) | |
| Springfield, MO | 0.60 | 2.20 | 1.320 | Atlanta, GA | 0.80 | 3.10 | 2.480 | 641 | 2.471 | 1.160 | YES | (1.311) | |
| Springfield, MO | 0.60 | 2.20 | 1.320 | Atlanta, GA | 1.00 | 3.10 | 3.100 | 641 | 2.471 | 1.780 | YES | (0.691) | |
| Springfield, MO | 0.60 | 2.20 | 1.320 | Nashville, TN | 0.70 | 2.60 | 1.820 | 436 | 1.680 | 0.500 | YES | (1.180) | |
| Springfield, MO | 0.60 | 2.20 | 1.320 | Nashville, TN | 0.75 | 2.60 | 1.950 | 436 | 1.680 | 0.630 | YES | (1.050) | |
| Springfield, MO | 0.60 | 2.20 | 1.320 | Nashville, TN | 0.80 | 2.60 | 2.080 | 436 | 1.680 | 0.760 | YES | (0.920) | |
| Springfield, MO | 0.60 | 2.20 | 1.320 | Nashville, TN | 1.00 | 2.60 | 2.600 | 436 | 1.680 | 1.280 | YES | (0.400) | |
| Little Rock, AR | 0.60 | 2.80 | 1.680 | Atlanta, GA | 0.70 | 3.10 | 2.170 | 641 | 2.471 | 0.490 | YES | (1.981) | |
| Little Rock, AR | 0.60 | 2.80 | 1.680 | Atlanta, GA | 0.75 | 3.10 | 2.325 | 641 | 2.471 | 0.645 | YES | (1.826) | |
| Little Rock, AR | 0.60 | 2.80 | 1.680 | Atlanta, GA | 0.80 | 3.10 | 2.480 | 641 | 2.471 | 0.800 | YES | (1.671) | |
| Little Rock, AR | 0.60 | 2.80 | 1.680 | Atlanta, GA | 1.00 | 3.10 | 3.100 | 641 | 2.471 | 1.420 | YES | (1.051) | |
| Little Rock, AR | 0.60 | 2.80 | 1.680 | Nashville, TN | 0.70 | 2.60 | 1.820 | 436 | 1.680 | 0.140 | YES | (1.540) | |
| Little Rock, AR | 0.60 | 2.80 | 1.680 | Nashville, TN | 0.75 | 2.60 | 1.950 | 436 | 1.680 | 0.270 | YES | (1.410) | |
| Little Rock, AR | 0.60 | 2.80 | 1.680 | Nashville, TN | 0.80 | 2.60 | 2.080 | 436 | 1.680 | 0.400 | YES | (1.280) | |
| Little Rock, AR | 0.60 | 2.80 | 1.680 | Nashville, TN | 1.00 | 2.60 | 2.600 | 436 | 1.680 | 0.920 | YES | (0.760) | |
| Kentwood, LA | 0.60 | 3.60 | 2.160 | Atlanta, GA | 0.70 | 3.10 | 2.170 | 449 | 1.731 | 0.010 | YES | (1.721) | |
| Kentwood, LA | 0.60 | 3.60 | 2.160 | Atlanta, GA | 0.75 | 3.10 | 2.325 | 449 | 1.731 | 0.165 | YES | (1.566) | |
| Kentwood, LA | 0.60 | 3.60 | 2.160 | Atlanta, GA | 0.80 | 3.10 | 2.480 | 449 | 1.731 | 0.320 | YES | (1.411) | |
| Kentwood, LA | 0.60 | 3.60 | 2.160 | Atlanta, GA | 1.00 | 3.10 | 3.100 | 449 | 1.731 | 0.940 | YES | (0.791) | |