1	BEFORE THE UNITED STATES DEPARTMENT
2	OF AGRICULTURE
3	AGRICULTURAL MARKETING SERVICE
4	
5	In the Matter of:
6	)
7	MILK IN THE CENTRAL ) Docket Nos ) AO-313-A48
8	ORDER MARKETING AREA ) DA-04-06
9	
10	
11	
12	
13	
14	
15	TRANSCRIPT OF PROCEEDINGS
16	
17	The above-entitled matter came on for
18	hearing, pursuant to notice, at 8:30 a.m. on
19	Tuesday, December 7, 2004, at the Hilton
20	Kansas City Airport, 8801 NW 112th Street,
21	Kansas City, Missouri, before the Honorable
22	Marc R. Hillson, Chief Administrative Law
23	Judge.
24	
25	VOLUME TT

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24					

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1
             (Proceedings commenced at 8:31 a.m.)
 2.
                       JUDGE HILLSON: Good morning.
 3
        We're here for the second day of our hearing.
 4
        It's December 7th, 63rd anniversary of Pearl
 5
        Harbor Day.
                 Mr. Beshore, you're going to call
 7
        your first witness; is that correct?
 8
                       MR. BESHORE: Yes. Mr. Hollon.
                       JUDGE HILLSON: Mr. Hollon.
 9
                         ELVIN HOLLON,
10
        a Witness, being first duly sworn, testified
11
        under oath as follows:
12
13
                       JUDGE HILLSON: If you would,
        please state and spell your name for the
14
        record.
15
                       THE WITNESS: I am Elvin
16
17
        Hollon, H-O-L-L-O-N.
18
                       JUDGE HILLSON: He's your
        witness, Mr. Beshore.
19
20
                       MR. BESHORE: Thank you, your
21
        Honor. Before Mr. Hollon proceeds, I ask we
        have marked for identification two documents,
22
23
        the first being a 44 page document cover page
        titled Statement Regarding Proposals 1 through
24
```

25

3.

JUDGE HILLSON: Mark that as

1

2	Exhibit 18.
3	THE WITNESS: Do you want to do
4	that in reverse? 18 as my exhibits and
5	JUDGE HILLSON: What's going
6	on?
7	MR. BESHORE: Can we just
8	mark I have two exhibits. We would like
9	the statement be marked as Exhibit 19 and the
10	other packet, which is a 39 page document with
11	the cover page Titled Exhibits Regarding
12	Proposals 1 through 3, we would like to have
13	that marked as Exhibit 18.
14	JUDGE HILLSON: So the exhibits
15	regarding Proposals 1 through 3 is marked
16	Exhibit 18 and the statement I'm marking as
17	Exhibit 19.
18	MR. BESHORE: Yes.
19	JUDGE HILLSON: So marked.
20	MR. BESHORE: Thank you.
21	(Exhibits 18 and 19 were marked
22	for identification.)
23	EXAMINATION

Q. Mr. Hollon, will you first provide us

BY MR. BESHORE:

```
with your business address and describe your
```

- present employment, please?
- 3 A. Well, my business address is down the
- 4 street, but I'm not sure if I can do the
- 5 numbers. I would have to go look them up, but
- 6 I will get that.
- 7 I'm employed by Dairy Farmers of
- 8 America as a director for fluid marketing and
- 9 economic analysis, and I've been an employee
- of Dairy Farmers of America for 25 years.
- 11 Q. Now, prior to being employed by Dairy
- 12 Farmers of America, would you give a summary
- of your professional background beginning with
- 14 your education?
- 15 A. I have a Bachelor of Science Degree
- in dairy manufacturing from Louisiana State
- 17 University, commonly termed how to make cheese
- and ice cream. And I have a Master's Degree
- in agriculture economics from Louisiana State
- 20 University.
- Q. After obtaining your master's degree,
- how have you been employed?
- 23 A. Again, I've been employed by Dairy
- 24 Farmers of America for 25 years. I spent five
- 25 years in what was the forerunner to DFA,

```
1
        Associated Milk Producers, Inc., in their
 2
        corporate offices in San Antonio. I worked
 3
        with dairy policy issues, worked with industry
 4
        Market Administrator type activities.
 5
                 Then I spent 13 years in the Upper
        Midwest working in the day-to-day marketing of
 7
        fluid milk, buy/sale, worked with over order
        pricing agencies and, again, Federal order
        hearings and regulations.
 9
                 I worked for two years in AMPI's
10
11
        southern region in Arlington, Texas, again
12
        working with fluid milk marketing, buy/sale,
13
        as well as over order pricing agencies. And
        worked with, at that time, AMPI's
14
        relationships with some of the producer groups
15
        in the south and southwest, and over order
16
17
        pricing agencies in the southeast.
18
                 And since the formation of DFA, I've
19
        worked here in the Kansas City office, and my
20
        duties deal day-to-day with economic analysis,
21
        not so much the buying and selling of milk
22
        every day, but with our activities with the
23
        Chicago Mercantile Exchange, with Federal Milk
        Marketing Orders with their national and
24
```

agricultural policies, and with marketing

```
decisions between DFA's counsels.
```

- 2 Q. Have you previously testified in
- 3 Federal order hearings?
- 4 A. I have previously testified at many
- 5 Federal order hearings.
- 6 Q. In many regions of the country -- in
- 7 all regions of the country?
- 8 A. Yes. I think I have had either --
- 9 I've either testified or written testimony for
- 10 a hearing in every order that is in existence
- 11 today, every Federal order and one or two
- 12 state orders.
- Q. And have you been -- has your
- 14 testimony been received in your fields of
- 15 expertise as an agriculture economist in dairy
- 16 marketing?
- 17 A. It has.
- MR. BESHORE: Your Honor, I
- 19 would ask that Mr. Hollon's testimony be --
- 20 that he be so recognized and his testimony be
- 21 perceived in that area of expertise in this
- hearing.
- JUDGE HILLSON: Any objection?
- Hearing none, so noted.
- Q. (By Mr. Beshore) Let's first go to

```
1 Exhibit 18, Mr. Hollon, your exhibit -- your
```

- 2 set of exhibits. Exhibit 18 has 39 pages,
- 3 which are consecutively numbered in the lower
- 4 right-hand corner when it's turned laterally;
- 5 correct?
- 6 A. Correct.
- 7 Q. And there are, I think, ten tables
- 8 and two charts in the exhibit; is that
- 9 correct?
- 10 A. Yes.
- 11 Q. And these are referred to in your
- 12 testimony, and to provide some context and
- 13 background, let's go through them. If you
- 14 would, turn, starting with the first exhibit,
- which is the first table, Table 1 in Exhibit
- 16 18, could you describe that for us, please?
- 17 A. Table 1 is data taken from the
- 18 Federal Milk Marketing Order's annual
- 19 statistics and is for the calendar year 2003
- 20 by Federal order. The total pounds of Class I
- 21 milk in each -- pounds of milk using Class I
- 22 products by Federal order in each order. This
- 23 data is published both in written form and
- 24 electronic form.
- Q. Published by --

```
1 A. By AMS, Dairy Programs, correct.
```

- 2 Q. Thank you. Table 2 has five pages, A
- 3 through E; is that correct?
- 4 A. That is correct. This is data from
- 5 the Central order. I suspect all of this data
- 6 could be found in one form or another in
- 7 Mr. Stukenberg's exhibit. I simply pulled it
- 8 together in this form for some comparisons I
- 9 was making for reference. This is all data
- 10 that is published monthly. And then summed up
- at the end of the year by the Central Federal
- 12 order. It is various statistical pounds,
- 13 utilizations and prices in the Central Federal
- order.
- 15 Q. Statistical uniform prices and
- 16 utilization and producer prices?
- 17 A. That's correct.
- 18 Q. Table 3 of Exhibit 18 is a one-page
- 19 table?
- 20 A. Table 3 is a one-page table. This is
- 21 information from the Central order that has
- 22 pounds of Class I and Class II by months,
- 23 pounds of Class III and Class IV by month. It
- computes an index for comparison purposes
- using January of 2000 as a base. And the

```
1 purpose of this table was to try to get some
```

- 2 idea of the relationship between Class III and
- 3 IV as a reserve versus Class I and Class II
- 4 fluid use in the Central order, and that
- 5 information is then on a graph that would be
- 6 Exhibit 18, Chart 1.
- 7 Q. That's the next page in Exhibit 18?
- 8 A. That's correct.
- 9 Q. Now, there are two columns of indices
- on Table 3. Would you just explain how each
- 11 index was calculated?
- 12 A. The index that is the index of Class
- I plus Class II was the fifth column from the
- 14 table of data. The information under Class I
- 15 plus Class II index and it takes the pounds in
- 16 each month and then divides again by January
- of 2000 just to give some historical
- 18 relationship over time. And so in each of
- 19 the -- there's a set of matched columns for
- 20 each month, and that would always be the
- 21 column to the left.
- 22 So in January -- the column labeled
- 23 March of 2000 would be the taller of the two
- columns.
- Q. On the chart?

- 1 A. On the chart, that's correct.
- 2 Q. The base month for the index is
- 3 January of 2000?
- 4 A. Which is the first month of Federal
- 5 Order Reform, yes.
- 6 Q. And is that the base month for both
- 7 indexes?
- 8 A. It is.
- 9 Q. How is the index labeled Class III
- 10 and Class IV calculated?
- 11 A. For that the Class III and Class IV
- were added together each month and the total
- divided by -- the total for January of 2000,
- 14 and that would be -- that index number would
- be the last rightmost column in the data, and
- on the chart in each paired comparison it
- would always be the column to the right.
- 18 Q. Thank you. Now, would you move to
- 19 Table 4 of Exhibit 18. That is also a
- one-page table; is that correct?
- 21 A. It's a one-page table. This data was
- 22 taken from information that was provided by
- 23 the Market Administrators in Order 32, the
- 24 Central order, Order 30, the Upper Mideast
- order and Order 135, the former Western order.

```
This data was put into the record yesterday.
 2.
                 And first column is the pounds of
 3
        California milk that was pooled on the Western
        order taken from that table, pounds of
 5
        California milk pooled on the Central order
        taken from that table, pounds of California
 7
        milk on Order 30 taken from that table, the
        total, and then the second half of the column
        is just all Federal order pounds from each of
 9
10
        those orders.
                 And the graph, which would be Chart
11
12
        No. 2, takes the sum of the California pounds.
13
        That would be the lower of the two lines, the
        California pounds as they got pooled into
14
        various Federal orders, and the upper line
15
        would be all the milk pooled in the orders.
16
17
        And where there is a jump or an increase would
18
        represent pounds when there were large volumes
        of California milk pooled on the orders.
19
20
                 And back to the table itself in the
21
        Federal order column, there's a number in
22
        October that seems to be out of place. To the
        best of my knowledge, that represented a
23
2.4
        distressed pooling situation of California
25
        milk. I'm not intimately familiar with those,
```

but it is reported in the Order's statistical

- 2 data.
- 3 Q. That's the number for October '02 in
- 4 Federal Order 30?
- 5 A. That's correct.
- 6 Q. And does this table and chart
- 7 essentially show the migration of California
- 8 milk as regulations were promulgated and
- 9 changed?
- 10 A. That is correct. And the point when
- it ends, while the regulation was in effect in
- 12 the Western order in April, pricing was such
- 13 that in the Western in order that month there
- 14 was no -- there was a lot of depooling that
- went along in those months, so the last end of
- 16 the chart is the end of the California milk in
- 17 that order.
- 18 Q. Now, would you turn then to Table 5,
- 19 and that is a five-page table, pages
- identified as 5-A and 5-E; is that correct?
- 21 A. That is correct.
- Q. What does that show?
- 23 A. The purpose of Tables 5-A through E
- is to try to give some relative ability of the
- 25 blend price in Federal Order 32 and its

competitive position with the blend price in

1

24

25

```
Federal Order 5. So there are two locations
 2
        of pockets of milk production. One is in the
 3
        Nashville, Illinois, area, Southern Illinois,
 5
        one is in the Jackson, Missouri, area, and
        that's southeastern Missouri, and both of
 7
        those milk supplies are affected and do at
        times supply Madisonville, Kentucky. There's
 9
        a processing plant there that plant is in
10
        Federal Order No. 5.
                 So the first row is the Federal Order
11
12
        5 blend price of $13.32 for January of 2000.
13
        That's reduced by the location of Madisonville
        to be a net blend at that location of $12.62.
14
        The freight from Nashville, Illinois, using a
15
        $2.10 per loaded mile and a 50,000 pound load
16
        weight would be approximately $0.76 a hundred
17
18
        or net return after haul of $11.86.
19
                 Similar comparison, a blend at
20
        location less haul, a net return from
21
        Southeast Missouri would be $12.62 minus $0.67
22
        for $11.95. This calculation carries its way
23
        throughout the year.
```

In the lower half of the page, that

same milk supply of what kind of a net return

```
1 would it have at St. Louis. So we have the
```

- 2 Order 32 blend price which in January was
- 3 \$11.23. No location adjustment, that's the
- 4 based on the marketplace. The haul or freight
- from Nashville, Illinois, would be \$0.24 a
- 6 hundred for a net return of \$10.99. The
- 7 freight from Jackson, Missouri, would be
- 8 \$0.45, that would be a net return of \$10.78.
- 9 So now we have two net returns to
- 10 compare. And the Federal Order 5 is able, at
- 11 Southern Illinois, to outpay Order 32 by \$0.87
- in January of 2000, and Federal Order 5 is
- able to outpay Order 32 from Southeast
- 14 Missouri by \$1.17 for January of 2000.
- Those calculations are repeated
- across the page for an annual average over in
- 17 the right-handmost column. And then this
- 18 pattern is computed all the way through the
- 19 2000, '01, '02, '03 and year to date in '04
- 20 for a comparison of Federal Order 5 and Order
- 21 32.
- Q. And each page of Table 5, A through
- 23 E, is a calendar year summation of those
- 24 calculations?
- 25 A. That is correct.

```
1
                 Turn, then, to Table 6 of Exhibit 18,
 2.
        and that is also a five-page table, is it not?
                 It is. And it does all of the same
 3
            Α.
 4
        types of comparisons using the same
 5
        methodology. The locations, however, are
        different in this case, comparing to relative
 6
 7
        competitive position between Federal Order 32
        and Federal Order 7. And in this case the
        milk supply is near Ada, Oklahoma, there's a
 9
        pocket of milk there, and the comparison there
10
        would be between Federal Order 32 and -- I'm
11
12
        sorry -- Federal Order 32 and Federal Order 7
13
        at Ft. Smith and Little Rock versus Tulsa,
        Tulsa being Federal Order 32.
14
                 And you do the same thing, you take a
15
        blend price it was based on, reduce it by the
16
17
        appropriate location, reduce it by the haul to
18
        get a net versus net. So, for example, in
19
        January, the Order 32 had an advantage of
20
        $0.20 versus Federal Order 7 at Little Rock,
21
        but it was behind by $0.47 at Ft. Smith, and
        that reflects, by and large, the distance is
22
23
        much shorter.
```

Now, Little Rock and Ft. Smith are

the locations of distributing plants in Order

24

25

Q.

```
1 7?
```

- 2 A. That is correct. That could be a
- 3 competitive force for that particular milk
- 4 supply.
- 5 Q. And on each table, as in the previous
- 6 table, the bottom line indicates your
- 7 calculation assumptions with respect to the
- 8 transportation and calculation?
- 9 A. That's correct.
- 10 Q. Then B is -- 6-B is the same
- 11 calculation for the year 2001?
- 12 A. Yes.
- Q. And C, D and E, the respective
- sequential calendar years of 2002 through
- 15 2004; correct?
- 16 A. That is correct.
- 17 Q. Turn, then, to Table 7. Is this also
- a five-page table, 7-A through 7-E, showing
- 19 another comparison of returns with an adjacent
- 20 Federal order, this time Federal Order 30?
- 21 A. That is correct. This series of
- 22 tables compare the return from Southwest
- Wisconsin to St. Louis and from the Melrose,
- Minnesota, area to Des Moines, Iowa. Those
- 25 would be pockets of milk supplies and

```
1 alternative of sources.
```

- In the case, for example, in January
- of 2000, the blend at Federal Order 32 was
- 4 \$11.23 with a zero location adjustment. The
- 5 freight from Lancaster, Wisconsin, to St.
- 6 Louis was \$1.43, so there would be a \$9.80
- 7 return.
- For Federal Order 32 at Des Moines,
- 9 the same \$11.23 minus the \$0.20 location
- 10 adjustment for \$11.03, less a \$1.46 of
- 11 transportation for a \$9.57 return.
- The Order 30 blend price at
- 13 Lancaster, \$10.48 less the location of a
- 14 nickel, \$10.43, and the Federal Order 30 price
- less at Melrose was \$10.48, so now you have
- 16 comparing apples and apples to get a
- 17 competitive position.
- 18 And in this particular month, Order
- 19 30 had the ability to outpay Order 32 at
- Lancaster by \$0.63 and at Melrose by \$0.91.
- 21 And these comparisons average across the page
- 22 and for each year.
- Q. So essentially -- and the years are
- then sequentially A through E, 2000 through
- 25 2004?

- 1 A. That's correct.
- Q. And again, Order 32 is on the short
- 3 end of the comparison?
- 4 A. Yes. In this case almost every
- 5 single month at the time and the comparison
- 6 worsens over time.
- 7 Q. So the blend price compared Order 5
- 8 to the Southeast, Order 7 also to the south
- 9 and east, and Order 30 to the north, and Order
- 10 32 is basically behind in all comparisons?
- 11 A. With the exception of Little Rock,
- Order 32 was competitive, but in every other
- 13 case it neither attracts a supplemental milk
- 14 supply from the Upper Midwest, which is a
- source of supplemental milk, and it could not
- 16 keep its milk supply from being attracted to
- the Southern orders.
- 18 Q. Now, let's turn, then, to Table 8 in
- 19 Exhibit 18. This is a multipage table as
- 20 well.
- 21 A. Yes.
- Q. The pages are then identified by
- letters 8-A through 8-I; is that correct?
- 24 A. That is correct.
- Q. Would you tell us what Table 8-A

- 1 through I shows?
- 2 A. This table is an attempt to make a
- 3 comparison of return versus distance for a
- 4 milk supply that might originate in Southern
- 5 Idaho and deliver to an Order 32 market.
- 6 Picked the closest distance to try to make a
- 7 comparison, and that would be to the Denver
- 8 market. There are several scenarios involved.
- 9 There's eight different scenarios measured:
- 10 Four scenarios for Class III comparison, four
- 11 scenarios for Class IV comparison.
- 12 Q. So A through D are Class III
- 13 comparisons?
- 14 A. That's correct.
- Q. And E through I --
- 16 A. H.
- 17 Q. E through H are the Class IV
- 18 comparisons?
- 19 A. Correct.
- 20 Q. And the final exhibit is a tabulation
- of the various comparisons?
- 22 A. Right. The final exhibit is a
- 23 tabulation of the summary numbers at the
- 24 bottom. And there is a set of assumptions for
- 25 the delivery standards that we are proposing

```
1
        today, 20 and 25 percent, and there is a
 2
        single page summary for the delivery standards
 3
        that are in place now at 15 to 20 percent.
 4
        And for the delivery standards that are in
 5
        place now, there's only a single page, but all
        the calculations were done in the same format.
 7
                 In each case the things that are
        consistent is there's a 50,000 pound load,
        it's a rate per mile of $2.00, there is 686
 9
10
        miles between Southern Idaho and Denver. I
        have given full benefit to the transportation
11
12
        credit as proposed by in Proposal 3 as a part
13
        of this example. And start out by taking in
        January of 2000 the PPD in Denver was $1.73.
14
        And so I want to know what would happen if we
15
        delivered that milk and what kind of return
16
17
        would there be.
                 So in January of 2000, if that milk
18
19
        were to deliver every single day, it would
20
        lose $0.46 a hundredweight, because the return
21
        would not be enough to offset the haul, or
22
        this load representing a million pounds in a
        month, that's another constant is that there's
23
24
        always a representation of a million pounds of
```

milk per month, would lose \$4,640. But that's

```
only milk delivered every day. If it touched
```

- 2 base only once, which is what the current
- 3 requirement is, and delivered in Idaho all the
- 4 rest of the time, it would make \$7,081.
- 5 Q. Now, you just basically described the
- 6 data on the first line of Table 8-A?
- 7 A. That is correct.
- 8 Q. For January '00?
- 9 A. That is correct.
- 10 Q. And the return, comparing the return
- after monthly delivery in column 1, 1 and 2,
- 12 with the return on a one-time touch base only
- in column 3?
- 14 A. That is correct. So each row, then,
- 15 repeats itself going down. Again, under the
- 16 current pooling scenarios, there would be no
- 17 need for this load as long as it maintains its
- 18 association with the market to ever travel to
- 19 Denver again and that million pounds would
- 20 earn at various amounts all the way down.
- 21 This scenario assumes that there is
- 22 no depooling, that this particular transaction
- 23 takes place every month, and sums its way
- through at the bottom of the page. Then for
- 25 calendar year 2000, there would be an average

```
1 return of $1.126; calendar year 2001, 66.3
```

- 2 cents; calendar year 2002, return of 44.1
- 3 cent; calendar years 2003 and 2004 to date
- 4 would be negative because of the negative PPDs
- 5 that we've experienced in those years, but for
- 6 the entire 58 months, this transaction would
- 7 return 34.8 cents under the assumptions given.
- Now, would point out that there is no
- 9 consideration given to the arrangements of the
- 10 pooling deal, if there is one. Those
- 11 arrangements are many, they're negotiated,
- there would be some split of these dollars,
- but the dollars would be there nonetheless.
- 14 And my decision-making factor when -- well,
- 15 I'll cover that when I get to the depooling
- 16 part.
- 17 Q. This basically shows the return under
- 18 the order under the regulations as they
- 19 currently stand?
- 20 A. That's correct.
- 21 Q. Now, the second scenario, then, Table
- 22 8-B, has a different assumption for pooling
- 23 the same million pounds of milk from Idaho to
- 24 Denver; correct?
- 25 A. That is correct. In the heading in

```
1 the table -- in the row that says touch base
```

- 2 requirement at 100,000 pounds, that 100,000
- 3 pounds is a holdover from a prior exhibit, and
- 4 that should read 200,000 or 250,000. And I'll
- 5 be repeating that correction any time the
- 6 100,000 appears in the title.
- 7 So that would be about the fifth line
- 8 down, and that simply reflects our proposal of
- 9 20 and 25 percent delivery standard would mean
- 10 you have to deliver out of a million pounds
- 11 200,000 or 250,000 pounds to the market in the
- 12 appropriate month.
- 13 Q. So this is -- you're then showing on
- 14 Table 8-B returns with the proposed
- performance standards, how they would effect
- 16 returns on pooling this milk in Idaho on Order
- 17 32 at Denver?
- 18 A. That is correct. And this proposal,
- 19 again, you would have to deliver every month,
- there would be no depooling opportunity here.
- 21 So the return would be a mix of 25 percent of
- the time in January because that's a 25
- 23 percent month, the return would be the PPD at
- Denver with \$1.73, and 75 percent of the time
- 25 the return would be the \$0.78 diverted back to

```
1 the Southern Idaho location. And that would
```

- 2 be less the delivery cost on the 25 percent
- 3 that actually had to make the trip.
- 4 So those are the differing -- that's
- 5 what makes this assumption different from the
- first page is, again, the proposed delivery
- 7 standard, instead of "once and done," 25 and
- 8 75, and again, this scenario delivers every
- 9 single month, and so the returns down at the
- 10 bottom for the entire 58-month period under
- 11 this case would be \$0.650 positive.
- 12 Q. Okay. What have you analyzed, then,
- in Table 8-C with respect to other assumptions
- in this milk pooling movement?
- 15 A. Tables 8-C and D, I need to make one
- 16 number correction. I transferred -- I copied
- over one PPD in error. So the October, the
- 18 very last number in column 3, it says negative
- 19 \$0.19, that number should be positive \$0.14.
- 20 Q. For October '04?
- 21 A. I'm sorry, October '04. I said that
- 22 wrong. October '04. The resulting total
- dollar figure would be \$1,400.
- Q. Positive?
- 25 A. Positive. That would then also

```
1 effect the calendar year 2004 row. The
```

- 2 \$14,200 number should be corrected to be
- 3 \$17,500. The rate per hundredweight, the
- 4 \$0.237 should be corrected to \$0.292. The
- 5 total for all 48 months, the \$312,981 should
- 6 be corrected to \$316,281, and the \$0.665 to
- 7 \$0.659.
- JUDGE HILLSON: Have you made
- 9 those corrections in the copies of the
- 10 exhibits that you submitted to the reporter?
- MR. BESHORE: No. We're just
- 12 giving -- we're giving them from the stand.
- 13 The reporter has the corrections to be sure
- 14 we've got them in the testimony, but the
- exhibits as distributed and as presented need
- 16 to reflect the corrections that Mr. Hollon has
- 17 just made.
- JUDGE HILLSON: Okay.
- 19 Q. (By Mr. Beshore) So those are
- 20 corrections to the month of October 2004,
- 21 which then changes the calendar year 2004
- total and the 48 month average?
- 23 A. That is correct.
- Q. So just basically one set of entries,
- one month changes?

- 1 A. That is correct as well.
- 2 Under this scenario, the option now
- 3 is the current order provisions, the "once and
- 4 done" provisions and the opportunity to depool
- 5 whenever the opportunity presents itself and
- 6 my depooling decision was driven by whether or
- 7 not the PPD itself was negative.
- 8 I realize that sometimes there may be
- 9 situations where the PPD might be positive,
- 10 but the freight would cause somebody to make a
- 11 decision, but I didn't have the ability -- I
- 12 couldn't quite figure out how to program that
- fast enough, so I drove it off what the PPD
- 14 would be.
- So in this case there would be 48
- months, so at 58 before, there were ten
- 17 opportunities over this time period to have
- 18 depooled milk. And under that scenario, then,
- 19 the returns for the entire time period would
- 20 have been 65.9 cents per hundredweight with a
- once and done and depool at will scenario.
- Q. And essentially that is the current
- 23 order standard?
- A. That's correct.
- 25 Q. So that could be quite a profitable

1 pooling opportunity there under the current

- 2 order regulations?
- 3 A. This decision would probably not
- 4 require any comments it would help make.
- 5 Q. Table 8-D, then, shows another
- 6 scenario with proposed changes in the
- 7 performance standards; correct?
- 8 A. That is correct. On this table, in
- 9 the title, 100,000 needs again to be changed,
- 10 again, to 200,000 and 250,000.
- 11 Q. And that reflects the proposed
- 12 performance standards versus the -- another
- set of possible performance standards?
- 14 A. That is correct. And again, the same
- 15 error appears in October.
- 16 Q. October 2004?
- 17 A. I'm sorry, October 2004. So the
- negative \$0.19 should be positive \$0.14. The
- total should be positive \$1,710 for October.
- Q. That changes the calendar year 2004
- 21 average, then, or -- excuse me, total.
- 22 A. The calendar year 2004 would be a
- positive \$84, the per hundredweight is zero,
- 24 and the 48 -- the 48 month total is \$180,782,
- and the rate is 37.7 cents.

```
1 So under this scenario, then, you
```

- 2 would find the delivery standards as we have
- 3 proposed them, but still have the opportunity
- 4 to depool whenever the PPD would be negative,
- 5 and this scenario has a return of 37.7 cents
- 6 over the entire period within some cases quite
- 7 a bit of variation.
- 8 Q. And that return is positive and the
- 9 nature of that return is driven substantially
- 10 by the ability to depool when that's
- 11 financially remunerative?
- 12 A. That's correct.
- Q. Table 8-E, then, describes another
- scenario. Tell us about that, please.
- 15 A. E, F, G and H all take the same set
- of comparisons but drive them on the basis of
- if you're a Class IV handler instead of a
- 18 Class III handler. So this would be the
- 19 financial scenario for somebody who had Class
- 20 IV utilization.
- 21 So under the first example, this
- 22 would be if you touch base once and done and
- 23 pooled every month, and in this case the
- 24 return for the entire period 58 months would
- 25 be 37.2 cents. There would be some -- the

```
1 first year was negative, and if I remember
```

- 2 back to 2000, that the relationship of Class
- 3 IV prices, butter prices were quite high that
- 4 year, and that would have made this an
- 5 uneconomic decision in 2000. The remainder of
- 6 the years would have been a profitable
- 7 decision of some sort and average for the
- 8 period \$0.37.
- 9 Q. No depooling in this scenario?
- 10 A. No depooling in this scenario.
- 11 Q. Now, the title at the top of 8-E says
- 12 Return Options For Proposed Performance
- 13 Standards; is that correct?
- 14 A. That is incorrect. Oh there's no --
- the entire set of 8 does have some comparison.
- On this table, no, there's no performance
- 17 standard.
- 18 O. Just the current?
- 19 A. Yes.
- Q. Once and done?
- 21 A. Yes.
- Q. Touch base provision?
- 23 A. Yes.
- Q. Or qualification.
- 25 Scenario Table 8-F what is that?

```
In the title, the 100,000 should be
 1
        changed to 200,000 and 250,000 like in the
 2
 3
        proposal. In this scenario you would still
 4
        pool every month but you would have a higher
 5
        delivery standard than the once and done.
 6
        And, again, each month would be -- a part of
 7
        the return would be based on what you deliver
        less than freight cost, plus the return from
        the diversion point, in this case in Southern
 9
10
        Idaho, and over the entire period this return
        would be 8.9 cents positive for the five-month
11
12
        period; early on negative, later on quite
```

- Q. No depooling in this scenario?
- 15 A. No depooling in this scenario.
- 16 Q. 8-G?

profitable.

- 17 A. 8-G takes the once and done option 18 and allows depooling at any opportunity.
- 19 Q. And that's essentially the current
  20 status quo?
- A. This is essentially the current
  status quo. And under this scenario, the
  return for the 36 months, that means 58 minus
  3,622, 22 times there would be an opportunity
  to depool. Those opportunities would have

```
1 been taken and this return would have been
```

- 2 positive every year and every month and return
- an average return of \$1.10.
- 4 Q. So currently you've got butter powder
- 5 production in Southern Idaho, there is butter
- 6 powder production there?
- 7 A. There is butter powder production in
- 8 southern Idaho.
- 9 Q. What, roughly --
- 10 A. It's Class IV utilization.
- 11 Q. And that would -- and there was -- in
- the Order 30 hearing that was, what, roughly
- maybe 100 million pounds a month?
- 14 A. Yes.
- Q. And that -- presently that, under the
- 16 present Order 32 regulations, those volumes
- 17 could pool and depool at will, make \$1.10 if
- they were attached to the order in Denver?
- 19 A. That would be true.
- 20 Q. Table 8-H?
- 21 A. Table 8-H institutes the proposed
- 22 standards up in the title. Needs to be
- 23 changed -- 100,000 needs to be changed to
- 24 200,000 and 250,000. And in this scenario,
- 25 the delivery standards of 25 -- 20 and 25

```
1 percent were applied in the model, and there
```

- 2 was also the opportunity to depool when the
- 3 PPD was negative. And over this time the
- 4 return was 81.7 cents.
- 5 Q. So if the pooling standards were --
- of Order 32 were changed as proposed but
- 7 depooling was not addressed, there remains a
- 8 profitable opportunity for pooling this milk
- 9 in Southern Idaho?
- 10 A. That would be correct, unless some of
- 11 the other performance changes with regard to
- 12 delivery were also instituted. Part of the
- 13 purpose of this exhibit is to try to show the
- interrelationships of some of the proposals.
- 15 Q. Very good. Now, the last table of
- 16 Table 8-I sums up and compares, at least on
- one page, the various scenarios; correct?
- 18 A. It does. The type is bigger so it's
- 19 a little bit easier to read from. I want to
- 20 go ahead and make the corrections here.
- 21 In the third block down, the once and
- done Class III PPD for calendar year 2004, the
- 23 \$14,200 should be \$17,500. The .237 should be
- 24 .292. The \$312,981 should be \$316,281.
- Q. That's the 48 month summary?

```
1 A. Correct. And the 65.2 should be
```

- 2 65.9. The next block down, those numbers also
- 3 need to be changed. The negative \$2,391 for
- 4 the calendar year total should be \$84.
- 5 Q. That's calendar year 2004?
- 6 A. Yes. Per hundredweight should be
- 7 zero. The 48 month sum, \$180,782. And the
- 8 per hundredweight, 37.7.
- 9 Q. And that's the 25 percent delivery,
- 10 Class III PPD, depool maximum scenario?
- 11 A. Yes, that scenario.
- 12 Q. Are there any other corrections that
- need to be noted on Table 8-I?
- 14 A. No.
- Q. What, when you review the eight
- scenarios in 8-I, what do you see?
- 17 A. There is certainly some opportunities
- 18 to take advantage of the Order 32 blend pool.
- 19 There's concern about the potential for
- 20 distant milk to be associated with the Order
- 32 pool, and we're trying to point out what
- 22 some of the economic harm may be if that
- 23 occurs. And there are several performance
- 24 provisions that need attention in order to
- 25 address the potential of the situation.

```
1 Q. And you discuss that further in your
```

- 2 statement?
- 3 A. Discuss that further in my statement,
- 4 that's correct.
- 5 Q. Now, let's turn to Table 9, the next
- 6 page, page 35 of Exhibit 18. It's identified
- 7 as 9-I, although it's just a one-page table;
- 8 correct?
- 9 A. That is correct. And this takes all
- of those eight scenarios and then instead of
- 11 the 20 and 25 percent delivery standard where
- 12 that is modeled, it uses -- substitutes the
- 13 current pooling standard of 15 and 20 percent,
- and the same error floated its way through to
- 15 this set of spreadsheets.
- So in the third block, the once and
- done, Class III PPD, that would be the same as
- 18 before. There would be no change in the two,
- 19 because there's no pooling standard that
- 20 affects that model. So the numbers there, the
- 21 \$14,200 should be \$17,500, same as before; the
- 22 0.237 should be 0.292; the \$312,981 should be
- 23 \$316,281; and the 0.652 should be 0.659.
- In the next block, the numbers are
- 25 different because the performance standards

```
there come into effect. The positive $1,176
```

- 2 for the 2004 figure should be \$3,816. The per
- 3 hundredweight, instead of 0.02 should be
- 4 0.064. The 48 month sum should be \$210,638
- 5 instead of \$207,998, and the 0.433 should be
- 6 0.439.
- 7 The relationship of the scenarios one
- 8 to another down the page, the eight scenarios
- 9 are in the same proportion and direction, it's
- just that the opportunities are more lucrative
- 11 at each turn. And so where the performance
- 12 standards are less, or reflect the existing
- 13 level of 15 and 20 percent, the potential
- damage to the pool is greater.
- 15 Q. Okay. The next page numbered page 36
- of Exhibit 18 is a one-page chart which you've
- identified here as 9-1. Can you tell us what
- 18 that chart is?
- 19 A. This is an attempt to get some sense
- 20 of the state milk production using the NASS
- 21 data series for the primary states in the
- 22 Central Federal order. And what it shows is
- that any state in a solid color has decreased
- in milk production and the period is annual
- 25 milk production, annual 1998 versus annual

1

25

2003.

```
Again, any state that has a solid
 2.
 3
        color, which would be Missouri, Illinois,
 4
        Iowa, Wisconsin, Minnesota, South Dakota, has
 5
        shown decreases at a significant level. And
        then any state that's in a lined or hatched
 7
        has shown some increase in production.
                 Overall for all states, milk
        production in these states are down 1.9
 9
10
        percent over this five-year period and the
        areas for growth are, with the exception of
11
12
        Colorado, are in areas away from the major
13
        population centers in the market.
14
                 Now, the last table in Exhibit 18 is
        Table 10, which has three pages, A, B and C,
15
        the numbers pages 37 through 39 in the
16
17
        exhibit. Could you describe those, please?
                 The use for Table 10 will be to
18
            Α.
19
        support our proposed modification on
20
        transportation of Proposal 3 as a
21
        transportation pool, or transportation credit,
22
        and we're going to propose a modification to
23
        that. The proposal as it currently reads
24
        applies only to milk moved out of a supply
```

plant, and our modification is going to also

```
provide -- will provide transportation for
 2
        milk that moves directly off the farm or
 3
        through a reload that happens to do that.
 4
                 And in order to put that proposal
 5
        together, we had a couple of assumptions in
        our proposal. One is we proposed to exempt
 7
        the first 25 miles of haul from the credit and
        that we would apply it only to the Class I.
        And we had to make some estimate of both of
 9
10
        those sets on distributing plants.
                 So the purpose of Table 10-A is to
11
12
        detail to some extent our rationale for our --
13
        some numbers behind our 25 miles. That number
        was chosen for two -- for -- well, the reason
14
        it was chosen is we tried to find some equity
15
        between a producer who delivered to a supply
16
17
        plant and a producer who delivered directly
18
        off the farm.
                 And there should be some obligation
19
20
        to pay haul, that if a producer pays to haul
21
        to a supply plant in primarily the northern
        sections of the order, that's where most the
22
        supply plants are, then all the other
23
24
        producers ought to also pay at least 25 miles
25
        per haul.
```

```
1
                 So we then looked at our experience
        and felt like the 25 miles was a reasonable
 2.
 3
        number, but we also attempted to come up with
 4
        an empirical -- a mathematical measure of
 5
        that. So we first went to our own internal
        data and our own internal management where we
 7
        deal quite extensively with milk haulers.
                 And in the Central order we own some
 9
        equipment that DFA owns and operates both
10
        wholesale, but the overwhelming majority, we
11
        negotiate with third-party providers. And as
12
        a part of that negotiation, there's times we
13
        may buy out a milk hauler and resell those
14
        assets to someone else, we negotiate rates for
        and on behalf of producers, and we have a lot
15
        of data reflective of that.
16
17
                 So our data for a farm to -- a farm
        pickup system, which would include cost of the
18
        equipment itself, it would include the
19
20
        facilities to maintain that equipment, it
21
        would include the labor involved in making
22
        that farm pickup system, it would include
23
        mileage cost, maintenance cost, include fuel
24
        cost and fuel subsidy. That rate is currently
25
        $3.03 per loaded mile.
```

1	The range of equipment, in our
2	experience, is very wide. There are some farm
3	pickup units that were as small as 20,000
4	pounds and some as large as 53,000. Some
5	cases an over-the-road semi can pick up
6	directly off of a farm, in other cases a small
7	truck picks up and reloads or delivers to
8	short distance. So we used 45,000 pound pay
9	load for that.
10	The algebra, to do our calculation,
11	we were able to well, start out with just
12	the equation itself. The most frequent
13	calculation is you get a haul rate, in terms
14	of rate per mile, from a transport or a
15	logistics company and you multiply that by the
16	number of miles you're going to travel and
17	divide that by the number of hundredweight
18	you're going to transport, and you use that to
19	get a rate per hundredweight. Then it's used
20	to compare or to pay.
21	If you rearrange that algebra and you
22	know all of the constants, you can come out
23	with a proxy for the number of miles that you
24	actually travel.
25	We know from published studies in

most of the Market Administrator offices, and

```
we ask that it be included in the record, that
 2.
 3
        they will go to the producer payroll tapes,
        they will extract any amount of dollars paid
 5
        for milk hauling off of those checks, part of
        that is used to assure certain minimum pricing
 7
        and transactions that take place in the order,
        and that data, though, is a part of their
        statistical recap. And several Market
 9
10
        Administrators publish studies, that's part of
        their regular routine. Order 124 market has a
11
12
        regular study, they publish that data.
13
                 So the Market Administrator collected
        for us the rates by county, and then some goes
14
        into a bi-state average. And we took, then,
15
        those rates for the states in the geography
16
        where the supply plants are, that being the
17
18
        northern part of the Central order, Iowa,
19
        Minnesota, North and South Dakota, and
20
        Wisconsin, and that data was put in the record
21
        by Mr. Stukenberg yesterday; he gave us a rate
22
        per hundredweight.
23
                 We took that rate per hundredweight
24
        and substituted it into our revised algebraic
25
        equation and came out with a number of miles.
```

```
1 So, for example, a $0.18 payment in Iowa pays
```

- 2 for about 27 miles. A \$0.05 payment in
- 3 Wisconsin pays for about 8 miles. We also,
- 4 then, had the pounds by state for the month of
- 5 December. All this stuff is from December of
- 6 '03.
- 7 So we were able to compute a weighted
- 8 average rate for that geography of 15.36
- 9 cents, the arithmetic is in this chart, and
- 10 that worked its way back to 23 miles. And
- 11 from there that's how we chose our 25 mile
- 12 limit that we put in our transportation
- 13 equation.
- Q. So essentially, if I attempt to boil
- this down, you've demonstrated here on 10-A
- 16 using actual DFA cost experience that on a
- 17 weighted average basis, producers in Iowa,
- 18 Minnesota, North and South Dakota and
- 19 Wisconsin were pooled in Order 32 are paying
- for 23 miles of haul?
- 21 A. That's correct.
- Q. And essentially your proposal, then,
- 23 on transportation credits would maintain that
- 24 constant producer expense throughout the
- 25 market?

```
1 A. That's correct.
```

- Q. Let's go to 10-B, then.
- 3 A. In furthering our proposal, we then
- 4 needed some method of trying to cost out our
- 5 proposal over the market, and that's a
- 6 difficult task, because no one player in the
- 7 market has all the data, except the Market
- 8 Administrator, and they don't have all of the
- 9 haul route data. So we've had to make some
- 10 assumptions and then attempt to cost it out as
- 11 best we could.
- 12 So this table, the dollar data -- I'm
- sorry -- the mileage data is all hypothetical.
- 14 We just drop it in for example purposes, but
- this is how we would envision the credit
- 16 working. And we asked the Market
- 17 Administrator to divide the order up into four
- 18 sections for markets, and those maps were
- 19 presented yesterday by Mr. Stukenberg.
- In general, there's the Denver
- 21 market, there is the Oklahoma market, Kansas
- 22 City, Des Moines market, and the St. Louis
- 23 market. And they publish maps of the counties
- 24 that supplied those markets and tables with
- 25 the pounds in those counties that supplied

those markets.

1

25

```
2.
                 So then we went back in and using our
 3
        own data, in conjunction with Prairie Farms,
        made estimates of the sales to the
 5
        distributing plants in each of those markets.
        We had deliveries to distributing plants in
 7
        each of those -- in those quadrants. And if
        you add up all the quadrants of deliveries and
 9
        divide that by the Class I pounds in January,
10
        you come up with an average of 83 percent
        each, so we assumed that each bottling plant
11
12
        was 83 percent Class I. Now, that number,
13
        also, we went back and interrogated our own
        billing network and concluded that was a
14
        reasonable estimate.
15
                 The data for the counties, again, was
16
17
        taken from the Market Administrator data.
18
        this hypothetical presentation of the Colorado
        market would have all the production that
19
20
        delivered to that quadrant of the market from
21
        the maps, the counties that it came from, the
22
        county seat that it came from, we looked that
23
        up on the Internet.
24
                 We assumed for the purposes only of
```

this example that 100 percent of the milk

delivered to Colorado Springs, the zone, the

1

23

24

25

```
2
        location adjustment in Colorado Springs is
 3
        $2.55. Each of these counties has its own
 4
        differential in place and -- but for purposes
 5
        of example, we assumed them all to be 2.45; in
 6
        actuality, you would put in, for example for
 7
        Jerome, Idaho, would be $1.08.
                 But to show how we did the
        computation and make it easy, I put $2.45 for
 9
10
        all of them. The mileage was randomly
        assigned. So the county was 25 miles and the
11
12
        first 25 miles was exempted, that would be
13
        zero pay. If the county was 75 miles away,
14
        the first 25 was exempted, that would be 50
        miles pay. The county with 600 miles away,
15
        the maximum was 500, so only 500 miles would
16
17
        be paid.
18
                 We chose to use the same rate in this
        Proposal 3 rate per mile, .0003. Again, we
19
20
        thought that was a reasonable approximation.
21
        So .0003 is divided into each of the miles
        that were left over after the 25 mile
22
```

subtraction or the 500 mile cap.

the recognition of a positive location

Our proposal costs were a location --

```
1 adjustment, we would reduce that from the
```

- 2 total, so the Colorado labeled zone adjustment
- 3 subtracts \$0.10.
- 4 That leaves us, then, with how much a
- 5 transportation credit would actually be paid.
- 6 If it was negative, no amount would be paid.
- 7 We had the pounds of milk that came from the
- 8 MA exhibits and you multiply all those across
- 9 the sum, and in this hypothetical example it
- 10 would be \$224,331.
- 11 So that describes how we went about
- making the calculations for the actual data is
- in the next -- the actual summary data is in
- 14 the next table.
- Q. Okay, let's go to that, then, 10-C,
- which is titled Recap of Transportation
- 17 Proposal.
- 18 A. In Table 10-C we have the market
- 19 subdivided as the data that we requested and
- 20 got from the Market Administrator. The
- 21 handlers, the distributing plants in each of
- those quadrants are listed. The pounds that
- 23 delivered to those plants as, again, published
- in the maps. It's listed, for example,
- 25 quadrant one, the Denver area, it was

```
1 95,808,529 pounds that actually delivered --
```

- 2 Q. That's from Mr. Stukenberg's
- 3 statement?
- 4 A. From Mr. Stukenberg's statement off
- 5 the data that we requested. And the execution
- of our transportation proposal, with the
- 7 assumptions and the data and methodology I
- 8 outlined, would have resulted in January of
- 9 \$25,267 being taken from the pool and paid in
- 10 the form of a transportation credit.
- In quadrant 2, those are the handlers
- 12 listed, the pounds in the exhibit, the
- application of our credit would be 284,000,
- sums down to \$573,414. And the January pool
- in its entirety was 1,274,000,000 pounds and
- that divides out to be approximately \$0.045 of
- 17 reduction in the blend.
- 18 Q. Which is an estimate of the impact of
- 19 the transportation credit proposal that you're
- 20 going to be advocating?
- 21 A. That is correct.
- Q. Now, with that background on the
- 23 exhibits in Exhibit 18, would you proceed with
- your statement, Exhibit 19?
- 25 A. Statement of Proponents. Dairy

Farmers of America, Inc. and Prairie Farms

1

25

```
2
        Dairy, Inc. are the proponents of Proposals 1
 3
        and 2 and a modification to Proposal 3.
                 Dairy Farmers of America (DFA) is a
 5
        member owned Capper-Volstead cooperative of
        13,500 farms that produce milk in 49 states.
 7
        DFA pools milk on 10 of the 11 Federal Milk
        Marketing Orders including the Central Federal
        Order.
 9
                 Prairie Farms Dairy, Inc. (PF) is a
10
        member owned Capper-Volstead cooperative of
11
12
        800 farms that produce milk in six states.
13
        Prairie Farms pools milk on three of the 11
        Federal Milk Marketing Orders including the
14
        Central Federal Order.
15
                 The proponents are supporters of
16
17
        Federal Milk Marketing Orders and we believe
18
        that without them dairy farmers' economic
        livelihood would be much worse. Federal
19
20
        orders are economically proven marketing tools
21
        for dairy farmers. The central issues of this
22
        hearing are providing for orderly marketing,
23
        economically justifying the appropriate
24
        performance qualifications for sharing in the
```

marketwide pool proceeds of an order and

recognizing that the cost of serving Class I

1

25

```
2
        markets should be borne by all producers who
 3
        share in the Order's revenues. Failure to
        address these issues will be detrimental to
 5
        all the members of our cooperatives, both in
        their day-to-day dairy enterprises and the
 7
        milk processing investments that they have
        made.
                 Summary of Proposals For This
 9
10
        Hearing. These amendments are being requested
        by producers due to the present day dynamics
11
12
        surrounding the pooling of milk in Federal
13
        Milk Marketing Orders. The supporters of
14
        Proposals 1 and 2 recognize the disorderly
        market conditions that now exist due in large
15
        part to what we see as loopholes in the
16
17
        Federal Order regulations.
18
                 Milk can exit the pool at any time
19
        they are negative consequences to pooling and
20
        immediately return to the pool when it is
21
        extremely advantageous to do so. Milk that is
        so distant from the Order 32 Class I market
22
        that it would never regularly ship to fluid
23
        use, could, after meeting the initial one day
24
```

touch base requirement, shares in the fluid

earnings of the pool in an opportunistic

1

25

```
2.
        manner.
 3
                 Proposal 1 deals with performance
        standards for both local and distant milk.
 5
        It's goal is to more fairly define the milk
        that should share in the pool's Class I
 7
        returns.
                 Proposal 2 deals with the issue of
        depooling. Its goal is to minimize the
 9
10
        practice of depooling by requiring milk that
        chooses to "opt out" of the pool to face
11
12
        greater economic consequences for that
13
        behavior. Both DFA and Prairie Farms depool
14
        milk when advantageous and feasible. However,
        we think this practice is detrimental to the
15
16
        Order system and to dairy farmers and wish it
17
        stopped or curbed.
                 Our modification to Proposal 3
18
19
        offered Foremost Farms USA and others would
20
        establish a "transportation pool" funded by
21
        blend price revenues to offset a portion of
22
        the cost of transport milk produced in the
23
        marketing area to the market.
24
                 We will present two witnesses,
```

Mr. Lee and Mr. Hollon, to deal with the

specifics of our proposal and the technical

1

25

```
2
        workings of the language we propose. We will
 3
        also present several dairy farmers who will
        address how the practical aspects of the
 5
        current inadequate performance standards
        affect their ability to produce milk for the
        Class I market in Order 32.
                 Because of the way our proposal work,
 9
        we will testify first to Proposal 2, then to
10
        Proposal 1. We will also address a
        modification to Proposal 3 and speak to the
11
12
        emergency nature of the hearing.
13
                 Class I Value and Performance
14
        Standards. We provided proposals and
        supporting evidence at the 2001 Central Order
15
        hearing on pooling and performance standards,
16
17
        (Administrative Order-313-A44). We are here
18
        today because we feel some of the same issues
19
        need to be revisited and other marketing
20
        problems addressed.
                 DFA Exhibit 18, Table 1, Pounds of
21
22
        Milk Used in Class I Products, by Federal Milk
23
        Order Marketing Area, 2003 demonstrates the
24
        Central order is the third largest Federal
```

order market in terms of Class I use with

4.724 billion pounds of Class I sales in 2003.

```
It is the value of these Class I sales that
 2.
 3
        provides revenues to producers over the market
 4
        clearing prices from lower valued milk uses.
 5
                 Market Administrator Exhibit 10, DFA
        Request No. 10, details just how much of the
 7
        Central order's pool values are derived from
        the value of Class I milk. For example, for
 9
        the month of January 2000 there remains $6.66
10
        million in value to the shared in the pool
        after all of the producer milk is priced at
11
12
        component value. Class I sales generate these
13
        extra dollars. Clearly the value contributed
        by Class I is not static. In the period
14
        covered by the table, the Class I contribution
15
        ranged from a high of $16.5 million in
16
17
        November 2001 to a low of $1.5 million in
18
        March 2004.
                 The question of who shares in these
19
20
        values is the key question at this hearing.
21
                 Should performance standards allow
22
        milk to opt in and out of the pool on a
23
        month-to-month basis depending on the relative
24
        blend price return and share in the market
25
        returns on the same basis as the milk that
```

1	supplies the Class I market's regular
2	every-day demand? We think they should not.
3	Should the third largest Class I
4	sales volume market have a more diligent
5	performance standard than what is commonly
6	turned "once and done"? We think it should.
7	Should performance standards be so
8	lenient to allow pooling of milk, which if
9	delivered to meet the market's every-day Class
10	I demand, would lose large amounts of money?
11	We think they should not.
12	Should all producers who share in the
13	market's return have some obligation to help
14	offset some of the cost of supplying the
15	market's every-day Class I needs? We think
16	they should.
17	These questions form the focus of our
18	proposals.
19	The decision from the 2001 Order 32
20	(Central Order) hearing directly effects the
21	relevant questions before us at this hearing
22	and provides direction for both our proposals
23	and the testimony and evidence we provide to
24	support them. We want to highlight a few
25	selected paragraphs from that decision:

Τ	"The pooling standards of all milk
2	marketing orders, including the Central order,
3	are intended to ensure that an adequate supply
4	of milk is supplied to meet the Class I needs
5	of the market and to provide the criteria for
6	identifying those who are reasonably
7	associated with the market as a condition for
8	receiving the order's blend price.
9	"The pooling standards of the Central
10	order are represented in the Pool Plant,
11	Producer, and the Producer Milk provisions of
12	the order. Taken as a whole, these provisions
13	are intended to ensure that an adequate supply
14	of milk is supplied to meet the Class I meeds
15	of the market.
16	"In addition, it provides the
17	criteria for identifying those whose milk is
18	reasonably associated with the market by
19	meeting the Class I needs and thereby sharing
20	in the marketwide distribution of proceeds
21	arising primarily from Class I sales.
22	"Pooling standards of the Central
23	order are based on performance, specifying
24	standards that, if met, qualify a producer,
25	the milk of a producer, or a plant to share in

1 the benefits arising from the classified 2 pricing of milk. 3 "Pooling standards that are performance-based provide the only viable 5 method for determining those eligible to share in the marketwide pool. That is because it is the additional revenue from the Class I use of milk that adds additional income and it is 9 reasonable to expect that only those producers 10 who consistently bear the cost of supplying

11

12

13

14

15

16

17

18

19

20

21

22

23

24

"Pooling standards are needed to identify the milk of those producers who are providing service in meeting the Class I needs of the market. If a pooling provision does not reasonably accomplish this end, the proceeds that accrue to the marketwide pool from fluid milk sales are not properly shared with the appropriate producers. The result is the unwarranted lowering of returns of those producers who actually incur the costs of servicing and supplying the fluid needs of the market.

the market's fluid needs should be the ones to

share in the distribution of pool proceeds.

25 "The tentative decision and this

final decision find that the milk of some

1

25

```
2
        producers is benefitting from the blend price
 3
        of the Central order while not demonstrating
        actual and consistent service in satisfying
 5
        the Class I needs of the Central milk
        marketing area.
 7
                 "The reform Final Decision, as it
        related to the Central marketing area, did not
 9
        intend or envision that the pooling standards
10
        and pooling features adopted would result in
11
        the sharing of Class I revenues with those
12
        persons, or the milk of those persons, who
13
        would not be demonstrating a measure of
        service in providing the Class I needs of the
14
15
        Central marketing area.
                 "As previously indicated, pooling
16
17
        milk on the Central order without
18
        demonstrating actual performance in servicing
19
        the Class I needs of the market area is
20
        neither appropriate nor intended." Taken from
21
        68 Federal Register 51644 through 51646,
22
        August 27, 2003.
                 Proposal 2 - Depooling. Proposal 2
23
        deals with the issue of depooling. While
2.4
```

there is no official order term "depooling,"

the industry generally understands it to mean

1

25

```
the process of removing pounds of milk (by
 2
        class) from the pool whenever the blend return
 3
        is less than the corresponding class value to
 5
        the pooling handler and then reassociating the
        same milk in a later month with the pool when
 7
        the return is above the class value.
                 The pooling handler retains the
 9
        higher class value, having billed his customer
10
        for it, but does not share the higher value in
        the order pool and has more dollars (generated
11
12
        by the order) available to pay to his milk
13
        supply than a handler that cannot depool. (By
14
        definition, Class I milk must be pooled and
        the value shared through the pool's blend
15
        price.)
16
17
                 This is a rational economic
18
        practice - but the consequences in a regulated
        environment are disorderly. Competing milk
19
20
        supplies that do not have equal returns
21
        generated by the order available to pay for
22
        milk.
23
                 Depooling is allowed by the order for
        Classes II and III and IV. In every order
24
```

except the northeast Federal order this

economic comparison can be made monthly with

2	no consequence in a later month for a decision
3	made this month.
4	The term and its occurrence is not a
5	new or even recent Federal order phenomenon.
6	But as milk prices become more volatile, the
7	high dollar value associated with depooling
8	becomes more critical and is both a recent
9	phenomenon and a critical reason why changes
10	must be made to the order system.
11	I personally performed depooling
12	decision calculations for Order 30 for my
13	employer in the 1980s and 1990s, but remember
14	very few prices differences of the over \$2.00
15	per hundredweight range. In an exhibit
16	prepared for the most recent Order 30 hearing
17	instances of negative PPDs for Order 68 were
18	presented and for the period 1993 to 1999 (84
19	months) there were 16 negative months with
20	PPDs listed.
21	That sentence should be "there were
22	16 months with negative PPDs listed."
23	Six of them were in excess of 50
24	cents. Furthermore, I cannot recall more than

a few times that depooling decisions extended

into what was then the Indiana, Michigan,

1

25

```
Central or Southern Illinois orders.
 2.
 3
        Certainly it was the mid to late 1990s before
        that type of decision-making was "regular"
 5
        outside of the Upper Midwest orders.
                 Among the basic purposes of the
 7
        Federal order structure are to assure an
        adequate supply of milk for the fluid market,
 9
        equitably share in the pool proceeds in an
10
        economically justifiable manner, and promote
        orderly marketing. Orderly marketing would
11
12
        encompass principles that attract milk to the
13
        highest value use when needed and clear the
14
        market when not needed.
                 Marketwide pooling allows qualified
15
        producers to share in the market returns on a
16
17
        fair and equitable basis and establish
18
        requirements that provide the necessary
19
        incentives to efficiently supply the market.
20
        Working in conjunction with classified
21
        pricing, these principles and requirements
22
        assure an adequate supply for the fluid
23
        market.
                 A review of MA exhibits, published
24
```

Order data, and DFA exhibits for Order 32 show

that depooling opportunities have been present

1

25

```
2
        43 times since the implementation of Federal
 3
        Order Reform. In calendar year 2000 there
 4
        were eight opportunities (zero in Class II,
 5
        zero in Class III, and eight in Class IV); in
        2001 there were ten opportunities (five in
 7
        Class II, zero in Class III, and five in Class
        IV); in 2002 there were four opportunities
        (three in Class II, zero in Class III, and one
 9
        in Class IV); in 2003 were there ten
10
        opportunities (six in Class II, four in Class
11
12
        III, and zero in Class IV); and thus far in
13
        2004 there have been 11 opportunities (nine in
        Class II, two in Class III, and zero in Class
14
15
        IV).
                 Depooling is a problem because it
16
17
        results in different returns from the Order
18
        for milk sales. Milk is only depooled when
19
        the result means more money for the handler
20
        who depools. Since by definition Class I milk
21
        cannot depool, then the Class I sale is always
22
        disadvantaged when milk is depooled. The
23
        handler with Class I sales must draw from
24
        margins in order to pay a competitive pay
```

price because his regulated return is less

```
1
        than the depooling handler. If he cannot or
        does not, he will lose his milk supply to a
 2
 3
        handler who does depool.
                 Thus, handlers in common procurement
 5
        areas face widely different returns from the
        regulated pricing scheme. This is the
 7
        ultimate in irony - that the source of
        additional value to the pool, Class I milk, is
 9
        unable to be competitive with other class
10
        sales due to depooling. If one of the
        purposes of the order is to provide milk for
11
12
        Class I sales, then depooling thwarts that
13
        purpose and must be considered disorderly.
14
                 The magnitude of the difference in
        returns is large. Looking to DFA Exhibit 18,
15
        Table 2-E, Utilization and Statistical Uniform
16
17
        Blend Price Federal Order 1032 Calendar Year
18
        2004, for April a handler that was unable to
19
        depool was $4.02 per hundredweight behind in
20
        ability to pay versus a handler that was able
21
        to depool. For the supplier that delivered a
22
        tanker load of milk per day to a fluid
        bottler, that different amounted to $62,310
23
24
        for the month; for ten loads per day, $623,100
```

25

per month.

1	Differences of this magnitude would
2	be insurmountable for nearly any milk
3	producer. In May, that difference was \$2.18
4	per hundredweight. While much less, still
5	very significant. Expressed another way in
6	February 2004, 1.2 billion pounds of milk was
7	pooled on the Central order including 628.8
8	million pounds of Class III milk.
9	In March there were only 0.712
10	billion pounds in the pool and 141.6 million
11	pounds of Class III. In April and May both
12	volumes dropped even more but completely
13	returned in June to nearly the same February
14	levels. Much of the milk that shared in Class
15	I dollars generated by the Order in February
16	opted out in March and April and returned
17	easily in June to share again.
18	Looking again to MA Exhibit 10, DFA
19	Request No. 10, those who chose to depool left
20	the pool when there was only \$1.5 million of
21	revenue to share and returned to the pool in
22	June when there was \$11.7 million to share.
23	Thus, those who could not depool were not able
24	to "collect more" when "more" was available to
25	make up for their shortfall in March and April

because more pounds opted to share in the

2	total pool and blended down the per unit
3	return. This situation must be remedied.
4	The handlers face different returns
5	from the blend pool, then ultimately producers
6	in common procurement areas will face
7	differing returns - a second sign of
8	disorderly marketing. Furthermore, while not
9	a purpose of orders, depooling makes risk
10	management tools normally available to dairy
11	farmers virtually useless since the magnitude
12	of risk they must now account for is far too
13	wide for any speculator to be willing to take
14	on or the price for such activity so great to
15	render the hedge useless.
16	MA Exhibit 10, DFA Request 4B,
17	producer Price Differential Computation with
18	the Effect of Incremental Increases of
19	Depooled Producer Milk Utilized in Class III,
20	July 2003 to May 2004 depicts the financial
21	impact on the PPD from various levels of
22	depooling Class III milk.
23	As noted in the footnote, each PPD
24	computation does not include the Producer
25	Settlement Fund reserve amount. Adding four

1	and a fraction of a cent to each number would
2	result in the published PPD for the month in
3	the column labeled "Weighted Average PPD."
4	Using the data in the table we can
5	determine that in April 2004 the published PPD
6	of negative \$3.974 would have been \$0.87 more
7	if the pool had contained 25 percent more
8	Class III milk. If all of the depooled Class
9	III milk would have been included, the pool
10	would have been \$2.15 greater and of equal
11	importance all handlers in the marketing area
12	would have had the same level of return from
13	the pool.
13	In December 2003, a month of a
14	In December 2003, a month of a
14 15	In December 2003, a month of a sizeable positive PPD of \$1.08, if 100 percent
14 15 16	In December 2003, a month of a sizeable positive PPD of \$1.08, if 100 percent of the Class III milk would have chosen to
14 15 16 17	In December 2003, a month of a sizeable positive PPD of \$1.08, if 100 percent of the Class III milk would have chosen to depool, the PPD would have been \$2.03 or 95
14 15 16 17	In December 2003, a month of a sizeable positive PPD of \$1.08, if 100 percent of the Class III milk would have chosen to depool, the PPD would have been \$2.03 or 95 cents more. Clearly the order system was
14 15 16 17 18	In December 2003, a month of a sizeable positive PPD of \$1.08, if 100 percent of the Class III milk would have chosen to depool, the PPD would have been \$2.03 or 95 cents more. Clearly the order system was designed to share the December 2003 - \$0.95 of
14 15 16 17 18 19	In December 2003, a month of a sizeable positive PPD of \$1.08, if 100 percent of the Class III milk would have chosen to depool, the PPD would have been \$2.03 or 95 cents more. Clearly the order system was designed to share the December 2003 - \$0.95 of value. That is the principle of marketwide
14 15 16 17 18 19 20 21	In December 2003, a month of a sizeable positive PPD of \$1.08, if 100 percent of the Class III milk would have chosen to depool, the PPD would have been \$2.03 or 95 cents more. Clearly the order system was designed to share the December 2003 - \$0.95 of value. That is the principle of marketwide pooling and the concept is designed to prevent

business. But it should seem equally clear

```
that the system should not abet the in and out
behavior that we now have.
It is our testimony that differing
```

returns in the ability to pay of up to \$4.02

are disruptive, disorderly and greatly affect

our ability to procure and maintain a milk

supply for our Class I customers.

Proposal to Limit Depooling. The proposal we offer is to limit the pounds a handler can pool each month to a volume lesser than or equal to 125 percent of what was pooled in the prior month. This proposal is too drastic for some, as I am sure we will hear, and not nearly strong enough for others in the marketing area.

In the development of Proposal 2, the proponents reviewed the Order's pooling requirements. Among possible changes reviewed and discarded were changing the touch base to an every month requirement; eliminating split plants so that a plant was either a pool plant or a nonpool plant at any given location; instituting a producer for other markets provision; and developing a type of committed supply program. All of these would have meant

some change, and in some cases great change,

1

25

```
at great cost for Order 32 handlers.
 2
 3
                 Proposal 2 would limit how much milk
        a handler could add to the pool or repool each
 5
        month. Milk pooled would be limited to 125
        percent of the previous month's pooled volume
 7
        with a few exceptions. It will not eliminate
        depooling. It does mean there are potential
        consequences to massive depooling. If you
 9
10
        depool under the regulations, there are no
        long-term consequences. In fact, there are
11
12
        virtually no negative impacts for those who
13
        depool.
                 The level of this limitation was
14
        chosen after receiving information similar to
15
        that found in Market Administrator Exhibit 10,
16
17
        DFA Request No. 8. The two large percentage
        changes shown in Table 8 are the 148.32
18
19
        percent in November of 2003 and the 189.38
20
        percent in July of 2004 - in both cases these
21
        percentages follow month of massive depooling
22
        and represent the type of situation our
23
        proposal is designed to correct.
                 The 126.98 percent in February of
24
```

2000 represent a response to Federal Order

Reform where pooling decisions were being made

1

25

```
2.
        to take advantage of new Order provisions and
 3
        the February calendar was not long enough to
        make all the delivery requirements necessary
 5
        to comply with handlers' new intentions.
                 More milk than normal was then
 7
        associated for the first time with the March
        pool. The 125 percent limitation in our
        proposal should accommodate the normal market
 9
        situation in the Central order and allow for a
10
        reasonable amount of added volume in any given
11
12
        month.
13
                 MA Exhibit 10, DFA Request 5,
        Estimated Volume of Maximum Milk Allowed to Be
14
        Depooled at 125 percent Depooling Limit with
15
        the Three Month Time Lag demonstrate that
16
17
        depooling is not eliminated by our proposal.
18
        Under "perfect conditions" a handler could
19
        depool up to 35 percent of his milk supply
20
        over a three-month period and still get it all
21
        back on the pool in month four. While not
22
        eliminating depooling, this is a modest, and
        in our minds reasonable, position to take to
23
2.4
        control the problem.
```

Restricting the pooling of milk on

```
1
        prior performance is not new to Federal
        orders. The Northeast order has had a
 2.
 3
        "producer for other markets" provision for
        many years. Under this provision milk, milk
 5
        of a producer cannot be immediately repooled
        if it has been depooled and is, in fact,
 7
        excluded from the pool for an extended period
        of time. Proposal 2 would not impose such a
 9
        burden on an individual producer but limits
10
        pooling based on an aggregate total of the
        handler's previous month's pooled pounds.
11
12
                 Years ago, other orders primarily in
13
        the South and/or Southwest had either a
        producer for other markets provision or base
14
        plants to accomplish similar goals. In these
15
16
        markets, the intent of such provisions was to
17
        limit the sharing of the marketwide pool
18
        during the spring months to those who pooled
19
        during the fall.
20
                 An additional benefit to our proposed
21
        limitation on pooling is that it would reduce
22
        or eliminate the possible increase in the
        Market Administrator's assessment fee.
23
```

Mr. Hollon, can I ask you to go back?

When you were referring to base plants, you

24

25

O.

```
1 may have said in the southwestern part. You
```

- 2 meant southeast?
- 3 A. That's correct. It should read,
- 4 "Years ago, other orders primarily in the
- 5 South and/or Southeast" --
- 6 Q. Thank you.
- 7 A. -- "either had a producer for other
- 8 markets provision or base plants to accomplish
- 9 similar goals."
- 10 An additional benefit to our proposed
- limitation on pooling is that it would reduce
- or eliminate the possible need for an increase
- in the Market Administrator's assessment fee.
- 14 In Federal Order 30, the Market
- Administrator's budget has been so impacted by
- depooling that he felt necessary to ask for an
- increase in the upper limit for the fee level
- in order to assure that the order can properly
- 19 function and do so with a reasonable budget.
- 20 While this is not a current issue in
- 21 the Central order, it may well become one and
- our proposal should keep that from occurring.
- The pool volumes would be more stable. It is
- our view that there would be more milk pooled
- and less need for a fee increase. At the very

least, with stability in the pool volumes, it

2	would be easier for the Market Administrator
3	to make staffing and other operational
4	decisions which benefit the Order.
5	Some have asked why not seek a "non"
6	order solution to this problem. However,
7	those solutions are not always workable or
8	consistent. There is not any way to recover
9	the negative PPDs from the Federal order. A
10	handler that must pool is always at a
11	disadvantage when there is a negative PPD.
12	And when there is a positive PPD, the handler
13	who depooled during the negative PPD
14	immediately returns to share in the pool.
15	There has been a recent effort to
16	recover the negative PPDs through increased
17	fluid market service charges. While admirable
18	and welcomed by those who supply the fluid
19	market, this effort is not sustainable over
20	the long term. The increased price may have
21	contributed to the larger than normal decline
22	in fluid milk sales this summer. Also, the
23	fluid plants in Order 30 where the added price
24	has been implemented were placed at a
25	competitive disadvantage with fluid plants in

the Central and Mideast Orders and other areas

1

25

```
where there has not been an increase.
 2.
 3
                 The fluid plant cannot always recover
        this increased cost from the marketplace.
 5
        Many of the longer term packaged milk supply
        arrangements with national and regional
 7
        accounts have a price adjuster for changes in
        the Federal order cost of milk. There may not
        be any provision, however, for changes in over
 9
10
        order prices. The fluid plant ends up
        "eating" this increase and the books show red
11
12
        ink.
13
                 Central Milk Producers Cooperative
14
        and Upper Midwest Milk Marketing Agency (CMPC
        and UMMA) are pricing agencies composed of
15
        some of the cooperatives that supply milk for
16
17
        Class I use in the Upper Midwest. CMPC and
18
        UMMA put the increased service charge
19
        (negative PPD surcharge) in place for those
20
        plants that obtain milk from the CMPC and/or
21
        UMMA membership. Not all suppliers in Order
        30 were members of CMPC or UMMA. This adds to
22
        the difficulty of maintaining a negative PPD
23
24
        surcharge premium. This method is not a
```

long-term workable solution.

```
1
                 There are other proposals that have
        been offered here and will be testified to
 2
 3
        later in the week. We discussed many of those
 4
        proposals and feel that several of them may
 5
        work well in principle but are not the best
        solution for the Central order.
 7
                 The language that we offer is as
        follows:
 9
                 (f) The quantity of milk reported by
10
        a handler pursuant to § 1032.30(a)(1) and/or
        1032.30(c)(1) for the current month may not
11
12
        exceed 125 percent of the producer milk
13
        receipts pooled by the handler during the
        prior month. Milk diverted to nonpool plants
14
        reported in excess of this limit shall be
15
        removed from the pool. Milk received at pool
16
17
        plants in excess of the 125 percent limit,
18
        other than pool distributing plants, shall be
        classified pursuant to § 1000.44(a)(3)(v).
19
20
        The handler must designate, by producer
21
        pick-up, which milk is to be removed from the
        pool. If the handler fails to provide this
22
        information, the provisions of 1032.13(d)(5)
23
        shall apply. The following provisions apply:
24
25
                 (1) Milk shipped to and physically
```

received at pool distributing plants shall not

2	be subject to the 125 percent limitation;
3	(2) producer milk qualified pursuant
4	to § .13 of any other Federal order in the
5	previous month shall not be included in the
6	computation of the 125 percent limitation;
7	provided that the producers compromising the
8	milk supply have been continuously pooled on
9	any Federal order for the entirety of the most
10	recent three consecutive months;
11	(3) the Market Administrator may
12	waive the 125 percent limitation;
13	(i) for a new handler on the order,
14	subject to the provisions of § 1032.13(f)(3),
15	or
16	(ii) for an existing handler with
17	significantly changed milk supply conditions
18	due to unusual circumstances;
19	(4) a block of milk may be considered
20	ineligible for pooling if the Market
21	Administrator determines that handlers altered
22	the reporting of such milk for the purpose of
23	evading the provisions of this paragraph.
24	Section (f) sets out that the total
25	volume of milk that can be pooled this month

is no more than 125 percent of what was pooled

1

25

```
in the prior month. Any milk in excess of
 2
 3
        this volume will be removed from the pool. It
        is the handler's responsibility to designate
 5
        which milk is not to be pooled if the limit is
        breached.
 7
                 Section (f)(1) directs that milk
        shipped directly to a distributing plant is
        exempt from the limit. In the extreme case of
 9
        100 percent depooling, a handler can always
10
        pool his deliveries directly to a distributing
11
12
        plant next month and also begin to earn
13
        pooling ability for subsequent months.
14
                 Section (f)(2) allows that milk has
        been pooled on another order to be exempted
15
        from the 125 percent limit so long as the milk
16
17
        has been continuously pooled for at least
18
        three months on some order. This does not
19
        penalize a Central order handler from being a
20
        supplemental supplier to another order plant
21
        and also prevents a multi regional supplier
22
        from selectively depooling and moving
23
        producers around between orders to maximize
24
        depooling gains.
```

Section (f)(3) allows the Market

Administrator some discretion in administering

1

25

```
2
        the proposal to account for a new handler,
 3
        drastic but explainable reasons for changes in
        a pooling volume, and the ability to
 5
        investigate and deny pooling for instances
        where some type of fraud or mal-intent is
 7
        going on.
                 Proposal 1 - Performance Standards.
 9
        Proposal 1 deals with the recognition that the
10
        performance standards for the Central order
        need further review. Current provisions -
11
12
        while improved from the standards set in order
13
        reform, are still too lax and allow far more
14
        milk to be associated with the market that
        what might be considered a normal reserve.
15
                 The excess reserve depresses the
16
17
        blend price for producers that serve the every
18
        day needs of the market. It is increasingly
19
        difficult to attract milk to the Central order
20
        with the existing blend price or to keep milk
21
        from being attracted away to other orders.
22
                 Furthermore, we are concerned that a
        pooling situation may develop with milk
23
24
        supplies from the Mountain states, similar to
```

the "double dipping" concerns from California

milk that was evident only a few months ago

```
2.
        where large volumes of milk may get attached
 3
        to the Central order from distances so far
        away that it can rarely if ever serve the
 5
        market. This situation has already occurred
        in the Upper Midwest order and we want to
 7
        insure that performance standards are adequate
        in the Central order to correctly identify
        which milk should share in the market returns.
 9
                 Distant milk - concerns. We note
10
        that today little distant milk is associated
11
12
        with Order 32. However, the same thing could
13
        have been said about California milk in
        calendar year 2000 - there was none on the
14
        pool. But from 2001 through 2003, a large
15
        quantity was pooled on the Central Order Milk
16
17
        from California. The volume first pooled on
18
        Order 30 because it was the easiest and most
        lucrative order to attach to.
19
20
                 After that option was no longer an
21
        alternative, much of the milk moved to the
22
        Central order and then to the Western order.
        This situation is illustrated with data taken
23
2.4
        from Exhibits 15 and 16, which is the Western
25
        Market Administrator's exhibit, MA Exhibit 9,
```

```
which is the Central Market Administrator, and
```

- 2 MA Exhibit 11 -- and this should be a
- 3 correction here, that should read the Upper
- 4 Midwest Market Administrator exhibit.
- 5 The data was assembled in table form
- 6 in DFA Exhibit 10, Table 4 Compilation of
- 7 Pounds of Milk Pooled on Orders 30, 32 and 135
- 8 From All Sources and California, and
- 9 graphically in DFA Exhibit 10, Table 4, Chart
- 10 1.
- 11 Q. Do you mean DFA Exhibit 18?
- 12 A. Yes, DFA Exhibit 18.
- 13 Q. In both references there?
- 14 A. Yes, that is true.
- 15 Q. Okay.
- 16 A. Table 4, Chart 1 Comparison of
- 17 Total Milk Pooled and Milk Pooled from
- 18 California, Federal Orders 30, 32 and 135,
- January 2000 through December 2003. It is
- 20 clear to see that California milk moved
- 21 between the orders as provisions allowed.
- The parties that pooled the
- 23 California milk were acting in their own
- 24 self-interest and made rational economic
- decisions within the framework of the rules

allowed. However, we, much of the rest of the

1

25

Falls, South Dakota.

```
2
        industry, and eventually the Secretary felt
 3
        this type of pooling was disorderly and
        adopted regulations to limit California milk
 5
        from pooling in Orders 30, 32 and 135.
                 We have seen a similar situation
 7
        arise with milk from Idaho and other portions
        of the former Western order become pooled on
        Order 30. (See Market Administrator Exhibit
 9
10
        11, DFA Request 1 from the Upper Midwest
11
        Market Administrator.) Data presented in
12
        these tables was offered in the recent Order
13
        30 performance provision hearing and detailed
        how milk from Jerome County, Idaho, had become
14
        the single largest milk supply county on the
15
        order - at over 1,200 miles away from the
16
17
        Minneapolis market. Milk from this area would
18
        be a long distance from Central order markets.
                 MA Exhibit 10, DFA Request 2, details
19
20
        mileages from several Southern Idaho cities to
21
        bottling plant locations in the Central order.
22
        As seen from the table, the distance ranges
        from 548 miles, from Preston, Idaho, to
23
        Denver, to 1,434, Boise, Idaho, to Sioux
2.4
```

1	These distances make it difficult to
2	be a regular supplier to the market. There
3	are some questions about dependability of
4	supply and certainly the cost of transport
5	would be excessive. In addition, order
6	provisions are such currently that only a
7	miniscule amount of the milk would ever have
8	to perform.
9	Testimony presented at the Order 30
10	hearing indicated that less than 1 percent of
11	the milk pooled ever delivered to the market.
12	We will present some additional testimony
13	relative to cost and return later in our
14	statement. We know from our own marketing
15	information and from the testimony presented
16	in the Order 30 hearing that a significant
17	quantity of the Southern Idaho milk supply
18	that is attached to Order 30 is Class IV. The
19	Central order has little Class IV utilization
20	currently so any additional supply would not
21	be a traditional part of the market.
22	MA Exhibit 9, Central Federal Milk
23	Order Tables 11 through 13 show Class IV
24	percentage use to be in the high single digits
25	since Federal Order Reform consolidated

several markets into the Central order.

1

24

25

```
2
        Pounds of Class IV utilization have been
 3
        between 1.1 and 1.45 billion pounds annually
 4
        since 2001. MA Exhibit 10, DFA Request 3,
 5
        shows that for some of the predecessor orders
        there was a smaller but consistent amount of
 7
        Class III - A utilization pooled in the
        Central order geography.
 9
                 The Order 30 hearing, the Class IV
10
        volume paper pooled on Order 30 was estimated
11
        to be near 100 million pounds per month.
12
        Exhibit 10, DFA Request 4A, computes an
13
        estimated impact that additional pounds of
        Class IV milk pooled on the Central order
14
        would have, if added in increments of 25
15
        million pounds for the month of November 2003
16
17
        to January of 2004. These months were
18
        full-pool periods with prices in normal
19
        alignment.
20
                 From this exhibit we can see that in
21
        November at the full 100 million pound rate
22
        the negative impact to the pool would have
        been $0.25 per hundredweight on all milk.
23
```

This would also have resulted in a negative

PPD of \$0.05 - even in a month with normal

```
1 price alignment.
```

- 2 The dollar impact of the November
- 3 pooling would have been \$2.898 million. In
- 4 December, the effect would have been \$0.16 on
- 5 the PPD and \$1.984 million; and \$0.08 in
- 6 January 2004 and \$1.020 million. Producers
- 7 that supply the every day needs of the market
- 8 should not have to have their revenues reduced
- 9 by this amount for milk that rarely, if ever,
- 10 serves the market.
- 11 DFA Exhibit 10, Table 3 --
- 12 Q. You mean 18?
- 13 A. 18. Comparison of Fluid Use Pounds
- and Reserve Supply Pounds Federal Order 1032,
- January 2003 through October 2004, and the
- 16 accompanying chart, DFA Exhibit 18, Chart 2,
- 17 compares reserve supplies in indexed form from
- January 2000 to October 2004 using January
- 19 2000 as a base.
- The table clearly shows that reserve
- 21 supplies have been reduced likely as a result
- of the first "performance provisions" hearing.
- 23 But clearly there is a significant amount of
- 24 reserves still attached to the order, as
- levels of 125 percent still seem high. Some

1	may claim that this level of reserve supply is
2	needed or should be a part of the order for
3	various historical reasons. But that argument
4	must surely be weakened when as shown by the
5	data that the reserve readily leaves the
6	market and is not available to supply the
7	market any time the PPD relationship is not
8	economically attractive.
9	We have had supplemental suppliers
10	refuse to make deliveries when faced with the
11	"opportunity" to receive a negative PPD. The
12	rationale that a large supply should have
13	access to the pool must be measured against
14	its ongoing availability to actually serve the
15	market.
16	One of the measures of orderly
17	marketing is some semblance of price alignment
18	within and between Federal order markets. The
19	entire price surface is theoretically
20	established to facilitate milk movements to
21	supply markets. Class I differentials and
22	class prices are designed to maintain a milk
23	supply, provide incentives to transport milk
24	and clear markets.

Differentials are established with

assumptions about pooling and milk use.

1

25

```
differential surface established in Federal
 2.
 3
        Order Reform is not performing for Order 32.
        The anticipated Class I use of 50.1 percent
 5
        has never been achieved. Either price is not
        high enough or more milk is blending down the
 7
        returns than was anticipated when the
        differentials were established.
 9
                 While we have opinions about the
10
        first option, the remedies for that option are
        much more limited and are not available to us
11
12
        here. So we are focusing our efforts here on
13
        the second remedy of reducing the milk that
        can be pooled and may be pooled in the future.
14
                 DFA Exhibit 18, Tables 5-A through E
15
        through 6-A through E, Comparison of Relative
16
17
        Returns Between Markets makes computations
18
        about the relative returns after freight costs
        between Federal Order 32 and reserve supply
19
20
        points in the Upper Midwest and competitive
21
        demand destinations in the Appalachian (Order
        5) and Southwest (Order 7) Federal orders.
22
23
                 The relative return (blend less haul)
        from Order 5 has outpaid the Order 32 return
2.4
```

every month except two since January of 2000.

```
1 While the annual average has narrowed this
```

- 2 year, the ten month average for a Southern
- 3 Illinois producer has been \$0.61 per
- 4 hundredweight better from Order 5 and for a
- 5 southeast Missouri producer \$0.92 better from
- 6 Order 5. Producers in this area will not
- 7 supply the St. Louis market when differences
- 8 of this magnitude are available.
- 9 A similar comparison has been made
- 10 for a southern Oklahoma producer showing the
- 11 returns from Federal Order 7 at Little Rock
- 12 and Ft. Smith. While the Order 32 return is
- 13 \$0.04 better when compared to Little Rock, it
- 14 will not procure milk away from a Ft. Smith
- sale as the haul is much less and the return
- \$0.62 above the Order 32 level.
- 17 When the comparison shifts to Order
- 30 and the ability of the Order 32 blend price
- 19 to attract a supplemental supply from
- 20 Lancaster, Wisconsin, to St. Louis or Melrose,
- 21 Minnesota, to Des Moines, Iowa, the comparison
- worsens. In both cases, the Order 32 return
- is inadequate and has actually worsened since
- the 2001 performance hearing.
- 25 The Order 32 return for the

Lancaster - St. Louis comparison is a negative

```
2
        $1.22 per hundredweight and a negative $1.41
 3
        for the Melrose - Des Moines delivery for ten
        months in 2005. It has been negative for
 5
        every year for both markets since 2000. While
        orders are designed to establish minimum
 7
        prices only, the premium level it would take
        here to procure a reserve supply in this case
        is unrealistic.
 9
                 These data clearly show that the
10
        blend level will neither attract a reserve
11
12
        supply nor maintain a local supply from
13
        competition from orders to the southeast.
14
                 MA Exhibit 9, Central Federal Milk
        Order No. 32 and MA Exhibit 12, Dean Foods
15
        Company details the sources of milk supply to
16
17
        the order for each year since 2000 and
18
        deliveries to pool distributing plants. We
19
        note that the milk supply has been
20
        historically associated with the market and
21
        has delivered to distributing plants has
22
        originated from plants with at least one --
23
        I'm sorry, that should be from "states," not
24
        plants -- from states with at least one county
25
        in the marketing area and from New Mexico. No
```

milk is shown to be a part of the Central

2	order supply on a regular basis from the
3	Mountain states.
4	We would contend that order
5	provisions should bear some relationship to
6	real world economic decisions. One measure of
7	the reasonableness of a performance standard
8	is if the standard did not exist would the
9	economic reality of the transaction ever
10	prevent it from ever taking place.
11	The minimum pricing environment
12	objective of orders is such that orders
13	establish minimum prices that should still
14	require some level of negotiation in the
15	marketplace. The "flipside" of this concept
16	is that the order pricing provision
17	(performance standard) should not enable a
18	transaction to take place that is so absurd
19	that it would never occur outside of the
20	regulation.
21	The debate and resulting decisions on
22	"open or paper pooling" clearly established
23	the principle that pooling without regard to
24	performance was wrong. The part that was
25	wrong was that a benefit was obtained that was

not nor could not be earned absent

```
2
        regulation - the economic cost would be too
 3
        great and the party seeking the gain would
        abandon the effort.
                 We have attempted to measure the
        relationship between performance standard and
 7
        return in order to demonstrate that current
        standards are too lax and to defend both our
 9
        proposed change in touch base, diversion limit
10
        and diversion point. Our measure again
        compares the relative return over various
11
12
        pooling standards and PPD level driven by both
13
        a Class III (the traditional) and a Class IV
        standard (blend less Class IV price). These
14
        comparison are located in DFA Exhibit 18,
15
        Table 8-A through I and 9-I titled Comparison
16
17
        of Delivery Charge Versus Producer Price
18
        Differential.
19
                 We have compared the return from a
20
        delivery originating in Southern Idaho to
21
        Denver - the closest point for the milk supply
22
        that may seek a new pooling location if
23
        prevented from pooling on Order 30. The
24
        distance for this comparison is 686 miles.
25
        have reduced the haul by the proposed
```

transportation benefit offered by Proposal 3.

```
We have used a haul rate of $2.00 per
 2.
 3
        loaded mile, which after the application of
 4
        the transportation credit yields a $2.19 per
 5
        hundredweight cost. We made four comparisons
        for the assumption based on a Class III PPD
 7
        and four comparisons for a Class IV PPD. All
        examples are for the 58 months since Federal
        Order Reform and are based on a single 1
 9
10
        million pound per month delivery.
                 No consideration is given for the
11
12
        effect of "pooling deals." All the return is
13
        expected to accrue to the shipping handler.
        Also, all "depooling" decisions are made based
14
        on the PPD. In some cases the freight
15
        consideration may make the decision to depool,
16
17
        even if the PPD is positive.
18
                 Comparison A constructs a scenario
19
        where milk is pooled every month. In each
20
        scenario the milk would lose a lot of money if
21
        it had to perform every day. No rational
22
        economic business would ever make this
        business arrangement. However, after the
23
        "once and done" current Order 32 touch base
24
25
        requirement is met, no other deliveries are
```

required (so long as association is maintained

```
2
        with the market) and the return becomes
 3
        profitable over the entire period earning an
 4
        average of 34.8 cents per hundredweight per
 5
        month. For the period even with negative
        returns for calendar year 2003 and 4, $201,881
 7
        is earned by pooling on Order 32 - a great
        return for delivering a single load of milk.
 9
                 Comparison B constructs a scenario
10
        where our proposed delivery/diversion
        requirement of 25 and 20 percent delivery in
11
12
        the shipping months/surplus months is in
13
        effect. Under this scenario the handler must
        still pool every month - no depooling option
14
        is considered. Also, this option would have
15
        our proposal to only allow diversions to
16
17
        nonpool plants in the marketing area.
18
                 Under this scenario the 58 month
19
        average return is 6.05 cents or $37,770 in
20
        total. Still a positive return, but one in
21
        which some level of premium/negotiation would
22
        be likely before the transaction would take
23
        place.
                 Comparison C depicts a "once and
24
25
        done" depool at will scenario that is the most
```

lucrative. Under this scheme the term is 65.9

1

25

```
2
        cents per hundredweight average for the period
 3
        and earns $316,281 for the milk pooled. The
        review of an economist would not be needed to
 5
        make this business decision.
                 Comparison D depicts a
 7
        delivery/diversion requirement of 25 and 20
        percent delivery in the shipping
 9
        months/surplus months performance standard,
10
        but the ability to depool at will.
        effort earns a 37.7 cent return and $180,782
11
12
        for the period. Note that all of these
13
        comparisons are at million pound increments.
14
        The Idaho/Order 30 pooled milk in a full pool
        month averaged slightly over 260 million
15
        pounds - some of which is Class IV which would
16
17
        make this comparison worse.
18
                 Comparison E through H shifts to a
        Class IV PPD holding all other variables the
19
20
        same as in scenarios A through D. This would
21
        be the economic pooling decision as viewed by
        a maker of Class IV products. As we have
22
        noted, there is about 100 million pounds of
23
2.4
        Class IV milk pooled on Order 30 from Idaho.
```

That milk has been a significant negative draw

against the Order 30 blend price and warrants

```
2
        our consideration in this analysis to study
 3
        its potential effect on the Order 32 blend
        price. In comparison E, the "once and done"
 5
        touch base- pool every month situation
        resulted in a 37.1 cent per hundredweight gain
 7
        or $215,781 for the period.
                 Comparison F details the higher
 9
        performance standard but not allowing for
10
        depooling and results in an 8.9 cent per
        hundredweight gain or $51,670 for the period.
11
12
                 Comparison G shows "once and done"
13
        and depool at will and the most lucrative
14
        return of the scenarios of $1.102 per
        hundredweight and $396,581.
15
16
                 Lastly, scenario H shows the higher
17
        performance standard coupled with the ability
18
        to depool at will. This strategy yields a
        return of 81.7 cents per hundredweight or
19
20
        $294,048.
21
                 Table 8-I is a summary of all
22
        comparisons using the -- delete the word
        "existing" -- using the performance
23
        standards -- and delete the words "and the
24
25
        ones" -- we have proposed. The sentence
```

1	should read, Table 8-I is a summary of all
2	comparisons using the performance standards we
3	have proposed.
4	Table 9-I makes all of the same
5	comparisons but at the existing delivery
6	standards in the Central order. Those are 20
7	percent and 15 percent delivery in the
8	shipping and surplus months. In all cases the
9	current standards are even more lucrative than
10	those we propose and would have to be viewed
11	as a reason to correct the existing
12	performance standard.
13	When the current performance
14	standards are reviewed, it becomes clear that
15	they allow and perhaps encourage business
16	decisions to be made that would never take
17	place in the real world. This leads to and
18	supports the conclusion that the performance
19	standard is both faulty and needs correction.
20	We can concluded that milk outside
21	the marketing area and the adjoining defined
22	area needed to perform in order to derive the
23	benefits of the marketwide pool. There may be
24	a better alternative to achieve this goal for

the unique marketing circumstances of the

Central order than our proposals, but we have

1

24

25

```
2.
        not discovered them.
                 Under our proposal, diversions to
 3
        plants located outside the prescribed
 5
        geographic area would not be allowed to pool.
        Our proposal requires that all poolable
 7
        deliveries must be to either an Order 32 pool
        plant or a plant located within the prescribed
        area. Also, our delivery standard, if to
 9
        achieve the goal of a more reasonable
10
        performance standard, must be coupled with a
11
12
        minimal increase in touch base standards and a
13
        limitation to depooling. Retention of the
        existing "until" language, 1032.13(d)(1), also
14
        is an integral part of the performance
15
16
        standard.
17
                 The approach that Proposal 2 takes is
18
        supported by the logic used in the last Order
        32 performance standards decision. That
19
20
        decision established the principle that
21
        in-area milk could not be used to qualify
        out-of-area milk. (1032.7(c)(2).) The
22
23
        out-of-area milk needs to perform on its own
```

merit in order to earn the reward of sharing

in the pool returns.

Federal orders have had a long

2	tradition of differentiating between in-area
3	and out-of-area milk. Former Order 68 had
4	provisions for reserve supply plants.
5	Initially these plants had no regular shipping
6	requirement except for the initial load of
7	milk that established association with the
8	market. There was, however, one major
9	criterion these reserve supply plants had to
10	meet - they had to be located in the marketing
11	area.
12	The same criteria applied to supply
13	plant systems in former Order 30. A supply
14	plant had to be located in the marketing area
15	to be part of a supply plant system. Supply
16	plants outside the marketing area were
17	obligated to perform on their own behalf.
18	Further support for the approach that
19	out-of-area milk should perform on its own is
20	found in the requirements for the formation of
21	pool plant systems in current Orders 30 and
22	32. A supply plant must be located in the
23	marketing area. Supply plants outside the
24	marketing area cannot be part of a supply
25	plant system.

1	This method for supply plants to meet
2	the Order's performance requirements was
3	developed to allow milk to move to fluid use
4	in the most economical fashion but still
5	provide for reasonable and economically
6	justified performance criteria. By excluding
7	plants from outside the marketing area, there
8	was assurance that the included supply plants
9	had ties to the market - even if an individual
10	plant did not ship for fluid use. From the
11	Reform Decision:
12	"The only requirement affecting an
13	individual plant within the unit is that the
14	plant must be physically located within the
15	marketing area. This restriction is necessary
16	to prevent distant plants from receiving the
17	benefits of participating in the marketwide
18	pool without actually having an association
19	with the market." 64 Federal Register page
20	16154 (April 2, 1999).
21	The plant-based approach in Proposal
22	2 is appropriate since supply plants or supply
23	plant systems inside the Order 30 area are
24	treated no differently than supply plants
25	located far from the order's core. Both are

responsible to perform similar rates.

1

25

market when needed.

```
Since the time of the 2001 hearing,
 2.
 3
        the market situation has changed dramatically.
        The Western order, which encompassed much of
 5
        Idaho, has been terminated. Class IV prices
        have swung from much higher than Class III to
 7
        being significantly lower. This changed
        relationship is primarily due to a change in
 9
        purchase price of nonfat dry milk powder by
10
        the CCC under the milk support price program.
        This action was far outside the Federal order
11
12
        realm, though it has a major effect on Federal
13
        order class prices and pools.
                 The adoption of Proposal 2 will
14
        ensure that any milk, no matter how near or
15
        far from the marketing area, can and will
16
17
        serve the needs of the fluid market if it is
        going to enjoy the rewards of the marketwide
18
19
        pool.
20
                 We draw the following conclusions
        from our data:
21
                 1) The Central order still has more
22
        reserves than can be reasonably justified and
23
2.4
        those reserves are not always available to the
```

1	2) There is a real concern that milk
2	that cannot reasonably ever serve the every
3	day needs of the market may seek to attach to
4	the Order 32 pool if foreclosed from Order 30.

- 3) Current performance standards would allow this milk to share in the pool returns even though it would never serve the market without the lax standards because doing so would be hugely unprofitable.
- 4) The Order 32 blend price is not meeting the objectives of attracting a reserve supply or preventing its supply from moving to other markets and its ability to do either has worsened.
  - 5) The current performance standards will allow and even encourage milk from areas too distant to ever serve the market on a regular basis to become attached to the order pool. The "once and done" standard combined with the ability to depool any volume can be very detrimental to the Order 32 blend price.
  - 6) Comparison of the various alternatives for pooling show that Class IV milk can have an even more detrimental effect on the blend price to performing Order 32

1

producers.

```
2.
                 7) An economic model of evaluating
        the performance standards for the Central
 3
        order demonstrate that a higher level of
 5
        standard is needed to determine who should
        share in the market returns.
 7
                 8) In order to protect the blend
        price from milk supplies that do not exhibit
 9
        adequate performance, order provisions that
        correct depooling abuses and enhance
10
        performance standards are needed.
11
12
                 Proposal Language to Enhance
13
        Performance Standards.
                       JUDGE HILLSON: I think I'm
14
        going to interrupt. I think it's a good
15
        time to take a -- you've been going for a
16
17
        while now and I think our reporter probably
        needs a break too. I'm going to call our
18
        morning 15 minute break now.
19
20
                       THE WITNESS: Sounds like a
21
        good idea.
22
                       JUDGE HILLSON: Be back at 25
23
        minutes of.
24
                       (Recess.)
25
                       JUDGE HILLSON: Let's go back
```

```
on the record. And Mr. Hollon, you can resume
```

- 2 your statement.
- 3 A. On page 28, middle of the page,
- 4 Proposal Language to Enhance Performance
- 5 Standards. All Federal orders have
- 6 performance standards. The reasons for their
- 7 existence is uniform while the exact standards
- 8 themselves are varied. In order to best fit
- 9 the marketing conditions we see in the Central
- order, we offer the following language:
- In this particular case, regular case
- is existing language, bold case is proposed,
- and a strike through represents some deleted
- 14 portions of the provisions.
- § 1032.7 Pool Plant. (c) A supply
- 16 plant from which the quantity of bulk fluid
- 17 milk products shipped to (and physically
- 18 unloaded into) plants described in Paragraph
- 19 (c)(1) of this section is not less than,
- 20 strike 20, insert 25 percent during the months
- of August through February and, strike 15,
- insert 20 percent in all other months of the
- 23 Grade A milk received from dairy farmers
- 24 (except dairy farmers described in §
- 25 1032.12(b)) and from handlers described in

1

§ 1000.9(c), including milk diverted by

```
pursuant to § 1032.13, subject to the
 2
 3
        following conditions:
                 The result of this language change is
 5
        to increase the delivery standards for supply
        plants by 5 percent to 25 percent during the
 7
        months of August through February and by 5
        percent to 20 percent for all remaining
        months. We felt no changes were needed in the
 9
10
        months for which the percentages would apply.
                 In light of our data showing that
11
12
        market reserves are still excessive and blend
13
        prices too low to attract a reserve supply or
14
        retain a supply from other markets, we think
        this modest change is warranted. We had
15
        requested higher levels than granted in the
16
17
        last performance hearing and can appreciate
18
        the position of the Secretary to make changes
        gradually; so now is the time to make the next
19
20
        change.
21
                 Other proposals that have been made
22
        for this hearing also endorse improvements in
23
        the performance standards of the order. No
        proposals have been offered to weaken them.
24
25
        We think the Secretary should consider the
```

```
1 fact that much of the order supports the
```

- 2 direction that our proposal is taking.
- 3 § 1032.13 Producer Milk.
- 4 (d) Diverted by the operator of a
- 5 pool plant or a cooperative association
- 6 described in § 10000.9(c) to a nonpool plant
- 7 located in the states of Colorado, Illinois,
- 8 Iowa, Kansas, Minnesota, Missouri, Nebraska,
- 9 New Mexico, Oklahoma, South Dakota and
- 10 Wisconsin subject to the following conditions.
- 11 Q. Mr. Hollon, in reading that proposed
- language, the references to § 1000.9(c), I
- think you said 10000.
- 14 A. It should be 1000.9(c). Thanks.
- We note that the language as proposed
- in this testimony is different from that of
- 17 the notice. There was an error in the
- 18 sentence structure of our initial request to
- 19 the Secretary that we overlooked. The phrase
- 20 "to a nonpool plant" should be in the position
- 21 it is in here rather than following the words
- "Wisconsin" and before the word "subject."
- 23 The error was on our part and not that of the
- 24 Department.
- Our intent here is to allow any plant

```
1
        or cooperative handler to divert milk only to
 2
        nonpool plants in the prescribed area. As
 3
        always, any delivery may be made to an Order
 4
        32 pool plant. A plant outside the prescribed
 5
        area can become a supply plant by meeting the
        supply plant requirements. The states listed
 7
        in our prescribed area all have either a
        county or counties located in the marketing
        area or have been a regular portion of the
 9
10
        market's supply as noted in the MA statistics
        since 2000.
11
                 The conditions that the diversions
12
13
        are subject to have been modified as listed
14
        below.
                 (1) Milk of a dairy farmer shall not
15
        be eligible for diversion until, strike "at
16
17
        least one day's production, " milk of such
18
        dairy farmer has been physically received as
19
        producer milk at a pool plant and the dairy
20
        farmer has continuously retained producer
21
        status since that time. If a dairy farmer
22
        loses producer status under the order in this
23
        part (except as a result of a temporary loss
        of Grade A approval), the dairy farmer's milk
2.4
```

shall not be eligible for diversion until milk

of the dairy farmer has been physically

2	received as producer milk at a pool plant.
3	The "once and done" touch base
4	provision has been eliminated. However, the
5	"until" language has been retained which will
6	continue the practice that milk that has lost
7	its association with the market must first
8	reassociate with the market before obtaining
9	diversion privileges. We view this as an
10	additional safeguard for the blend price pool
11	and do not wish to change it.
12	(2) The equivalent of at least one
13	day's milk production is caused by the handler
14	to be physically received at a pool plant in
15	each of the months of August through November
16	and January through February.
17	The "once and done" standard has been
18	replaced with a single day's touch base in
19	each of the months of August through November
20	and January and February. These months
21	correspond to the times when Class I demand is
22	the highest and hardest to fill. Having a
23	requirement for a touch base delivery should
24	help make milk available for Class I use.

The month of December was excluded

```
1
        because of the Christmas/New Year's holiday
        period which while it has a high demand for
 2
 3
        part of the month is nonetheless difficult to
 4
        comply with any touch base standard because
 5
        demand changes radically at the end of the
        month.
 7
                 (3) The equivalent of at least one
        day's milk production is caused by the handler
 9
        to be physically received at a pool plant in
10
        each of the months of March through July and
        December if the requirement of paragraph
11
        (d)(2) of this section (§ 1032.13) in each of
12
13
        the prior months of August through November
        and January through February are not met,
14
        except in the case of a dairy farmer who
15
        marketed no Grade A milk during each of the
16
17
        prior months of August through November or
18
        January through February.
19
                 This section describes the necessary
20
        touch base requirements for the "nonshipping"
21
        months if the requirements are not met in the
22
        shipping months.
                 Strike (2), insert (4) Of the
23
24
        quantity of producer milk received during the
```

month (including diversions, but excluding the

quantity of producer milk received from a

```
handler described in § 1000.9(c)) the handler
 2
 3
        diverts to nonpool plants not more than,
        strike 80, insert 75 percent during the months
 5
        of August through February, and not more than,
        strike 85, insert 80 percent during the months
 7
        of March through July, provided that not less
        than, strike 20, insert 25 percent of such
        receipts in the months of August through
 9
        February and, strike 15, insert 20 percent of
10
        the remaining months' receipts are delivered
11
12
        to plants described in § 1032.7(a) and (b).
13
                 This language provides the
14
        shipping/diversion requirements for a 9(c)
        handler. These requirements are the same as
15
        those for a supply plant in both percentage
16
17
        requirements and months of application.
18
                 Marketwide Services. Proposal 3 is a
19
        proposal for marketwide services. Congress
20
        instituted these types of provisions in the
21
        order system in order to help pay the costs of
22
        supplying milk to the market. In some sense
23
        it follows the economic concept of a public
        good in that all benefit (for Class I sales)
24
25
        but it is difficult to recoup the cost
```

associated with the good (servicing the Class

1

25

```
2
        I demand) from any individual in the entire
 3
        market. Said another way, there are benefits
        derived from the market by all but some do not
 5
        pay the full cost associated with those
        benefits.
                 Marketwide services have been
        tailored directly to a specific service such
 9
        as in market transportation, surplus milk
10
        disposal and supplemental milk procurement.
        However, the original language clearly does
11
12
        not limit the concept of just these types of
13
        services as the enabling legislation provides
        for, "...(c) services of marketwide benefit,
14
        including but not limited to..."
15
                 Federal Order 30 provides for an
16
        assembly credit paid to all suppliers of Class
17
18
        I milk. The initial decision implementing
19
        assembly credits spelled out the assembly
20
        credit as the compensation for the assembling
21
        and reloading Class I milk. Federal Order
22
        Reform extended this payment, but neither it
        nor the original decision provided an exact
23
        definition of "assembly." It would be
2.4
```

difficult to limit the definition of assembly

1 to only those services associated with

2	reloading Class I milk - when the credit was
3	initiated or today.
4	Assembly must then encompass more
5	services. Charles Ling in the Rural
6	Cooperative Business Service publication Cost
7	of Marketwide Services in the Northeast
8	that should be Market lists the following
9	activities as services for assembling and
10	procuring milk for Class I use:
11	Services for the producer:
12	1) field services - assist with
13	production problems
14	2) assist with inspection problems
15	3) sell milking supplies and
16	equipment
17	4) information on price and
18	availability of hay, herd replacements, etc.
19	5) provide marketing and outlook
20	information
21	6) provide insurance programs - life
22	health and disaster
23	7) provide retirement program
24	8) guarantee daily market for milk
25	9) negotiate haul rates

Т	10) collect and insure payment from
2	buyers
3	11) check weights and tests.
4	Services for the market:
5	1) direct farm to market milk
6	movement
7	2) pay haulers
8	3) allow for farm shrinkage of milk
9	4) maintain quality control and
10	related lab services
11	5) deliver preconditioned or
12	standardized milk
13	6) sell milk FOB receiving point
14	7) split loads among processors
15	8) maintain spot and hold tank
16	storage
17	9) participate in Federal order
18	hearings
19	10) negotiate Class I prices and
20	service charges.
21	We have already shown that the
22	Central order blend price is not able to
23	and strike the word here neither is not
24	able to attract a supplemental milk supply
2.5	from other orders or keep its milk supply from

seeking a home in other markets.

1

25

```
DFA Exhibit 18, Chart 9-1, Annual
 2.
        Milk Production, shows that milk production is
 3
 4
        declining in the states composing the Central
 5
        order. The five-year decline for the ten
        states measure is 1.9 percent. The decline
 7
        ranges from down 0.8 percent in Iowa to double
        digit declines in North Dakota, Minnesota and
        Missouri. The states that show increases are
 9
        on the western side of the order and to some
10
11
        extent serve as a reserve supply for the order
12
        and that role may increase in the future.
13
                 We see an increasing need to
        transport milk from southwest and west to east
14
        and north in the order. Marketwide service
15
        payments tailored to transportation will help
16
17
        offset the cost associated with these
18
        movements. Both of these facts should be part
19
        of the rationale for instituting an assembly
20
        credit. What greater service can there be
21
        than to have a supply to sell!
                 Our data indicates that the Order 32
22
23
        blend is insufficient to hold its milk supply
        away from Order 5 (Southern Illinois farm to
24
```

Madisonville, Kentucky, bottler) by \$0.61 per

hundredweight through ten months of 2004; from

1

25

```
Order 5 (southern Missouri farm to
 2.
 3
        Madisonville, Kentucky, bottler) by $0.92 per
 4
        hundredweight; from an Order 7 (southern
 5
        Oklahoma to a Ft. Smith, Arkansas, bottler) by
        $0.62 per hundredweight.
 7
                 We have also shown that a St. Louis
        bottler is $1.22 per hundredweight short of
        being able to attract a reserve supply from
 9
        Order 30/southwest Wisconsin; and a Des Moines
10
        area bottler is $1.41 short of being able to
11
12
        attract a reserve milk supply from central
13
        Minnesota milk supply.
14
                 These costs far exceed the requested
        $0.10 assembly credit requested. Certainly
15
        having a Class I milk supply to sell is of
16
17
        marketwide benefit. We also note that the
        cost of such a credit is approximately $0.03
18
        on the entire pool volume. (MA Exhibit 10,
19
20
        DFA Requests 11 and 12). We support the
21
        proponents of Proposal 3 in their efforts to
22
        secure an assembly credit.
23
                 We also support their proposal for a
24
        transportation credit or tanker shipments,
```

again noting that this marketwide service

payment assists in providing milk to the Class

1

25

```
2.
        I market. We concur with their proposal and
 3
        language. We would offer that their proposed
        rate is reasonable. In the recent hearing
 5
        held to provide for cost recovery associated
        with hurricanes in the southeast, the cost
 7
        recovery was limited to actual costs or $2.25
        per mile - that rate being considered a high
        end rate.
 9
                 Dividing $2.25 by 500 hundredweights
10
        (50,000 pounds over-the-road tanker volume)
11
12
        yields $0.0045 per mile so the $0.003
13
        requested (two-thirds of the cost) is both
14
        reasonable and in line with the concept of
        order minimums. The same calculation at $2.00
15
        per mile yields a $0.004/75 percent recovery
16
17
        ratio and a $2.10, or $0.0042/71 percent
18
        recovery ratio.
19
                 We also support the proponents of
20
        Proposal 3 in their efforts to secure a supply
21
        plant transportation credit. We also note
22
        that the cost to the blend pool ranges from
23
        $0.006 to $0.01 per hundredweight. (MA
        Exhibit 10, DFA Requests 11 and 12).
24
```

However, we view Proposal 3 as

incomplete. Only a small percent of the Class

1

25

```
I market is served via milk from supply
 2
 3
        plants. MA Exhibit 10, DFA No. 7, Pounds of
 4
        Milk Transported From Supply Plants Into Pool
 5
        Distributing Plants in Increments of 100 miles
        in 2003 indicate that in 2003 213.7 million
 7
        pounds were delivered if in that format. In
        2003 there was 4.7 billion pounds of Class I
        milk so only 4.5 percent of the Class I supply
 9
10
        reached the market in this manner.
                 The rest of the supply came directly
11
12
        off the farm (or through a reload) - and in a
13
        more efficient manner. We cannot support a
14
        credit for one portion of the supply and
        ignore the balance within the same market.
15
        Especially when that "ignored" balance is
16
17
        delivered in a more efficient mode of
18
        transportation.
19
                 Our proposed modification would add a
20
        payment for direct-shipped milk that delivers
21
        to a pool distributing plant for Class I use.
22
        We would allow the payment for milk that is
        reloaded also, but at the same rate as milk
23
        that is not reloaded. This should recognize
24
```

the service but provide the market with a

"carrot" to move to the most efficient manner

1

24

25

```
of delivery - farm direct.
 2
 3
                 Our proposal would use the same rate
        of payment $0.003 per mile as we think that is
 5
        both responsible and reasonable and pushes the
        market towards efficiency. We would limit our
 7
        proposed payment to deliveries of 500 miles
        and net the pounds paid to any distributing
 9
        plant against any diversion or transfers made
10
        on the same day as protections from abuses of
11
        the credit.
12
                 Additionally, we would direct the MA,
13
        the Market Administrator, to make the measure
        of miles be the shortest distance possible by
14
        comparing the shortest road miles from the
15
        distributing plant to the nearest farm on the
16
17
        route. The handler requesting the credit must
18
        provide data to the Market Administrator
        justifying all calculations. Our proposal
19
20
        would exempt the first 25 miles from payment.
21
        That distance is what we have determined
22
        reasonably represents the distance that
23
        producers serving the market through supply
```

plants pay for in haul. It seems reasonable

to us to treat all producers in the same

manner in this regard.

1

25

```
2.
                 The justification for our choice of
 3
        factors is as follows:
                 MA Exhibit 10, DFA Request No. 9,
 5
        presents summations of producer haul charges
        by county and sums up to the state level for
        the Central order. This data is taken from
        actual payroll tapes and was collected by the
        Market Administrator. Data collection and
 9
        publication of this information is a routine
10
        practice in most Market Administrator offices.
11
        There is a single recap of "every county" data
12
13
        for January 2004 and a monthly average for
14
        each state for all months from January 2002 to
        August 2004.
15
                 A review of the data shows that from
16
17
        month to month the change of rate is small.
18
        We chose to use December 2003 rates because we
        also have December 2003 pounds in the record
19
20
        and needed both for our calculation. For
21
        example, the December 2003 average haul rate
        for Iowa was 18.4 cents.
22
23
                 In the process of determining the
24
        mechanics of our proposal, we concluded that a
```

direct-ship transportation credit should not

1

25

```
pay for 100 percent of the cost nor reimburse
 2
        for 100 percent of the miles. We concluded
 3
        that a fair target would be to exempt from the
 4
        credit the mileage that a producer paid to a
 5
        supply plant in the northern sector of the
        market. This way all producers would have the
 7
        same responsibility.
                 Furthermore, the supply plant credit
 9
        is designed to offset the cost from the plant
10
        to the bottler so its proponents envisioned
        the producer paying the haul to the plant.
11
12
        Page 91 of MA Exhibit 10, Central Federal Milk
13
        Order No. 32, Pool Supply Plants is a map
        showing the location of supply plants in the
14
15
        market.
                 That's Exhibit 9, not Exhibit 10.
16
17
                 The DFA plant in Fort Morgan does not
18
        function as a reload and transship point, nor
        does the Prairie Farms plant in Carbondale,
19
20
        Illinois. However, the remainder of the Order
21
        32 supply plants do assemble and ship milk to
22
        the market. For this reason we chose the
23
        states where those supply plants are located
24
        to attempt to measure the miles that local
```

producers pay for hauling. Those states would

```
1 be Iowa, Minnesota, North and South Dakota and
```

- Wisconsin. Note the South Dakota data is
- 3 combined with the North Dakota information but
- 4 it is overwhelmingly influenced by the South
- 5 Dakota volumes.
- 6 DFA Exhibit 11, Table 10, Analysis of
- 7 Local Haul Mileages makes computations for
- 8 mileages.
- 9 Q. 18.
- 10 A. Excuse me, DFA Exhibit 18. The
- 11 methodology was explained when the exhibit was
- introduced. We regularly negotiate for haul
- 13 rates, buy haul routes, sell haul routes and
- 14 maintain extensive costs for doing so. Our
- analysis of a farm haul yields a rate per
- loaded mile of \$3.03 per hundredweight. This
- 17 figure covers mileage costs (both stop and go,
- 18 pickup and transport), labor and time on the
- 19 route, maintaining the equipment and a
- 20 facility which sometimes functions as a pump
- over, the equipment itself and the fuel
- 22 adjuster.
- 23 As expected, these costs are not
- static. We deal with a large number of
- trunk/tank combinations. The range is 20,000

1

25

```
pounds on the low end to 53,000 on the upper
 2.
        end. In some cases the route goes directly
 3
        from the hauler's location to all farms and
        then to a customer. In other cases, routes
 5
        are picked up and pumped over. Higher volume
        tanks lower the rate while lower volume tanks
        increase it.
                 We are comfortable with the $3.03 as
 9
        a typical rate and 45,000 pounds as a typical
10
        tank size. The calculation using these
        constants and the weighted average hauling
11
12
        paid in the Central order in the area where
13
        there are supply plants yields a 23 mile
        distance that the producer rate pays for. We
14
        have chosen 25 miles for our proposal. Thus,
15
        any rate calculation for credit would not pay
16
17
        for the first 25 miles of haul.
18
                 Given our proposal, and the constants
19
        used to determine the exempted miles, we then
20
        attempted to determine an estimated impact on
21
        the order blend pool. MA Exhibit 9, DFA 1,
22
        Producer Milk Received at Order Distributing
        Plants, these are maps, was designed to show
23
        the milk received in four quadrants of the
2.4
```

market in order to preserve confidentiality.

The accompanying tables show the pounds by

1

25

```
2
        county that made up that supply.
 3
                 DFA Exhibit 18, Table 10-B, Recap of
        Transportation Proposal details by example
 5
        what we did with the data. We assigned pounds
        to each bottling plant in each quadrant. In
 7
        the case where the bottler was a DFA or
        Prairie Farms customer, we used our own
        information. If not, we developed an estimate
 9
10
        from our own market intelligence sources.
        each case we balanced the total to the Market
11
12
        Administrator data. We compared deliveries to
13
        Class I use for January and concluded that 83
        percent of all deliveries on average were used
14
        in Class I. We tested this calculation with
15
        data for DFA sales and found it to be
16
17
        reasonable.
18
                 With pounds by bottler and supply by
19
        county, we attempted to assign the pounds to
20
        each plant from the closest source. In some
21
        cases we had to split large counties between
22
        plants as those counties were the reserve
23
        supplies for the milkshed. We assigned all
24
        milk to the county seat and computed mileages
```

from an Internet-based calculator.

Internet site was www.sys -- I'm sorry, I

1

```
2
        would have to look at my notes. I've got it,
 3
        I will have to look it up at the next break.
 4
                 We inserted all the appropriate
 5
        county location differentials for each bottler
 6
        location and each county supply source. We
 7
        then computed the credit amount using the
        language in our proposal. The mechanics of
 9
        the computation were as follows:
                 1) miles between supply and demand
10
        less 25;
11
12
                 2) cap the miles at 500;
13
                 3) if more than zero miles, multiply
        by $0.003;
14
                 4) reduce this product by any
15
        positive difference in the Federal order
16
17
        location adjustment;
                 5) if positive multiply by the
18
        pounds;
19
20
                 6) multiply this product by 83
21
        percent to arrive at a credit payment for
        Class I;
22
                 7) sum the pounds, miles and dollars
23
24
        for each quadrant.
                 DFA Exhibit 18, Table 10-C, Recap of
```

1

2.

17

18

19

20

21

22

23

24

```
3
        2004. For the deliveries made, $573,414 would
        be spent in a farm direct transportation
 5
        credit as we have proposed. The effect on the
        entire pool for January would be an estimated
 7
        $0.045 per hundredweight.
                 MA Exhibit 9, DFA Nos. 11, 12, 14 and
        15 -- would be Exhibit 10 -- each explain some
 9
10
        portion of the marketwide service payments
        calculations. We agree with the explanations
11
12
        and resulting cost estimates. It appears that
13
        the two proposals made by Foremost Farms and
14
        the modification as proposed by DFA and
        Prairie Farms would cost the pool (or reduce
15
        the blend by) approximately 8.1 cents per
16
```

Transportation Proposal sums for the market

all of the data from each quadrant for January

And I would add that these -- my estimate uses January and the Market

Administrator's estimate uses August and September.

both cases modest.

hundredweight on all milk. This would, in

turn, provide a payment to the Class I shipper

of approximately \$0.25 per hundredweight. In

25 Proposal Language For a Direct Ship

1

25

```
Transportation Credit. Insert as appropriate
        in the newly formed Section 1032.55 proposed
 2
 3
        by Foremost Farms:
                 (1) Transportation credits paid
 5
        pursuant to paragraph (a)(1) and (2) of this
        section shall be subject to final verification
 7
        by the Market Administrator pursuant to
        § 1000.77 and
 9
                 (2) In the event that a qualified
10
        cooperative association is the responsible
        party for whose account such milk is received
11
12
        and written documentation of this fact is
13
        provided to the Market Administrator pursuant
        to § 1032.30(c)(3) prior to the date payment
14
        is due, the transportation credits for such
15
        milk computed pursuant to this section shall
16
17
        be made to such cooperative association rather
18
        than to the operator of the pool plant at
19
        which the milk was received.
20
                 We would envision that each handler
21
        would compute and apply for credit as
        appropriate at pool time. Each handler would
22
23
        have to maintain a file of locations and
        distances and perform the various
24
```

computations. While cumbersome, to establish

1	the task can easily be accomplished with
2	computer aid. The Market Administrator would
3	accept and make payments and then audit as
4	necessary.
5	(2)(a) Transportation credits shall
6	apply to the following milk:
7	(1) Bulk milk received directly from
8	the farms of dairy farmers at pool
9	distributing plants subject to the following
10	conditions:
11	(i) The quantity of such milk that
12	shall be eligible for the transportation
13	credit shall be determined by multiplying the
14	total pounds of milk physically received from
15	producers meeting the conditions of this
16	paragraph by the Class I utilization of all
17	producer milk of the pool plant operator
18	receiving the milk after the computations
19	described in § 1000.44;
20	(ii) The transportation credit shall
21	be limited to the first 500 miles of delivery.
22	In paragraph I'm going to have two
23	insertions here, so I want to give them first
24	before I read them. In the second sentence,
25	after the word "section" and before the word

```
1 "the," I want to insert the following words,
```

- 2 "prior to the application of the Class I
- 3 percentage."
- 4 Q. You mean the second line?
- 5 A. Second line following the word
- 6 "section" and before the word "the," insert
- 7 "prior to the application of the Class I
- 8 percentage."
- 9 In the fourth line following the word
- 10 "plant" and before the word "on," insert the
- words "by the distributing plant to which the
- 12 milk was delivered." Again, after the word
- "plant," before the word "on," insert the
- 14 words "by the distributing plant to which the
- 15 milk was delivered."
- Paragraph (b)(1) will now read:
- 17 Transportation credits shall be computed as
- 18 follows:
- 19 (1) The Market Administrator shall
- 20 subtract from the pounds of milk described in
- 21 paragraphs (a)(1) of this section prior to the
- 22 application of the Class I percentage the
- 23 pounds of bulk milk transferred or diverted
- from the pool plant receiving the milk if milk
- 25 was transferred or diverted to a nonpool plant

1	by the distributing plant to which the milk
2	was delivered on the same calendar day that
3	the milk was received. For this purpose, the
4	transferred or diverted milk shall be
5	subtracted from the most distant load of milk
6	received, and then in sequence with the next
7	most distant load until all of the transfers
8	have been offset.
9	This section defines that the credit
10	will apply to milk shipped directly from
11	farms, limited to Class I use only, and for no
12	more than 500 miles. Additionally, any
13	transfers or diversions away from the
14	distributing plant on the same day as the
15	credit is applied for will be netted against
16	the computation.
17	(2) With respect to the pounds of
18	milk described in paragraph (a)(1) of this
19	section that remain after the computations
20	described in paragraph (b)(1) of this section,
21	the Market Administrator shall:
22	(i) determine an origination point
23	for each load of milk by locating the nearest
24	city to the closest producer's farm from which
25	milk was picked up for delivery to the

```
1
        receiving pool plant;
 2.
                 (ii) determine the shortest hard
 3
        surface highway distance between the receiving
 4
        pool plant and the origination point;
 5
                 (iii) subtract 25 miles from the
        mileage so determined;
 7
                 (iv) multiply the remaining miles so
        computed by 0.3 cent ($0.003);
 9
                 (v) subtract the Class I differential
        specified in § 1000.52 applicable for the
10
        county in which the origination point is
11
        located from the Class I differential
12
13
        applicable at the receiving pool plant's
14
        location;
                 (vi) subtract any positive difference
15
        computed in paragraph (d)(3)(v) of this
16
17
        section from the amount computed in paragraph
        (d)(3)(iv) of this section; and
18
19
                 (vii) multiply the remainder computed
20
        in paragraph (d)(3)(vi), if positive, by the
21
        hundredweight of milk described in paragraph
        (b)(2) of this section. If the remainder
22
23
        computed in paragraph (d)(3)(vi) is negative,
        no transportation credit shall be computed.
24
25
                 Summary of Proponent's Views. Our
```

1	concerns at this hearing deal with the current
2	and difficult issue of depooling; the need for
3	changes in the order's performance standards
4	and the impact those changes may have on both
5	"distant" milk and local milk and our desire
6	to have a modest portion of the cost of
7	serving the market borne by all producers who
8	share in the blend pool.
9	Depooling is an equity issue and
10	greatly impairs the ability to attract and
11	maintain a milk supply of Class I use! The
12	increased level of price volatility has made
13	the issue much worse. We expect depooling to
14	be a problem in December and January, so the
15	need to correct the issue as best we can
16	determine is very timely.
17	Our proposal to limit future poolings
18	by 125 percent of the current month's pooling
19	is modest and will have a positive effect on
20	the Central order pool. Furthermore, it is a
21	key component in our effort to establish
22	reasonable performance rules in the order for
23	milk so distant from the market that it can
24	never reasonably serve the market.

While "distant milk" is not a current

```
1
        issue in the Central order, we have
 2
        demonstrated that it could very possibly
 3
        become a costly issue for producers. Our
 4
        proposed changes in performance standards
 5
        would greatly reduce the potential for
        negative blend impact from milk that did not
 7
        perform, would help the order to have a more
        reasonable reserve supply, and provide changes
 9
        that will help attract milk to markets when
        needed.
10
                 Finally, our proposal for marketwide
11
12
        services will help to share in the cost of
13
        maintaining and attracting a Class I milk
        supply. Our proposals are backed by data that
14
        show them to be targeted, effective, modest
15
16
        and workable.
17
                 Need For Emergency Provisions. There
18
        is a need for this hearing to proceed on an
        emergency basis.
19
20
                 1) The issues with depooling will be
21
        a problem in the market with December milk.
22
        Volatile dairy markets seem to know no season
23
        and we may have negative PPDs in January also.
24
        Opponents in the Order 30 hearing argued that
```

there was no need for emergency provision

- 2 are wrong already. A correction is needed as
- 3 soon as possible.
- 4 2) Our concerns with performance
- 5 standards also have a very short-term horizon
- for need. The record showed that California
- 7 milk moved very easily through the order
- 8 system shifting from one market to the next as
- 9 regulation changed. The producers in Order 32
- 10 have no desire to experience the blend damage
- 11 that producers in Order 30 have and emergency
- 12 action will greatly help that desire.
- 13 Thank you for listening to our views.
- We also greatly appreciate the efforts of the
- 15 Central order staff in preparing data for this
- 16 hearing. They already have the well-deserved
- 17 reputation of being proactive and user
- 18 friendly, and that reputation was only
- 19 magnified in their effort to produce data and
- information for industry use here this week.
- 21 Q. Now, Mr. Hollon, I have just one or
- 22 two further questions for you and then the
- 23 witness will be completed on direct
- 24 examination.
- 25 You've referred in your closing

```
1 comments to the price outlook currently,
```

- 2 December and perhaps January, with respect to
- 3 potential for negative PPDs. Can you provide
- 4 in any more detail what you currently see
- forthcoming in Order 32 in that respect?
- 6 A. Certainly that statement was written
- 7 Sunday and Monday, and relative to Monday's
- 8 market things have changed somewhat. Monday
- 9 cheese prices have dropped some and in short
- 10 time we'll know what they did today. They
- went down further today by \$0.05.
- So we still expect that there will be
- 13 negative PPDs in Order 30 and in Order 32 in
- December, perhaps in the range of slightly
- under a dollar in Order 32 and slightly over a
- dollar in Order 30. In January I think the
- 17 likelihood is much less now that the market
- 18 has dropped, but there still could be a
- 19 possibility of negative PPDs in January, but
- certainly for December there will be some.
- Q. Okay, thank you. Now, your testimony
- was addressed to Proposals 1, 2 and 3. Do you
- 23 have any other comments you would like -- any
- 24 comments you would like to make at this time
- with respect to any of the other proposals?

```
1 A. The only comment I have is waiting to
```

- 2 hear testimony from the other proposals, that
- 3 there is a proposal that would require a
- four-day touch base that's embedded in one of
- 5 the Dean proposals, and we would oppose that.
- 6 We did consider something similar. We looked
- 7 at that and did some cost analysis and we
- 8 thought the cost would be really prohibitive
- 9 for the market to bear.
- 10 So that's the only position that we
- 11 have at this point on any of those proposals,
- 12 and neither for nor against any of the
- 13 remainder.
- MR. BESHORE: Thank you.
- Mr. Hollon is available for cross-examination.
- And at an appropriate time we move for the
- 17 admission of exhibits.
- JUDGE HILLSON: Let me ask the
- 19 government representatives first if they have
- any questions of this witness. Don't forget,
- once again, to identify yourself before you
- 22 ask the questions.
- 23 CROSS-EXAMINATION
- 24 BY MR. ROWER:
- Q. I was worried about this microphone.

1 Is this too loud? Can you hear me? Okay.

- 2 Good morning, Mr. Hollon.
- 3 A. Good morning.
- 4 Q. I'm Jack Rower, AMS Dairy Programs.
- In your exhibits you've used the term
- 6 "loaded mile."
- 7 A. Yes.
- 8 Q. Could you explain what loaded mile
- 9 is?
- 10 A. Typically a hauling router of milk
- 11 deliveries makes on the delivery side the
- 12 truck is full and on the return side the truck
- is empty. So it's 3 points is current to
- 14 assess all the costs against when the truck is
- full, because that's what you're doing to earn
- 16 your keep, so to speak.
- So per loaded mile would be when the
- 18 truck is full and represents half the miles.
- 19 So if I went from here to my house in Liberty,
- 20 which is 20 miles away, a round trip would be
- 21 40 miles, and a loaded mile would be 20 of
- 22 those 40.
- Q. Throughout your exhibits in some
- 24 places you used the term loaded mile and in
- 25 some areas where you do calculations you've

```
1 just used the term mile. Is there a
```

- 2 difference?
- 3 A. No. In every case the reference
- 4 would be to a loaded mile.
- 5 Q. At the end of your statement we're
- 6 just looking at, did I understand correctly
- 7 that the depooling, repooling issue is the key
- 8 emergency issue from your view?
- 9 A. No. The depooling issue is our top
- 10 concern, that's just the distant milk issue is
- 11 also I think of an emergency scenario. And it
- 12 will certainly play out as the other -- as the
- Order 30 decision, for example, at some point
- 14 we would expect a rather soon decision in that
- hearing, and if that plays out the way that we
- hope and expect it to, then we would have
- 17 concerns that some of the problems with
- 18 distant milk there would find their way to
- 19 Order 32 just like the California milk did
- when it was foreclosed to Order 30. So those
- 21 two both have a significant time
- 22 considerations to them.
- Q. Thank you. In Proposal 1 there's a
- 24 choice of states was made. Is there a need
- for more flexibility in terms of the states

```
that would apply? I mean, for example, we
```

- 2 have New Mexico, South Dakota, I guess I could
- 3 read them, but going back to your Exhibit 9, I
- 4 guess it's 9-I or 9-1.
- 5 A. Okay.
- 6 Q. You showed -- I would like to just go
- 7 to your exhibits for a second. Just changes
- 8 in the way the milk production has taken place
- 9 over the last five years, one concern, or one
- of the questions, I should say, that just came
- 11 to mind was as markets evolve over the next
- 12 year or two, three, will we have to come back
- 13 and revisit with more flexibility in terms of
- geographic definition, be helpful in your
- 15 view?
- 16 A. When we started this process, you
- 17 always have to decide, you know, where you
- 18 want to set your boundary at, for lack of a
- 19 better word. So our discussions followed then
- 20 at some point, you know, discussions would be
- 21 anything from anywhere to, you know, in a
- 22 marketing area, some other geography.
- 23 So in the marketing area we discussed
- that as a possibility and felt like there were
- some regular milk supplies that didn't always

```
1 meet that definition. So then we expanded our
```

- 2 horizons to any state with the county in the
- 3 marketing area, and that meant many, but
- 4 again, not all.
- 5 So as we looked at the historical
- f relationships, that's how we came to the
- 7 definition that we have now in our proposal,
- 8 and we don't foresee in the near future, and
- 9 we haven't seen in the past, any kind of a
- 10 regular milk supply in any quantity from
- 11 states outside those.
- So that seems like that will provide
- enough flexibility for some growth, and some
- of those states are reserve supplies to the
- 15 market and we would think that reserve is
- going to grow, and some of those areas where
- there's decline, there will be some production
- 18 to offset. So that's how we picked that
- 19 geography, and I think that's what your
- 20 question was driving at.
- 21 Q. Basically that is what I was driving
- 22 at. Thank you for the answer.
- On page 2 of your statement, I
- 24 believe, you use the word -- let me just read
- 25 your sentence. "We think this practice is

detrimental to the order system and to dairy

1

25

```
farmers and wish it would stop or curbed."
 2
                 I want to get a sense of, for the
 3
        record, what you mean by "curbed." What rises
 5
        to an appropriate curbing, if you will?
            Α.
                 Milk marketing is an art and a
 7
        science, and sometimes, then, the science side
        is a lot easier than the art side. So when
 9
        you consider markets are different, and that's
10
        one reason why we don't comport in one
        national Federal order, for example. We
11
12
        consider fluid markets still have a regional
13
        nature, and so one size fits all is not an
        appropriate standard in this regard.
14
                 Perhaps what should be the definition
15
        of a Class I product, that's a pretty much one
16
17
        size fits all question, but as to the approach
18
        of, especially of depooling in the
19
        relationship of supply and reserve in the
20
        market, it doesn't seem to be a one size fits
        all. We don't think that we can propose a
21
22
        single standard.
23
                 So in terms of curb, certainly where
24
        we have now absolutely no limit, that
```

certainly forms one extreme. There is no

```
limits at all. And before the week is out we
```

- will hear a lot of proposals to limit that,
- 3 and the ones that we discussed, this seems to
- 4 provide some balance between a limit that
- 5 would make the economic analysis be of some
- 6 consequence that would not be a total
- 7 foreclosure, because the market has been --
- 8 has had access, if you will, to depooling,
- 9 good or bad, over a long period of time.
- 10 And as we discussed amongst our --
- 11 Prairie Farms and ourselves, our own business
- and that of some of the people we are allowing
- milk supply, we picked this option. So I
- 14 guess the definition of curbed is going to be
- something less than wide open, but not as
- perhaps restrictive as we could have imagined.
- 17 That may be more of an art answer
- than a science answer, sorry.
- 19 Q. I was trying to get you to artfully
- 20 move to what your -- what would be the most
- 21 acceptable or least acceptable point in that
- 22 continuum.
- 23 A. Well, for the Central order, as we
- 24 discussed amongst ourselves, we felt like the
- 25 125 percent methodology would be something

```
1 that would be acceptable and workable. We
```

- 2 looked at historical pooling from month to
- 3 month to month and felt like there weren't too
- 4 many months that were out of range, could be
- 5 normal months that were out of range that
- 6 would accommodate for some growth without
- 7 having to run into exceptions or having to go
- 8 to the Market Administrator every month and
- 9 say, gee, can you change this.
- 10 Also it would meet much of the
- 11 requirements for MA budget examples. It would
- 12 also help to alleviate the problems that we
- 13 have with producer prices being so far
- 14 different. Again, it wouldn't be a 100
- 15 percent fix, but it would be in the right
- 16 direction.
- 17 Q. Thank you. You talked about price
- 18 volatility, and from your statement, for the
- 19 record, it seems like price volatility is a
- 20 root cause of many of the problems that this
- 21 hearing was called to address.
- What do you see, in your view, as the
- 23 root cause of the price volatility that we're
- seeing? Is it related to advanced pricing,
- for example, from the Federal order side?

```
1 A. I'm not sure if I can -- why don't
```

- 2 you try your -- you asked me the causes of
- 3 volatility in the dairy markets?
- 4 Q. Yes, of course.
- 5 A. Volatility --
- 6 Q. In pricing that we're seeing. For
- 7 example, let me see, what you said is "As milk
- 8 prices become more volatile, the dollar in
- 9 value associated with depooling becomes more
- 10 critical."
- 11 Can you comment some more on your
- view of the root causes of that volatility?
- 13 A. Causes of volatility or causes of
- 14 depooling?
- 15 Q. Causes of volatility.
- 16 A. There are probably several that come
- 17 to mind. One is certainly the milk
- 18 supply/demand relationships. And in our
- 19 markets, about half of 1 percent change in
- 20 milk production causes some pretty dynamic
- 21 changes. So when you get to the way that the
- formula price mechanisms work, when you get to
- 23 peak spots in markets or when you get to low
- 24 spots in markets, many of the traditional
- reasons why markets behave don't work anymore.

```
1
                 When you get up near the top of the
        cheese price cycle, price can be easily moved
 2
 3
        higher by speculative interest; when they get
 4
        to the low point in the cheese price cycle, it
 5
        can be easily moved because people are
        concerned about their own self-interest and
        are unwilling to take perhaps a position
 7
        there. So that effects volatility.
 9
                 Support price changes and the
10
        reduction in the -- support price purchase for
        nonfat dry milk have caused some changes in
11
12
        the period 2000 to today that would have
13
        caused a certain amount of that volatility.
14
                 We have had situations over the past
        15 months where some of the market players had
15
        misread the buy/demand situation and that has
16
17
        caused them to take reaction to the
18
        marketplace; has helped to make price
19
        volatility worse.
20
                 This is my own bias, but I think in
21
        recent weeks there's been speculative activity
22
        that has had a bearing on price volatility.
                 I'm sorry, I couldn't hear you. Did
23
24
        you say speculative activity?
```

Speculative activity in the markets.

```
1 So all of those things are some of the causes
```

- of volatility. We have had some natural
- 3 causes; four hurricanes in Florida. The
- 4 southeast has disrupted milk supply
- 5 relationship pattern that has pulled the milk,
- for example, away from manufacturing uses to
- 7 replace some of that which is short in the
- 8 market.
- 9 Q. Thank you. I apologize, I have a lot
- of questions, a lot of notes.
- 11 A. That's okay. I have a lot of time.
- 12 Q. I read your statement last night and
- 13 made several notes. I apologize for flipping
- 14 around here. Going back to this idea of
- 15 curbing, I think you may have answered the
- question already, so if this is redundant,
- just let me know and we'll move on.
- In Proposal 2, 125 percent selection,
- just again, how is that selected versus, say,
- 20 120 percent for a limit or even 130 percent?
- 21 A. One of the criteria was just the
- 22 experience in the market over the past
- four-and-a-half years, what has been the
- variation month to month to month. Were there
- 25 any months -- were there a lot of months that

the change was over 125 percent. So that

```
2
        means perhaps that standard might be so low
 3
        that it would give us some grief; well, there
 4
        wasn't. There was only two that we saw that
 5
        were greater; those were both months that
        followed massive depoolings. The third one,
 7
        in our view, we went back and investigated the
        price relationships, and apparently at that
        time we felt like it was a response to Federal
 9
        Order Reform.
10
                 So that standard seems to be a
11
12
        reasonable spot to start out with that it
13
        doesn't cause an excessive amount of change in
14
        the marketplace. Where we have at times
        months of massive depooling, 125 percent is
15
        going to make the party who is making that
16
17
        business decision think about more than one
18
        month in their return calculation, and we
        think that that will dampen and limit the
19
20
        enthusiasm. Obviously depooling makes me a
21
        dollar this month and I lose $2.00 next month,
22
        that's not a very good decision.
23
                 We also looked at the number of
24
        months it may take to get all of your milk
25
        supply back on the market. And we're
```

familiar, as is most everyone in the room,

1

24

25

```
2
        with making milk projections and price
 3
        projections and time horizons, and generally
 4
        you can be more accurate in one month out than
 5
        you can in three or four months out.
                 So we felt like that level and, in
 7
        fact, a couple of months later you could get
        all your milk back on, but there would be a
 9
        percentage that would begin to limit how much
10
        milk you could get off the market in that time
        frame. All those things contributed to 125
11
12
        percent.
13
                 We did evaluate some of the other
14
        like the northeast provisions where dairy
        farmers in the market and we felt like that
15
        provision would be more difficult to work in
16
17
        this order and would be perhaps more
18
        restrictive in this order than we could live
19
        with.
20
                 We even considered the California
21
        proposal. If you opt out for a year, for the
22
        next 12 months, and again felt like that that
        was perhaps more restrictive in this market.
23
```

That's not to say some day in the future

somebody might propose that in another market,

```
1 we may be supportive, but in this market we
```

- felt like that was the best estimate.
- Q. We appreciate that. That's very
- 4 helpful. Thank you.
- 5 Please take a look at, again, this
- 6 Proposal 2. In the order language that's
- 7 proposed, the Market Administrator, according
- 8 to the proposal, the order language, Market
- 9 Administrator may waive the 125 percent
- 10 limitation -- in the next section -- for a new
- 11 handler on order subject to provisions of this
- 12 Section (f)(3). What would constitute a new
- 13 handler?
- 14 A. Could be a brand new business entity.
- 15 Q. Right.
- 16 A. Could be somebody who had -- who
- moved from one order to another. They've been
- 18 regulated under Order 5 and now became
- 19 regulated under Order 32.
- 20 Q. Okay.
- 21 A. Those could be a merger of two
- 22 entities where the number -- the arithmetic
- 23 now looks radically different, or perhaps even
- 24 a division where there's a new business in
- 25 place. Certainly there needs to be both some

```
1 latitude and some judgment, because we don't
```

- want everybody, every time their numbers don't
- 3 work, call themselves a new handler, but I
- 4 think the Market Administrator has some
- 5 judgment that they can exercise there.
- 6 Q. So in your opinion, it should be
- 7 Market Administrator who decides what would
- 8 constitute a new handler?
- 9 A. That would be the ultimate authority.
- 10 Q. For the Market Administrator's
- 11 discretion?
- 12 A. I would expect that the Market
- 13 Administrator would come back to the record
- 14 and look at your question and say, well, this
- was considered, so maybe I could use that as
- some of my judgment. We can't anticipate
- 17 every single one.
- 18 O. I understand.
- 19 A. But the -- and the ultimate authority
- 20 has to -- the buck has to stop somewhere. But
- 21 those would be some ideas of what might
- 22 constitute a new handler.
- Q. There are so many smart people in the
- 24 dairy industry, that if there is a way to use
- a new handler definition, would you agree that

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1 someone will find it --
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- 2 A. Yes.
- 3 Q. -- and apply it to their --
- 4 A. Yes.
- 5 Q. -- package? Thank you.
- 6 You raised an issue -- well, you were
- 7 talking about in your statement the notion of
- 8 public good with respect to transportation and
- 9 assembly. Economics, you were using the term
- 10 as its used in economics, I assume?
- 11 A. Yes.
- 12 Q. There's a continuum, isn't there,
- 13 between something on one side that would be a
- 14 private good, for private consumption?
- 15 A. Okay.
- Q. And on the other end of the spectrum
- for the public good?
- 18 A. I think the classic is the Army.
- 19 Q. Exactly. That's the one I learned
- 20 too.
- 21 A. Okay.
- Q. Where in the continuum, where would
- 23 you place assembly and where would you place
- 24 transportation? Those are two different
- functions, wouldn't you agree?

```
1 A. Yes.
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- Q. In terms of treating them as a public
- 3 good?
- 4 A. I think in that term -- that's a good
- 5 question, Jack. I guess I would say the
- 6 assembly credit might be more in line, because
- 7 it's harder to be transactional based. So I
- 8 think that we view both of them as needs and
- 9 they fall in that, if you will, umbrella of
- 10 it's a recognizable cost, but it's sometimes
- 11 hard to put your finger exactly on it.
- 12 And so the way I think the Secretary
- maybe has to define for that has to say, you
- 14 know, we can't do exactly A equals B, but if
- we can show that A equals 10 times B or some
- large multiple of B, then B might be
- 17 acceptable. And so --
- 18 Q. So what we're saying -- I apologize
- for interrupting. Did I cut you off?
- 20 A. Transactional cost is a little bit
- 21 easier to put your finger on a haul rate than
- it is to put your finger on an assembly rate,
- 23 but if a market demonstrably has a hard time
- 24 attracting milk supply and being out of a
- competitive position by a dollar and a half or

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1 struggling to maintain or has some difficulty
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- 2 in maintaining a milk supply, being out of a
- 3 competitive position by \$0.60 or \$0.70, then
- 4 it would seem like an assembly credit of
- 5 \$0.10, while again not exactly A equals B,
- 6 would be in the realm of a reasonable thought,
- 7 provided you can demonstrate some of the cost
- 8 that it's designed to offset.
- 9 A supply plant transportation credit
- 10 or direct quantity transportation credit is a
- little bit easier to say, here's a truck, it
- 12 costs so much; here's a driver, they cost so
- much; here's the pounds, here's the miles.
- 14 Q. Thank you. I appreciate that answer.
- You raised another issue of -- well,
- 16 I think it was on page 19 of your statement.
- 17 I was wondering, from some of the comments
- 18 that you made, in your view is there a need to
- 19 revisit the assumptions and the calculations
- 20 or recalculate the Class I price surface? Was
- 21 that something that you were -- was that an
- 22 issue that you were raising, and could you --
- 23 if it was, could you expand on it for this
- 24 record?
- 25 A. I would say that there would probably

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1 be some merit to revisiting the Class I price
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- 2 surface. Nothing is ever good forever. But
- 3 that -- in our -- in the industry, that's a
- 4 really difficult issue, and so having said
- 5 that, I'm not sure that any of the parties
- 6 have the necessary will, measure or desire to
- 7 go there, either through the administrative
- 8 process or through the legislative process.
- 9 But your initial question, is that
- 10 something that probably needs review? Yes,
- 11 there probably are some pricing points in the
- 12 U.S. that are now hopefully understated and
- perhaps, and perhaps, there are some that are
- 14 overstated. But that's not something that we
- proposed anyway for this hearing and it's not
- an option for trying to correct some of these
- 17 problems, so we aimed for the options that
- 18 were within our reach.
- 19 Q. Thank you, that clarifies that a bit.
- 20 Appreciate that. And I apologize, I was up
- 21 late last night reading.
- 22 A. It's good, though, you had such a
- 23 stimulating topic.
- Q. Absolutely. What I would like to do
- for a moment is ask my colleague, Carol

- 1 Warlick, she has some questions for you
- 2 regarding small business, and then I'm going
- 3 to come back and that way we can move more
- 4 quickly.
- 5 A. Okay.
- 6 CROSS-EXAMINATION
- 7 BY MS. WARLICK:
- 8 Q. I just wanted to know if you -- this
- 9 is Carol Warlick from the Department of
- 10 Agriculture in Washington.
- 11 Regarding DFA, I would just like for
- 12 you to clarify for the record whether or not
- you consider DFA a small business or a large
- 14 business?
- 15 A. I think it would be pretty hard to
- 16 consider DFA a large business itself; however,
- 17 with the individual dairy farmer members who
- own DFA and many of them will be -- not many,
- 19 but several will be testifying, the majority
- of them would be the in the small -- the
- 21 majority of the members and their business
- 22 would be small, again, the definition of
- 23 \$750,000.
- 24 So many of the dairy farmer
- 25 member/owners, again, the majority of them

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1 would probably be within the realm of that.
```

- 2 They are certainly a percentage of DFA members
- 3 who would also be larger than that classic
- 4 sense.
- 5 Q. And when these producers do come up,
- 6 we would appreciate it if you could identify
- 7 which ones are small and which ones are large.
- 8 A. Okay, I can do that. They've been
- 9 schooled about that question already.
- 10 RECROSS-EXAMINATION
- 11 BY MR. ROWER:
- 12 Q. This is Jack Rower again, Dairy
- 13 Programs.
- Going through the Proposal 3, I
- 15 recognize, I understand correctly, I think,
- 16 correct me if I'm wrong, that the basic
- 17 function that's being requested of the Market
- 18 Administrator in the proposal is to follow up
- on the audit with respect to the
- 20 transportation credits that are requested?
- 21 A. That would be correct.
- 22 Q. And have you all estimated -- have
- you estimated the audit costs that would be
- 24 involved, the additional resources required of
- 25 the Market Administrator?

1	A. The Central order Market
2	Administrator is extremely capable, so it
3	would not be a difficult task. Initially
4	there would be some up-front effort
5	established. For example, a database of froms
6	and tos, that's going to take a little bit of
7	effort. Beyond that, for example today, the
8	Market Administrators in Orders 5 and 7 do the
9	same type of functions.
10	And there is in terms of number of
11	adjustments, there are those and it's done by
12	a co-worker, they probably have more audit
13	adjustments that deal with the transportation
14	pool in the Southeast than with their other
15	audit adjustments.
16	But once the initial database is set
17	up, I don't envision that would be an
18	extremely big issue because it would all be
19	done electronically. So when I would submit
20	my data at pool time and request for a credit,
21	probably at pool time I'm going to submit \$5,
22	a dollar amount, but very shortly thereafter
23	I'm going to submit electronically the backup
24	for that and it's going to be, you know, here

is the route, it's composed of producers A, B

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and C, it was delivered to, you know, handler
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- 2 number 1, and on that route handler -- the
- 3 second stop was the closest.
- 4 And we will have some standard
- 5 determined, I'm sure, by the Market
- 6 Administrator, we'll work through that stuff;
- 7 we'll use Rand McNally database or somebody
- 8 else's, and we'll submit all that stuff
- 9 electronically. It will be a matter of making
- 10 sure, again electronically, that, yeah,
- 11 producer B is Elvin Hollon and our database,
- 12 Elvin Hollon is 30 miles from Kansas City and
- 13 that's the closest farm and that's the one
- we're applying for.
- 15 Q. So if this provision were adopted,
- 16 you don't foresee a need for an additional
- 17 administrative assessment --
- 18 A. No.
- 19 Q. -- on the part of the Market
- 20 Administrator?
- 21 A. No.
- Q. Have you discussed the cost of
- 23 this -- or have you discussed --
- 24 A. No.
- Q. -- the cost of this with --

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1 A. No, we have not discussed.
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- 3 A. No, we have not. We have discussed
- 4 that, yes, the task would be -- initially it
- 5 would be a large task setting up the data
- 6 information, but past that, again, it would be
- 7 I think -- it would not be a big task to keep
- 8 up with it.
- 9 Q. Even this farm point pricing,
- 10 handling this farm point pricing?
- 11 A. Correct.
- 12 Q. Thank you.
- MR. ROWER: That's all I have
- for the moment, but I may want to ask some
- 15 more later. Thank you.
- JUDGE HILLSON: Any further
- 17 questions from the USDA representatives? I
- 18 think that's a no.
- MR. ROWER: That's a no.
- JUDGE HILLSON: Do we have
- 21 questions from other folks? Anyone want to
- 22 question this witness? I don't see anyone --
- okay, you need to get up, use the microphone
- 24 and identify yourself.
- MR. VETNE: Thank you.

CROSS-EXAMINATION

1

24

25 first?

2	BY MR. VETNE:
3	Q. All right, my name is John Vetne,
4	V-E-T-N-E, attorney. My office is in
5	Newburyport, Massachusetts, appearing here, at
6	last, on behalf of proponents of Proposal
7	No. 3, Foremost, et al., and on behalf of
8	unfortunately I don't have the exhibit
9	numbers, but yesterday I understand that an
10	exhibit with the cover sheet bearing my name
11	was introduced. What's that exhibit number?
12	JUDGE HILLSON: 14.
13	A. 14.
14	Q. (By Mr. Vetne) Thank you. And also
15	on behalf of Central Equity Milk Cooperative,
16	National All-Jersey, Milnot Holding
17	Corporation and Wells Dairy. Those are the
18	additional parties I represent that are not
19	part of the group identified as proponents of
20	Proposal No. 3.
21	And I did spend some time last night
22	making notes and by 11:30 got half way through
23	and nodded off. I have some initial

A. Should we deal with your second half

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1 Q. I spent a long day in the fog
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- 2 yesterday in Chicago.
- 3 My questions to you will take two
- 4 phases: One, so I understand your testimony,
- 5 and then I'll go, now that I understand it, I
- 6 will apply it --
- 7 A. Fair enough, I understand.
- 8 Q. -- for the most part.
- 9 Let's go to page 1, 1 through the end
- of your prepared statement.
- 11 A. Okay.
- 12 Q. DFA currently has 13,500 farms. Is
- that like a 2004 number?
- 14 A. That was in the 2003 annual report.
- Q. 2003, okay. How much total milk does
- 16 that represent?
- 17 A. I don't have those numbers off the
- 18 top of my head.
- 19 Q. Is it in the annual report?
- 20 A. It is. It is in the annual report.
- Q. And DFA also markets the milk of
- 22 cooperatives and producers who are not members
- of DFA?
- 24 A. That is correct.
- Q. And do you know how many farms,

- 1 additional farms that would involve?
- 2 A. No, I don't.
- Q. In total, is it still the case that
- 4 the milk marketed by DFA, for its own members
- 5 as well as for others, represents about a
- 6 third of the milk in the nation?
- 7 A. Yes.
- 8 Q. Prairie -- let me ask you this. Of
- 9 the DFA member milk and member production,
- 10 what portion is associated with the Central
- 11 market area?
- 12 A. I could get that. It's more than a
- 13 seventh, I think, the Central area on the
- order. I would have to look that up, I don't
- know the answer off the top of my head.
- 16 Q. Just 2003, number of producers,
- 17 number of pounds? Is it readily available?
- 18 A. After a break I'll try to have that.
- 19 Q. Thanks. And same question
- 20 representing Prairie Farms here. They will
- 21 have a witness later?
- 22 A. Yes.
- 23 Q. So I should ask them what their
- 24 proportion is in Central?
- 25 A. Yes. He can be forewarned.

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1 Q. Thank you. I'm on page 3 now, moving
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- 2 rapidly ahead. The large paragraph starting
- 3 near the middle of the page, you refer to \$6.6
- 4 million in value to be shared in the pool.
- 5 This is value that you attribute to Class I
- 6 differential?
- 7 A. Yes. Those numbers were detailed in
- 8 Mr. Stukenberg's exhibits yesterday.
- 9 Q. And that's after the producer milk is
- 10 priced at component values?
- 11 A. Yes.
- 12 Q. And component values, in turn,
- 13 represent a blended value of the value
- 14 components in Classes II, III and IV?
- 15 A. That is true, but I think in terms of
- this exhibit, I think they were all valued
- as -- again, it's in the exhibit, we can look
- 18 and see what it says.
- 19 Q. Would you agree with me that the
- 20 component values for milk vary depending on
- 21 use?
- 22 A. Yes.
- Q. And it's the blended component value
- that is produced as the producer component
- 25 prices?

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1 A. Yes.
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- 2 Q. So if we were to compare the current
- 3 process of announcing and analyzing blend
- 4 prices versus class prices, a portion of what
- 5 used to be referred to as the blend price,
- 6 which is now PPD plus, today would be the
- 7 blended component value to the producer plus
- 8 the PPD?
- 9 A. I think that's correct.
- 10 Q. If one simply looked at the
- 11 difference between the Class III price and the
- 12 PPD today and tried to compare it to Class III
- and blend price in the past, looking at it
- 14 today would omit some of the revenue that was
- included in the past price?
- 16 A. I think I'm getting further away from
- where you're going, so I'm not sure I can
- 18 answer. I think if you went back to the
- 19 exhibit, I'm doing this from memory now, it
- 20 took all of the Class I dollars that were
- 21 generated and then they subtract it from that,
- 22 the value of components, and I think it was at
- 23 the producer prices, again I would have to go
- 24 back to the exhibit, and every month it was a
- 25 difference, but it was two measures of Class I

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1 value. One was a total and then after the
```

- value, which is the components, were deducted
- 3 it was still a value left. And that's what
- 4 this is referring to. But I'm not sure if I
- 5 can do the math.
- 6 Q. Just conceptually, how to apply your
- 7 analysis to how things have changed and how
- 8 they were done in the past and how to be done
- 9 in the future. Let me see if I can explain
- 10 myself.
- In the Upper Midwest we went through
- 12 a little exercise, I think, I'm not sure if it
- 13 was you and me, but the group as a whole --
- 14 A. Fair enough.
- Q. -- to get a grasp on the place of the
- 16 PPD as applied in today's market compared to
- 17 the blend price in the past.
- 18 A. Okay.
- 19 Q. And one could, in the past, identify
- 20 a blend price and subtract from that the Class
- 21 III price and come up with something similar
- to today's PPD?
- 23 A. At least in label. I'm not sure if
- 24 it all represents the same things and I'm not
- sure if I can do the math that shows what they

1 represent differently, but I would say that

- they wouldn't be exactly the same.
- 3 Q. That's sort of what I'm getting to.
- 4 Things included in that difference in the
- 5 past, part of that value is now included in
- 6 the blended component value of producers and
- 7 part of it is included in PPD?
- 8 A. I'm just not sure.
- 9 Q. Okay. So your example here of \$6.6
- 10 million, for example, necessarily does not
- include any added value to producer revenue
- 12 produced by Class II prices when Class II is
- in line?
- 14 A. No.
- Q. And that's because it's blended into
- 16 the producer component price?
- 17 A. Yes.
- 18 Q. Top of page 4, first full paragraph,
- 19 show the third largest class sales volume
- 20 market. Are you, as a matter of policy,
- 21 suggesting that one factor to be taken into
- 22 consideration in setting performance standards
- is Class I volume?
- 24 A. Yes.
- Q. So by that, Arizona would have an

1 extraordinary low performance standard because

- 2 there's not much Class I milk there?
- A. Perhaps.
- 4 Q. Is it not -- at least in the past has
- 5 it not been Class I volume compared to
- 6 producer milk which produces a utilization?
- 7 A. That would be a factor, yes, it would
- 8 be.
- 9 Q. There can be a huge Class I volume
- 10 and still a low utilization?
- 11 A. That's correct.
- 12 Q. Now I've skipped over in my midnight
- notes to page 6.
- 14 A. Like to read fast.
- 15 Q. The last full paragraph beginning
- with the words "The term and its occurrence,"
- 17 you refer to depooling as a recent phenomenon.
- 18 A. Not new or even recent.
- 19 Q. Pardon?
- 20 A. That sentence says it's not new or
- 21 even -- not new or even recent.
- Q. It's not new or even recent. And two
- lines down --
- 24 A. Yep.
- 25 Q. What is recent -- what is recent is

- 1 degree?
- 2 A. Yes.
- 3 Q. It's degree, okay. And that degree
- 4 is illustrated by what happened last March,
- 5 April and May?
- 6 A. Yes.
- 7 Q. Going further down to the last line
- 8 of the page, few price differences of \$2.00
- 9 per hundredweight range, that's the difference
- 10 between the blend price and the Class I price
- 11 that you were referring to?
- 12 A. No. In that case it would be Class
- 13 III and blend.
- 14 Q. Class III and blend.
- 15 A. Yes.
- Q. When Class III was \$2.00 or more
- 17 above the blend price?
- 18 A. Yes. Those were not -- there were
- more than zero of those, but it didn't seem to
- 20 be as many or as many as high as there are
- 21 now.
- Q. And that's sort of your measure in
- 23 this testimony as to what is a recent critical
- 24 phenomenon?
- 25 A. Yes.

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1 Q. What you believe to be a probability
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- of recurrence of that phenomenon in the future
- 3 that causes you to an emergency reaction?
- 4 A. Yes. It would be 100 percent
- 5 probability in December.
- 6 Q. Of \$2.00? I don't think you
- 7 testified to that effect.
- 8 A. No, I don't think it will be \$2.00.
- 9 It will be negative PPDs.
- 10 Q. And there have been negative PPDs in
- 11 price diversions on multiple occasions in the
- past, though not of the \$2.00 plus range?
- 13 A. Yes.
- Q. Last full paragraph of page 7 you
- refer to depooling opportunities. As I'm
- 16 observing in your testimony that the most
- 17 frequent depooling opportunities, particularly
- in 2004, are for Class II, nine opportunities
- in Class II versus two for Class III; in 2003
- 20 there were six opportunities for Class II
- versus four for Class III; in 2003, three
- 22 opportunities for Class II versus one in Class
- 23 IV, zero in Class III. Let's talk a little
- 24 bit about the degree of that opportunity.
- 25 That opportunity only exists if Class

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1 II is produced at a plant, a nonpool plant,
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- 2 federally unregulated plant to which milk is
- 3 diverted; correct?
- 4 A. I think that's right.
- 5 Q. There was no opportunity to depool
- 6 milk that is used in a distributing plant to
- 7 make soft products?
- 8 A. I think that is correct also.
- 9 Q. Do you know -- there is some
- information of Class II use in the record,
- 11 but -- and there's some information on plants
- 12 to which milk is diverted, but do you have
- even a ballpark estimate of the percentage of
- 14 Class II milk that is used in pool plants
- versus that which is used in nonpool plants?
- 16 A. I do not.
- 17 Q. Do you have a knowledge or opinion on
- 18 whether the Class II milk in pool plants is
- 19 greater in volume than the milk in nonpool
- 20 plants?
- 21 A. No, I don't.
- Q. Do you have any suggestion on where
- 23 in existing information or easily available
- 24 information not in the record one might look
- 25 to find that information?

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1 A. I don't either.
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- 2 Q. You do, however, supply a number
- 3 of -- you, DFA -- supply a number of
- 4 distributing plants that has substantial Class
- 5 II use?
- 6 A. Yes.
- 7 Q. Does DFA supply stand-alone
- 8 unregulated Class II plants in the Central
- 9 marketing area?
- 10 A. I think the answer to that is yes.
- 11 Q. Would you identify those?
- 12 A. The only one that comes to mind is I
- think there's a fairly decent size ice cream
- 14 plant that's part of the Hiland-Roberts group
- that's a stand-alone plant, so we would be a
- 16 milk supply there.
- 17 Q. And Hiland-Roberts is a facility that
- is owned as part of a joint venture between
- 19 DFA/Prairie Farms?
- 20 A. Yes, that's correct.
- Q. And those are the only joint
- venturers?
- 23 A. Yes.
- Q. Do you know what the approximate
- 25 monthly efforts of that plant is?

- 1 A. I do not.
- 2 Q. Which of the two joint venture
- 3 parties is responsible for day-to-day supply
- 4 to that plant?
- 5 A. DFA.
- 6 Q. Is that plant supplied on a regular
- 7 basis or does it balance the market?
- 8 A. I don't do that transaction, but my
- 9 suspicion is it's supplied on a regular basis.
- 10 Q. Is there any other significant Class
- II plant in the marketing area that you're
- aware of which is a stand-alone, unregulated
- 13 Class II?
- 14 A. I think the Milnot facility is a
- 15 stand-alone Class II operation. I think there
- may be some other ice cream facilities in the
- 17 St. Louis market, I don't know of them, don't
- 18 know them directly.
- 19 Q. Do you know of any that are of
- 20 substantial size?
- 21 A. I think Wells may have an ice cream
- 22 plant, a stand-alone Class II facility.
- Q. Let me ask you this: If those plants
- were of a size of 10 million pounds a month,
- is it likely you would know about them?

1

24

25

```
Again, those types of supply demand
        is done at the council level and that's not
 2
        something I do day-to-day. Certainly those
 3
 4
        are plants that have -- the three or four that
 5
        we've mentioned are some that has some volume,
        but I simply don't know what the sales volumes
 7
        are. I think two of the three, though, are
        your clients, so you could probably tell us.
 8
 9
            Q.
                 I know as much about my clients as
10
        you know about your employer. Probably less.
                 Is there information in the record to
11
12
        your knowledge or someplace you can point us
13
        to that would give us information on the
        volume of milk that actually took advantage of
14
        the opportunity to depool Class II milk?
15
                 I'm not aware that that detail is
16
17
        kept. It's generally a published figure on
18
        the amount of milk that was depooled, but I'm
        not familiar with -- it's done by class.
19
20
            Ο.
                 Would it be fair to say -- if I were
21
        to look at the monthly Class II data, compare
22
        month to month and look at the month in which
        there was a sharp drop and compare that to an
23
```

adjacent or next adjacent month of high Class

II, that would probably represent the outside

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1 parameters of the degree to which that
```

- 2 opportunity was exploited?
- 3 A. Yes, I would agree with that. A
- 4 complete pool month and a month when there was
- 5 no Class II, you would begin to get some -- or
- 6 much less Class II, you would begin to get
- 7 some idea.
- 8 Q. On page 8 of your testimony,
- 9 referring you again to depooling, you talk
- 10 about the response of a Class I handler, the
- 11 handler with Class I sales drawing from margin
- 12 to pay a competitive price.
- 13 Is the competitive pay price that
- 14 you're referring to there a price that is
- 15 equivalent to the class value of depooled milk
- or something in between that price and the
- 17 market blend?
- 18 A. I'm not sure exactly how to answer
- 19 your question directly. I think what I would
- say is that the problem that I'm attempting to
- 21 point out here is that if everyone had the
- 22 same blend price, then any payments over that
- that came "from margin" would not be a
- 24 problem.
- 25 But the difference between the blend

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1 price from someone who pools than someone who
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- 2 depools that has to be made up from a third
- 3 party source, that is, in our view, an issue.
- 4 So that's one of the reasons why we would like
- 5 to see depooling effected, curbed, so that
- 6 everybody starts from the same place.
- 7 Q. You continue, if he cannot or does
- 8 not, that is pay competitive, pay an extra
- 9 premium, that's what we're referring to, an
- 10 extra premium, in that sentence, fifth line
- down, it does or does not?
- 12 A. From the top?
- Q. Yes, from the top.
- 14 A. Yes, he cannot or does not.
- Q. And can or cannot or does not do is
- 16 pay an extra premium?
- 17 A. Yes.
- 18 Q. He will lose his milk supply to a
- 19 handler who does depool.
- Is it not true that Class I handlers
- 21 ordinarily receive their milk by long-term
- 22 contract with milk suppliers?
- 23 A. There are a number of supply
- 24 arrangements with bottling handlers.
- Q. Ordinarily are those long-term

- 1 contracts?
- 2 A. The duration moves from one month to
- 3 multi months.
- 4 Q. Ordinarily does DFA have long-term
- 5 contracts with its customers?
- 6 A. DFA has a wide range of contractual
- 7 arrangements with its customers.
- Q. Are those, for the most part, not
- 9 exclusively longer than one month?
- 10 A. Yes.
- 11 Q. So milk, then, is part of a supply
- 12 contract commitment?
- A. Uh-huh.
- Q. It's not going to move to depooled
- source because that would be a breach of the
- 16 contract as well as dishonoring the
- 17 contractual relationship. Am I correct?
- 18 A. The movements may or may not occur
- immediately, but they could have some impact
- 20 over time. And whether or not -- whether it's
- 21 DFA making that difference up or some
- 22 arrangement with the supplier making that
- 23 difference up is still part of the price that
- 24 would raise a concern. The difference between
- 25 the ability to pay from someone who depools to

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1 someone who doesn't would still be there.
```

- Q. What you identify as the problem of
- 3 depooling in this competitive situation is one
- 4 that varies by degree within the marketing
- 5 area and the milkshed of the marketing area?
- 6 A. That is true.
- 7 Q. There could be, and are, actually
- 8 areas in the marketing area in which this
- 9 problem is little or nonexistent?
- 10 A. You mean in the Central order?
- 11 Q. Yes.
- 12 A. In the month that it was minus \$4.02,
- 13 I don't -- I think it was just everywhere. In
- 14 months where it was at the zero zone, it might
- be minus a quarter, it's possible that some
- areas wouldn't have a negative PPD.
- 17 Q. Well, let's put it this way. There
- 18 are places in which although the difference
- was \$4.02, in a cheese plant outlet, to
- 20 explain that difference, is a long ways away?
- 21 A. You mean mileage-wise?
- Q. Mileage-wise.
- 23 A. While on the surface that may be
- 24 true, the competitiveness -- the plant itself
- 25 may be a long way away, but the competitive

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and the intermingling of the milk supply is
```

- 2 going to be neighbor to neighbor, next door to
- 3 next door milkshed, pocket to pocket.
- 4 So your first question about there
- 5 being variation in the order is true, but
- 6 there's that competitiveness in the milkshed.
- 7 Just Kansas City is 150 miles from cheese
- 8 plant X doesn't mean it's a long way away.
- 9 Q. Did the problem that you describe
- 10 here occur to any significant degree, even
- during those \$4.00 months in, say, Colorado?
- 12 A. There were negative PPDs in Colorado
- in that competitive situation had to be dealt
- with one way or another.
- 15 Q. There were negative PPDs everywhere.
- 16 A. Uh-huh.
- 17 Q. And there would have been negative
- 18 PPDs even if all Class III milk were pooled?
- 19 A. Yes.
- 20 Q. So I'm not talking about negative
- 21 PPDs --
- 22 A. Okay.
- 23 Q. -- I'm talking about the competitive
- 24 situation that you described between a Class I
- 25 handler and available supply to the supplier.

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1 A. That situation, too, varies over the
```

- 2 course -- over the area of the marketplace.
- 3 Q. And did it occur to any significant
- 4 degree in Colorado, is my question?
- 5 A. I don't have those numbers at hand.
- 6 I would guess that it was -- to some less
- 7 degree they headed other places.
- 8 Q. On page 9, first full paragraph
- 9 towards the bottom, you refer to what you
- 10 believe to be the absence of risk management
- 11 tools available to producers.
- 12 A. Uh-huh.
- JUDGE HILLSON: You have to say
- "yes" for the transcript.
- 15 A. Yes. I was waiting for the question.
- JUDGE HILLSON: Oh, I thought
- 17 you were answering.
- 18 Q. (By Mr. Vetne) That was the
- 19 beginning of it. There are a lot of risk
- 20 management tools available including, but not
- 21 limited to, those available on the Chicago
- 22 Mercantile Exchange. In making this
- 23 statement, did you attempt to analyze the
- function and use of each of those management
- 25 tools to depooling and reducing depooling

- 1 risks?
- 2 A. I did not analyze every possible
- 3 combination. We offer -- DFA offers some risk
- 4 management tools to its producers, and
- 5 actually later in the day there will be some
- 6 testimony about those from some that used
- 7 them. And again, during the month of the
- 8 minus \$4.02, there were lots and lots of
- 9 producers who used some risk management tools
- and the return was \$4.00 different than what
- 11 they thought they had hedged.
- 12 And so that's what the statement is
- 13 referring to. And because of that amount of
- volatility, it would be impossible to use --
- 15 to find a speculator -- it would be difficult
- 16 to find a speculator who would be able to
- offer an offset for that much of a price
- 18 difference. And if they did, what their
- 19 charge would be would probably make the hedge
- 20 not be worth taking on.
- Q. Does DFA, as an organization, also
- use the risk management tools of CME?
- 23 A. Yes. In our practice, from time to
- time we use risk management tools.
- Q. For example, if you sell cheese in

```
the future at a fixed price to a buyer, you'll
```

- 2 go to the CME and try to cover yourselves?
- 3 A. Sometimes. Most the times we use it
- 4 in conjunction with the buyer.
- 5 Q. And DFA also uses the CME to offer
- 6 bulk cheese and to make bids on bulk cheeses
- 7 available; correct?
- 8 A. Wrong.
- 9 Q. Wrong?
- 10 A. Wrong.
- 11 Q. DFA has never -- doesn't ordinarily
- offer cheese nor bid for cheese?
- 13 A. Wrong again.
- Q. Can you explain why it's wrong? How
- am I putting this wrong and correct me?
- 16 A. We've never offered cheese on
- exchange.
- 18 Q. I see. You only bid for cheese?
- 19 A. If we participate in the exchange,
- 20 we'd be -- we listen every day, but we don't
- 21 always participate. But if we do participate,
- it's only been in a bid role or a buy role.
- JUDGE HILLSON: Mr. Vetne, I'm
- 24 going to interrupt. I think it's about time
- to have lunch, it's about 12:15.

1

25

```
A couple of things. I don't know how
        the dining facilities are around here. Should
 2
 3
        we allow an hour and a quarter for lunch
 4
        rather than an hour or -- would that make some
 5
        sense? So we're going to come back at 1:30.
                 Also, there's a lot more people here
 7
        than there were here yesterday when we were
        planning who the remaining witnesses were
        going to be, so when we come back at 1:30,
 9
10
        maybe we can take a few minutes and sort
        things out, figure out who's going to testify.
11
12
        If we need to switch the order to accommodate
13
        the dairy farmers who's planning to come in
14
        for one day and leave, I think we should do
15
        that.
                       MR. BESHORE: We're probably
16
17
        going to request that.
18
                       JUDGE HILLSON: Okay. Well,
        I'd be pretty accommodating to allow that; I'm
19
20
        sure everyone else will too. So let's all
21
        think about that.
                 And the folks who didn't tell me,
22
23
        like Mr. Vetne, do you have witnesses you're
        going to call and other folks have witnesses,
24
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I just need to get a list so I can get a sense

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1\, of how long we should run the next few days.
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- 2 Off the record.
- 3 (Lunch recess.)
- 4 JUDGE HILLSON: We can go on
- 5 the record now. The parties here have agreed
- 6 that we're going to go a little bit out of
- 7 sequence. We're going to resume Mr. Hollon's
- 8 examination by Mr. Vetne afterwards and I'm
- 9 going to allow Mr. Beshore, I think he said he
- 10 had six dairy farmers to call, those who
- 11 wanted to get in and out of here today.
- 12 So I'm going to let you call your
- next witness, Mr. Beshore.
- MR. BESHORE: The first witness
- we have is Jim Huffman.
- JIM HUFFMAN,
- 17 a Witness, being first duly sworn, testified
- 18 under oath as follows:
- JUDGE HILLSON: If you would
- 20 please state and spell your name for the
- 21 record, sir.
- 22 THE WITNESS: My name is Jim
- Huffman, it's J-I-M H-U-F-F-M-A-N.
- JUDGE HILLSON: Mr. Beshore,
- your witness.

	EXAMINATION
 DIKELI	PVMMTINATION

- 2 BY MR. BESHORE:
- 3 Q. Thank you. Mr. Huffman, you're a
- 4 dairy farmer?
- 5 A. Yes, I am.
- 6 Q. Where from?
- 7 A. I'm from McCook, Nebraska, which is
- 8 in the southwest corner of the state.
- 9 MR. BESHORE: I would like to
- 10 ask, your Honor, if we could mark as the next
- 11 consecutive exhibit --
- JUDGE HILLSON: 20.
- 13 (Exhibit 20 was marked for
- identification.)
- MR. BESHORE: 20 a six-page
- document.
- Q. (By Mr. Beshore) And, Mr. Huffman,
- 18 have you prepared some comments you would like
- to make here, which is marked as Exhibit 20?
- 20 A. Yes, sir.
- Q. Would you proceed to present that
- 22 statement, and then I'm going to have another
- 23 question or two for you before the other folks
- have a chance?
- 25 A. Great, thanks. I appreciate it.

```
1 First off, thanks for having me here today.
```

- 2 I'm kind of nervous, so excuse my quivery
- 3 voice.
- 4 My name is Jim Huffman. I've been
- 5 married for 24 years and I am the father of
- 6 three. I graduated from Cal Poly San Luis
- 7 Obispo in 1983 with a degree in agricultural
- 8 business management. I worked as a
- 9 salesman/nutritionist for a large feed mill in
- 10 central California for seven years.
- 11 During that time I also started a
- small dairy, milking 65 cows. I milked the
- 13 cows in the morning, went to work all day
- 14 while my wife fed the cows and calves. Then I
- milked the second shift in the afternoon when
- my wife fed the cows, the calves and the kids.
- We come from a humble beginning.
- 18 Through the years we have moved several times
- building and selling dairies. First we were
- in central Texas, then southwest Nebraska.
- We've been in the dairy business over 20
- years. We now milk 1,500 cows and farm 300
- 23 acres. We're proud of the fact that we employ
- 24 14 people and their families.
- 25 The reason for my being here today is

to voice my disappointment in the way Order 32

```
is being used from 2000 to the first ten
 2
 3
        months of 2004. We have lost an average of
 4
        $1.36 a hundredweight on our PPD. The number
 5
        of handler has remained the same, but the
        volume of milk pooled has diminished from a
 7
        high in 2002 of 1.5 billion pounds to a low of
        948 million pounds, or 40 percent less.
 9
                 This number represents an extreme
10
        swing in pounds of milk pooled from one month
11
        to the next, representing abuse that has cost
12
        me and the other dairymen alike hundreds of
13
        thousands of dollars every year. I do not
        think that the Federal orders were designed to
14
        allow handlers to manipulate the market in
15
        such a way that it hurts the very producer
16
17
        that keeps them supplied.
                 Since 2000, total U.S. production has
18
        risen 1 percent. I highly doubt that Federal
19
20
        Order 32 has seen a reduction in production of
21
        40 percent or a demand shift of 40 percent
22
        that warrants a change of this magnitude.
        Pure and simple, the producers within Order 32
23
2.4
        are being used by the handlers, and the Market
25
        Administrators are allowing it to continue.
```

Order 32 looks more like a pissing post than a

1

2.4

25

```
2
        hitching post for the rest of the country.
 3
        I'm sure this was not the intention of the
        milk Market Administrators, at least I hope
 5
        not.
                 When we made budgets and proposals to
 7
        our lenders, one of the most asked questions
        that comes up is, "Can we protect our price
        and lock in some stability?" The average PPD
 9
        for the first six months of 2004 was a
10
        negative $1.23. If we look at the CME for
11
12
        Class III contracts for the first six months
13
        of 2004, we have an average price of $13.38.
                 If we add the negative PPD of $1.23,
14
        you should anticipate locking in a gross pay
15
        price of $12.15, not a lot of risk management
16
17
        built into this scenario considering it's
18
        below a break even. This Class III price that
19
        many dairy economists are touting as a better
20
        than average price was part of that
21
        calculation for the first six months.
22
                 In closing, I appreciate your time
23
        and effort. I'm not an expert in milk markets
```

or how they work, but I do understand when the

price I receive for my milk is below the cost

of production because of a negative PPD.

```
2
        can blame whomever we want for the negative
 3
        numbers, but until the rules are changed, I
 4
        will most likely continue to struggle with
 5
        negative PPDs, lost income and wonder why no
        one cares enough to make a change.
 7
                 In presenting with this statement,
        there's two letters that are attached to it.
        One from my CPA and the other one from a
 9
10
        well-respected dairy CPA stating their
        opinions of the financial impact on my farm
11
12
        and others pertaining to the native PPDs.
13
                 I'm not going to take the time to
14
        read through both letters from each CPA, I'll
        leave that up to you, but I would like to
15
        highlight just a couple of points from the
16
17
        letter that my CPA prepared about my farm.
18
                 If you look down at the third
19
        paragraph, he talks about the practice of
20
        pooling and depooling and whenever it suits
21
        the handlers, he feels it's unfair, as I do as
22
        well. He calculated the average PPD from
        April through September of '04, when milk
23
        prices have finally reached prices above the
24
25
        cost of production, Order 32 producers who
```

shift through DFA experienced a negative PPD,

1

24

25

```
as well as all producers, not just DFA
 2
 3
        producers, an average price of $1.34
 4
        hundredweight.
 5
                 To put it into perspective of my
        farm, with an average production of 65 pounds
 7
        milking 1,500 cows, that insures me a loss of
        $33,000 a month, or if you look at it just
        over this summer, a whopping $200,000. That's
 9
        $200,000 that I can't afford nor can any other
10
        producers, especially given the fact that the
11
12
        previous two years we experienced 35 year
13
        historical low milk prices.
14
                 I want to speak a little more
        personal, not just about Order 32, but about
15
        southwest Nebraska. We moved there in 1997
16
17
        and we built two dairy facilities there,
18
        coming from central Texas. At the same time
19
        there were seven other dairy farms that were
20
        established in southwest Nebraska. To date,
21
        all seven farms have experienced financial
22
        losses and difficulty directly attributed to
23
        low milk prices and negative PPDs.
```

Of those seven producers that have

built new facilities and invested over \$35

```
1 million in capital improvements and livestock
```

- in southwest Nebraska, three of them have
- 3 filed bankruptcy, one of them has been
- 4 foreclosed on and it's just now recently been
- 5 reopened. All seven facilities have financial
- 6 difficulties and are for sale.
- 7 Today I've learned that December's
- 8 PPD will also be negative; at least that's
- 9 what's anticipated. On my dairy farm, on a
- dollar move, a negative PPD will impact me by
- 11 January 15th of 25 to \$30,000.
- 12 I'm kind of passionate about this, I
- 13 hope you all can understand that. It's a
- 14 serious matter. And I don't think there's any
- one person to blame for it, but the end result
- is it's costing the dairy producers in our
- area a tremendous amount of money, and I hope
- 18 that we can do something to change that. I
- 19 hope we can do it really fast. Thanks.
- Q. Just one or two other questions,
- 21 Mr. Huffman. I think you were here this
- 22 morning when Mr. Hollon presented his direct
- 23 testimony, were you not?
- 24 A. Correct.
- Q. You remember there was some talk

```
1 there about whether this was an emergency or
```

- 2 whether these issues in this hearing should be
- 3 handled on an emergency basis. I wonder, in
- 4 your opinion as a dairy farmer, do you
- 5 consider it an emergency?
- 6 A. Yes, I do. I think we should resolve
- 7 something today. Don't we all?
- 8 Q. Just one final question. You're a
- 9 member of DFA, I take it?
- 10 A. Correct.
- 11 Q. Do you hold any corporate office or
- 12 regional office or any office whatsoever in
- 13 DFA?
- A. No, I don't.
- 15 Q. Just a rank and file member?
- 16 A. Rank and file.
- 17 Q. Thank you for coming today.
- MR. BESHORE: We would request
- 19 that Exhibit 20 be received. And Mr. Huffman
- is available for further questions.
- 21 JUDGE HILLSON: Any objection
- 22 by receipt of Exhibit 20 into evidence? Okay,
- 23 hearing none, I'm receiving Exhibit 20 into
- evidence.
- Who has questions of this witness?

- 1 Mr. English.
- 2 CROSS-EXAMINATION
- 3 BY MR. ENGLISH:
- 4 Q. Good afternoon. Charles English for
- 5 Dean Foods Company. Thank you for appearing
- 6 today.
- 7 I take it from your testimony and in
- 8 particular from your reading from -- and your
- 9 own application of your farm to the analysis
- 10 by the CPA, that you've actually received on
- 11 your check a negative adjustment that is for
- 12 the PPD?
- 13 A. Correct.
- Q. And do you consider that negative
- adjustment part of or a price for your milk?
- 16 A. Part of a price?
- 17 Q. Yes. Do you consider that part of
- 18 the price?
- 19 A. Yes.
- Q. Do you consider it a loss? I read
- 21 this as effectively saying you consider it a
- loss for your products?
- 23 A. Yes, I do.
- Q. Do all those farms that have set up
- in southwest Nebraska belong to DFA?

```
1 A. I'm not sure. I believe the
```

- 2 majority, but I wouldn't want to testify that
- 3 every one of them is.
- 4 Q. Forgive me because maybe this doesn't
- 5 happen in your part of the country, but in a
- 6 lot of parts I've dealt with it does, do you
- 7 and your neighbors tend to compare what your
- 8 paid price looks like from month to month?
- 9 A. Not as much as I would like, because
- 10 we are separated by miles, time and so forth.
- I would say we don't compare every month, no.
- 12 Q. For those months you have compared
- it, when you've had a negative PPD, have you
- 14 noticed whether the PPD you've received or the
- price you've received has been different for
- 16 your milk?
- 17 A. I'm not sure I understand the
- 18 question.
- 19 Q. That's all. Thank you very much.
- 20 JUDGE HILLSON: Anyone else
- 21 have questions for this witness? Mr. Vetne.
- 22 CROSS-EXAMINATION
- 23 BY MR. VETNE:
- Q. Good afternoon, Mr. Huffman. My name
- is John Vetne. I represent AMPI, Foremost,

1 Central Equity Milk Producers and some others.

- 2 I have some questions similar to that of
- 3 Mr. English.
- 4 Your testimony, when you say you lost
- 5 an average of \$1.36, am I correct that you are
- 6 applying the label loss to your dairy to any
- 7 negative number in the PPD?
- 8 A. Correct.
- 9 Q. Is it your belief that the
- 10 accountants that sent these letters share the
- same perception that a negative PPD represents
- 12 a revenue loss?
- 13 A. Correct.
- Q. Did you ask for these letters?
- 15 A. I asked for his opinion, to write a
- letter that I could present here.
- 17 Q. That was the first one, the December
- 18 2 letter from Genske?
- 19 A. Yes.
- 20 Q. Then the data on the bottom of that
- 21 letter, 1,500 cow farm used for illustration,
- does that represent your farm?
- 23 A. Yes, it does.
- Q. You, as a member of DFA, you receive
- 25 educational informational material from your

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1 cooperative? I'm not asking yet if you read
```

- 2 it. First question is: Do you get it?
- 3 A. I read most of it I get in the mail,
- 4 but maybe a little more specific than -- about
- 5 how to make cheese or hedge or what?
- 6 Q. Have you received anything explaining
- 7 negative PPD, how it's arrived at and what it
- 8 means?
- 9 A. In general statements, yes.
- 10 O. From DFA?
- 11 A. Yes.
- 12 Q. And your expressed understanding of
- what the negative PPD is and that it
- 14 constitutes a loss whenever it's negative,
- does that come from DFA literature and your
- discussion with DFA field people?
- 17 A. No.
- 18 O. Where does that come from?
- 19 A. It comes from the opinion of my
- 20 accountant and the milk statements that we
- 21 receive.
- 22 Q. The milk statements that you receive
- 23 from DFA?
- 24 A. Right.
- Q. That show a negative number?

- 1 A. Correct.
- Q. Which you and your accountant both
- 3 attribute it in entirety as a loss to your
- 4 operation?
- 5 A. Yes.
- 6 Q. In the ordinary course of events,
- 7 you're aware that your blend price or your
- 8 PPD -- well, your blend price, that is the
- 9 component price plus the PPD, your total
- 10 price, is a function of mixture of uses in
- 11 Class IV, Class III, Class II and Class I;
- 12 correct?
- 13 A. Correct.
- Q. And under ordinary circumstances,
- 15 Class III use and Class IV use lower the
- 16 component portion of your blend price;
- 17 correct?
- 18 A. I'm sorry, repeat that again.
- 19 Q. Use in manufacturing purposes lowers
- 20 your blend price?
- 21 A. Use of manufacturing --
- Q. Use of milk, marketwide use of milk
- in manufacturing lowers your blend price?
- 24 A. I --
- Q. Do you know that?

```
1 A. No, I don't.
```

- 2 Q. You don't know that?
- 3 A. No.
- 4 Q. Are you aware that in the market that
- 5 has a 70 percent cheese use, the price to
- 6 producers would be less than a market that has
- 7 20 percent cheese use, for example?
- 8 A. I couldn't say that it does or
- 9 doesn't, because obviously it depends on the
- 10 price of cheese that given month.
- 11 Q. That's true, it varies. But on the
- 12 average, are you aware that Class I milk, on
- the average, commands a higher price than
- 14 cheese on the average, milk used for cheese on
- 15 the average?
- 16 A. I would not want to assume that Class
- I was higher than Class III. I think that's a
- good way to get yourself in trouble when you
- go to hedge and start contracting Class III
- 20 contracts and find out Class I is, in fact,
- 21 not.
- Q. Do you use forward contracting
- 23 opportunities offered by DFA?
- A. I have, yes.
- Q. During the past year, how much of

```
1 your milk has been forward contracted?
```

- 2 A. 50 percent. Not -- I'm sorry, a
- 3 million pounds a month, not 50 percent.
- Q. Not quite 50 percent?
- 5 A. And that's over a period of nine
- 6 months, not the entire year.
- 7 Q. And does that produce a fixed price
- 8 for you?
- 9 A. Does it produce a --
- 10 Q. Forward contract on your formula,
- 11 that produces a fixed price?
- 12 A. Correct, on Class III.
- 13 Q. Fixed price on Class III. Could you
- describe to me what that means?
- 15 A. Just that, the portion of my milk
- that I'm paid in Class III price on, I have
- fixed a million pounds a month at that price.
- 18 Q. Does that portion of your milk supply
- 19 also command a variable premium or variable
- 20 additional amount?
- 21 A. Yes.
- Q. It does?
- 23 A. Yes.
- Q. That additional amount, is the PPD a
- 25 factor in that additional amount?

```
1 A. No. No, it's not, because that Class
```

- 2 III price, again, is a fixed price, and the
- 3 PPD is a component on top of or in addition
- 4 for a negative to that fixed price.
- 5 Q. On the fixed portion, the portion
- 6 that you have forward contracted at a fixed
- 7 price, is that -- is the value you receive for
- 8 that milk variable based on what the PPD does
- 9 or is it simply --
- 10 A. No.
- 11 Q. It's not. So the PPD affects about
- 12 half of your production, approximately, that
- you don't forward contract at a fixed price?
- 14 A. Let me clarify that a little bit.
- When you talk about what's fixed, and you
- asked me if there's any variables to it, the
- 17 variables that I was referring to or what I
- 18 thought you were inferring has to do with
- 19 quality and the components within that milk.
- Q. So you get quality premiums in
- 21 addition to the fixed component?
- 22 A. Well, the component pricing:
- 23 Butterfat, solids, nonfat, skim, that's
- 24 what --
- THE COURT REPORTER: I'm sorry,

```
1 could you speak up a little bit?
```

- 2 A. Well, I was under the impression that
- 3 you were asking if that was part of the
- 4 variable price.
- 5 Q. (By Mr. Vetne) Why don't you explain
- 6 this?
- 7 A. I wish I could.
- 8 O. Let me see if I can do it. On the
- 9 portion that you forward contracted, you have
- 10 contracted a fixed price based on Class III?
- 11 A. Correct.
- 12 Q. And that varies based on the
- 13 butterfat component in your milk?
- 14 A. Correct.
- Q. And the protein component in your
- 16 milk?
- 17 A. Correct.
- 18 Q. The somatic cell component in your
- 19 milk?
- 20 A. Yes.
- Q. Are there other variables like that
- in the fixed price that you have?
- 23 A. None that I know of.
- Q. Thank you.
- JUDGE HILLSON: Mr. Stevens?

CROSS-EXAMINATION

1

2	BY MR. STEVENS:
3	Q. Garrett Stevens, Office of General
4	Counsel. One of the things the Secretary
5	wants to hear in these hearings is small
6	business, what small businesses think about
7	the various changes or proposals that are
8	made. I just want to ask you a few questions
9	about that, if I could.
10	The Department, when they issue these
11	rules, they put certain criteria out for small
12	business and then, as I say, like to hear
13	evidence from those small businesses.
14	JUDGE HILLSON: Is your mic on?
15	MR. STEVENS: Can you hear me?
16	I'll move closer.
17	JUDGE HILLSON: I'm not sure
18	the people in the back of the room can hear
19	you.
20	Q. (By Mr. Stevens) Garrett Stevens,
21	Office of General Counsel. When the Secretary
22	does these hearings, he likes to hear from the
23	witnesses, the Department likes to hear from
24	the witnesses concerning small business

25 concerns and these proposals. And I would

```
1 like to ask you a few questions about that.
```

- 2 The Department establishes criteria
- 3 for small business, basically in terms of a
- 4 dairy farm, we're talking about annual gross
- 5 revenue of less than \$750,000 a year. So
- 6 under that criteria, what would you -- what
- 7 are your thoughts on that? Would you consider
- 8 yourself a small business for purposes of the
- 9 hearing?
- 10 A. Oh, I would, very much so.
- 11 Q. And if you do feel that way about it,
- 12 what would you like the Secretary to know? I
- 13 know your testimony and we certainly heard
- 14 that, and again appreciate you taking the time
- from your business to come here and
- 16 participate. You've expressed the financial
- 17 aspects of it. Is there anything else you
- 18 would like to tell the Department about the
- 19 effect of the proposals and this proceeding on
- you as a small business?
- 21 A. That's a really good question, I'll
- 22 try to answer it. One of the things that, as
- a larger producer, we don't follow that
- 24 category of a small farmer, but we do
- influence many, many other people. On a

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1 monthly basis we deal with 30 to 35 different
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- 2 suppliers, whether that's service, feed, our
- 3 influent dealers; there's a whole array of
- 4 people that help make our business work every
- 5 month, not to mention our lenders, my banker.
- 6 So when we're affected financially,
- 7 our ability to spend dollars within our
- 8 community, pay down debt, higher additional
- 9 labor, it's directly affected within our
- 10 community, and well beyond just McCook. So
- 11 when we're financially affected and by the
- decisions that are made here today, we will be
- 13 directly affected. That has a direct impact
- on what we can do.
- When I go home today, you will
- determine what I can and can't do in the
- 17 future. So we may not be small business by
- 18 USDA standards, but we certainly affect all
- the small businesses in the community.
- Q. And I get from what you're saying
- 21 that this ripple effect, I mean in your town
- 22 and your county --
- 23 A. Right.
- Q. -- your suppliers, the people you do
- business with, I mean, this, what we're doing

- 1 here, affects all of you.
- 2 A. Oh, it really does. I wish they
- 3 could all be here today.
- 4 Q. Okay, thank you very much.
- 5 A. Thanks.
- 6 JUDGE HILLSON: Any more
- 7 questions from the government? Any questions,
- 8 Mr. Vetne.
- 9 RECROSS-EXAMINATION
- 10 BY MR. VETNE:
- 11 Q. My assumption is --
- 12 JUDGE HILLSON: You need to
- identify yourself.
- Q. (By Mr. Vetne) John Vetne, again.
- The assumption is that you don't consider
- yourself a small business under the \$750,000
- 17 gross revenue criteria?
- 18 A. I personally consider myself a small
- 19 business. We're a family-run business, my
- 20 wife and I, but --
- Q. But under that criteria, though, you
- 22 don't fit; correct?
- 23 A. Right.
- Q. The Department has recently, based on
- your own experience and knowledge of your herd

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1 size, the Department has periodically
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- 2 published an assumption of where this small
- 3 business line lies for dairy farmers, and most
- 4 recent publication I've seen was there's an
- 5 assumption that producers having 500 cows or
- 6 less are likely to be small businesses because
- 7 their gross revenues are likely to be \$750,000
- 8 or less.
- 9 Based on your knowledge of your own
- 10 herd and revenues, is that a fairly good
- 11 number where the threshold on \$750,000 revenue
- 12 can be put?
- 13 A. Oh, I don't know. That's all based
- on the price of milk and the production.
- 15 Q. It's an average over time, yeah.
- 16 A. I think you could do the math in that
- 17 regard. You take 500 cows producing 65 pounds
- of milk, I mean, pull a calculator out and
- 19 I'll figure it out.
- Q. My question was sort of a backhanded
- 21 way of getting to, you know, you've got 1,500
- cows, is your gross revenue approximately
- 23 three times \$750,000?
- A. Is it three times that?
- Q. Approximately.

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1 A. Sure.
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- Q. Thank you.
- JUDGE HILLSON: Any further
- 4 questions, examination of this witness?
- 5 Mr. Beshore, do you have some questions?
- 6 MR. BESHORE: Yes.
- 7 REDIRECT EXAMINATION
- 8 BY MR. BESHORE:
- 9 Q. Maybe one additional question.
- 10 What's the population of McCook, Nebraska?
- 11 A. 8,000.
- 12 Q. And what county are you in there?
- 13 A. Red Willow County.
- 14 Q. Pardon?
- 15 A. Red Willow County.
- Q. What's the population of Red Willow
- 17 County itself in southwestern Nebraska?
- 18 A. I do not know what the actual
- 19 population of just the county is. I'm going
- to take a guess and say 12,000. And that is a
- 21 guess.
- 22 Q. Is agriculture the major industry in
- the county?
- A. Yes, it is.
- MR. BESHORE: No further

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1 questions.
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- JUDGE HILLSON: You may step
- down. Thank you for testifying.
- 4 THE WITNESS: Thank you.
- 5 JUDGE HILLSON: Call your next
- 6 witness, Mr. Beshore.
- 7 MR. BESHORE: James Reed.
- 8 JAMES REED,
- 9 a Witness, being first duly sworn, testified
- 10 under oath as follows:
- JUDGE HILLSON: State and spell
- 12 your name for the record, please.
- THE WITNESS: James Reed,
- R-E-E-D.
- JUDGE HILLSON: Go ahead,
- Mr. Beshore.
- MR. BESHORE: Your Honor, we
- 18 would like to have Mr. Reed's three-page
- 19 statement marked for identification as Exhibit
- 20 21.
- JUDGE HILLSON: It will be
- 22 marked as Exhibit 21.
- MR. BESHORE: Thank you.
- 24 (Exhibit 21 was marked for
- 25 identification.)

DIRECT EXAMINATION

1

2	BY MR. BESHORE:
3	Q. Mr. Reed, have you prepared a
4	statement to present here for this proceeding
5	today?
6	A. Yes, I have.
7	Q. Could you proceed with that, please?
8	A. Sure. My name is James Reed. My
9	address is Route 1 Box 83, Esbon, Kansas,
10	which is located in north central Kansas. I
11	operate a family dairy farm along with my wife
12	and my parents. We are member-owners of Dairy
13	Farmers of America, Inc. and market all our
14	milk through the cooperative. The Reed family
15	earns its livelihood from the dairy and
16	participates off the farm in the dairy
17	industry.
18	I currently serve as president of the
19	Kansas Dairy Association. The KDA is the
20	professional trade organization for the Kansas
21	dairy industry, and is the only Kansas
22	organization specifically representing the
23	dairy interest at the state capitol and in
24	Washington, DC. We represent 99.5 percent of

25 the state's 492 dairy farms, which produce

1.338 billion pounds of milk annually. We are

1

25

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2
        led by a 13-member board of directors. At our
        September board meeting the board unanimously
 3
 4
        voted to support the proposals put forth by
 5
        DFA.
                 I am not a technical expert in the
 7
        inner workings of Federal orders, I do not
        expect to answer many technical questions
        about them or the proposal. Because of my
 9
10
        position, I get many questions from producers
        across my state asking me to explain negative
11
12
        PPDs and why they occur. I explain to them
13
        about pooling and depooling and the effects
14
        they have. This is very unsettling to our
        dairy producers.
15
                 The main issues I would like to
16
17
        discuss today are depooling and the effect it
18
        has on dairy farmers' income and the use of
        risk management tools, such as hedging.
19
20
                 All dairy farmers deliver to a
21
        market. It may be a Class I market or a Class
22
        III market and all share in the blend price of
        that market. However, with the volatile
23
2.4
        prices in the market today, it is essential
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that those producers who wish to supply a

market and share in the bend price should be

1

25

```
able to do so without being adversely affected
 2
        by those who wish to do so only when it is
 3
        directly advantageous to them.
                 Most of my state's producers agree
        that if you are going to share in the market
 7
        returns, you should be in the pool day in and
        day out, not just when it is most profitable
        to you. It does not sound reasonable to us to
 9
10
        be able to pick and choose.
                 In the matter of risk management, our
11
12
        farm, like many across the state, regularly
13
        forward contracts our milk to assure a
        profitable price. Predicting the price of
14
        milk in the future is very difficult, but it
15
        is something we are learning to do to insure
16
17
        our business's future. However, when negative
18
        PPDs occur at the rate they did last spring,
19
        it becomes almost impossible to know what
20
        price level we can live with in relationship
21
        to advance selling, as the price we were
22
        trying to achieve was destroyed by factors
        that are almost impossible to predict.
23
24
                 Congress has instructed the USDA to
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take an active roll in educating and

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1 encouraging dairy farmers to use risk
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- 2 management tools. But the situation we find
- 3 ourselves in now precludes us from using the
- 4 futures market as our basis. We have no way
- of knowing where the PPD will fall, as it
- 6 would be impossible to predict where the Class
- 7 I and Class III prices will be in relationship
- 8 to one another and how much milk will be
- 9 pooled or depooled, because the present
- 10 regulations are much too lax. We would
- 11 encourage the Secretary to take this into
- 12 serious consideration in making her or his
- decision.
- 14 Thank you for listening to my
- 15 concerns, and I will try to answer any
- 16 questions that you have.
- 17 Q. Mr. Reed, would you look at the last
- 18 full paragraph on your statement where you
- 19 were comparing Class I, and the statement says
- 20 II as printed. You read it III, you meant
- 21 III; right?
- 22 A. Yes. This was retyped and when I
- 23 proofread it, I noticed one of the I's was
- 24 missing. It should have been III.
- Q. It's a typographical error, it should

- 1 read III?
- 2 A. Yes.
- Q. Would you tell us a little bit more
- 4 about your dairy farm? How many cows do you
- 5 milk, what size is it, who's involved?
- 6 A. We milk about 130 cows with my
- 7 parents who started the dairy in 1979, and my
- 8 wife and I joined it about 13 years ago and
- 9 became partners in it.
- 10 Q. Are you -- is your dairy a small
- 11 business, as defined by the USDA for these
- 12 proceedings, that is a dairy enterprise
- grossing less than \$750,000 a year?
- 14 A. Yes, sir.
- Q. Are the issues in this hearing
- important to your dairy farm as a small
- 17 business enterprise?
- 18 A. Oh, absolutely. The amount of money
- 19 that we lost to negative PPDs last spring, I
- don't have the figures off the top of my head,
- 21 but they were in the 3 to \$4,000 range every
- 22 month, which to our size of business is a
- great amount of money.
- Q. Now, you're here speaking on behalf
- of the Kansas Dairy Association. As

1 president, that's an elected position, I take

- 2 it?
- 3 A. Yes.
- 4 Q. The board members of the association
- 5 are elected from its general membership?
- 6 A. Yes.
- 7 Q. Or by the general membership?
- 8 A. They are elected by the membership at
- 9 the annual meeting in February.
- 10 Q. And you're here representing DFA
- 11 producers in Kansas and the non-DFA producers
- in Kansas?
- 13 A. Right. I'm representing all
- 14 producers in the state of Kansas, regardless
- of who they sell to.
- 16 Q. You, yourself, do not hold any office
- in Dairy Farmers of America; is that correct?
- 18 A. I'm not real -- I'm redistricting
- 19 committeeman in my district, so -- I think the
- answer would probably be no, because it's not
- 21 a real --
- Q. You're on a committee?
- 23 A. Yes, so the answer would be no.
- Q. If you had your druthers, would --
- 25 you voted to support the DFA position, but do

1 you think it's tough enough on the issues

- 2 you've identified here?
- 3 A. No. I think it should be tighter
- 4 than what you've proposed. The reason the
- 5 board of directors elected to go with DFA's
- 6 proposal is because it was the one there.
- 7 Rather than write our own, we elected to
- 8 support DFA's.
- 9 Q. You're satisfied it's moving in the
- 10 right direction anyway?
- 11 A. Right.
- 12 Q. Not as far as you would like it if
- you were writing on a clean slate?
- 14 A. I would like it to go much further,
- 15 but...
- 16 Q. Thank you.
- JUDGE HILLSON: Go ahead,
- 18 Mr. English.
- 19 CROSS-EXAMINATION
- 20 BY MR. ENGLISH:
- 21 Q. I'm Charles English for Dean Foods.
- 22 Are you aware that Dean Foods has a number of
- 23 proposals that go a lot further than DFA's
- 24 proposals?
- 25 A. I'm aware of that. Before I came I

- 1 was not.
- Q. For instance, you said that most of
- 3 your state's dairy producers agree that if
- 4 you're going to share in market returns, you
- 5 should be able to pool day in and day out, not
- 6 just when it's most profitable to you?
- 7 A. Correct.
- 8 Q. So for instance, if Dean Foods has a
- 9 proposal that would say that if a dairy farmer
- or a handler for a dairy farmer takes a farmer
- off the market, they would have to remain off
- for a whole year, do you think that would be
- more in line with what you're interested in
- doing for meeting that statement?
- 15 A. I would say that probably. I mean,
- 16 I'm representing a board of directors and, of
- 17 course, I would have to -- but I would think
- 18 they would lean that way, yes.
- 19 Q. Thank you, that's all I have.
- JUDGE HILLSON: Mr. Vetne.
- 21 CROSS-EXAMINATION
- 22 BY MR. VETNE:
- Q. Mr. Reed, I'm John Vetne. I just
- have a couple of questions. Of the 13-member
- 25 board of the Kansas Dairy Association, how

1 many of those are DFA members and members of

- 2 other cooperatives?
- 3 A. I know that there's at least two that
- 4 are members of other. Exactly, I don't know.
- We're not all a DFA board by any means.
- 6 Q. Are there any non-unaffiliated
- 7 nonmembers, independent producers on the board
- 8 that you're aware of?
- 9 A. That sell to like proprietaries?
- 10 Q. Yes.
- 11 A. Yes.
- 12 Q. Do you share the perception of
- Mr. Huffman before you that when there's a
- 14 negative PPD, on your milk sales announced by
- the Market Administrator, that that represents
- 16 a loss to your dairy farm?
- 17 A. Yes.
- 18 Q. Thank you. You gave some testimony
- 19 concerning a loss last spring. And that was
- 20 entirely from what was on your check as a
- 21 negative PPD?
- 22 A. Correct. That was the loss I was
- 23 referring to was the negative PPD on that
- check.
- 25 O. And that was at a time when milk

- 1 prices were going up?
- 2 A. Correct.
- Q. And it's your perception that if
- 4 there had not been any depooling, there would
- 5 not have been a negative PPD?
- 6 A. No, incorrect.
- 7 Q. What is your perception?
- 8 A. The negative PPD was exaggerated by
- 9 the depooling. It would have already been
- 10 there, but not to the extent that it was.
- 11 Q. And you have the belief that even if
- 12 all the milk was on and you hadn't had that
- 13 negative PPD, there's a loss to your
- organization from some source?
- 15 A. There would have still been a loss,
- but not as great. I think I've seen one
- 17 figure, about half.
- 18 Q. Could you describe a little bit more
- 19 to me how you characterize that as a loss?
- 20 Let's say all of the Class III milk was pooled
- and it was a negative PPD, or \$2.00, a loss
- comes from someplace, it's an expense, it's
- 23 never recovered, or something, how is that a
- 24 loss?
- 25 A. I guess if everything's pooled,

- correct, that's what you're saying?
- Q. Everything's pooled in this
- 3 hypothetical, everything's pooled and the PPD
- 4 is 2 bucks.
- 5 A. I guess I would have to back up and
- 6 say maybe that's not a loss, it's just part of
- 7 the blend price; however, when things are
- 8 depooled, that's a situation that could be
- 9 avoided and something that's worked -- outside
- 10 factors are adversely effecting my business,
- 11 something that can be changed.
- 12 Q. When you discussed this with the
- 13 board of the Kansas Dairy Association, was it
- 14 the perception of the board as a whole, by the
- members of the board, that a negative PPD is a
- loss?
- 17 A. I would believe so that that was
- 18 their perception, yes.
- 19 Q. You talk about your own experience
- 20 with forward contracting. How many of your
- 21 milk during 2004 has been forward contracted
- through DFA?
- 23 A. I contracted probably 80 percent of
- 24 it for six months.
- Q. What was the nature of that contract?

1 Was it a fixed price per hundredweight or

- 2 componently?
- 3 A. It was a fixed price for Class III.
- 4 Q. What does that mean, fixed price for
- 5 Class III?
- 6 A. I sold at a set price, Class III, I
- 7 believe 3.5 butterfat and then the components
- 8 and the other things come into play, PPD, and
- 9 adjust that fixed price.
- 10 Q. So whatever the actual Class III
- 11 price was, you received a fixed price?
- 12 A. That's my base price.
- 13 Q. That's your base price.
- 14 A. I guess we shouldn't be saying fixed
- price, that's a base price.
- 16 Q. So fixed base. And the additions or
- 17 subtractions there too are variable?
- 18 A. That's correct.
- 19 Q. Which includes your protein, your
- 20 quality, your somatic cell, etc.; correct?
- 21 A. Correct.
- Q. And was the PPD part of the total
- 23 revenue that you received on your forward
- 24 contracted milk? Was there an add-on when the
- 25 PPD was positive, a subtraction when it's

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1 negative, or did you receive a fixed?
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- 2 A. Correct, yes.
- 3 Q. It was?
- 4 A. That's a line item.
- 5 Q. What other forward contract type
- 6 price, prices are available through DFA? Is
- 7 it just that one or do they have a variety of
- 8 others?
- 9 A. There's others, but I don't find them
- 10 advantageous to the way I do business.
- 11 Q. All right. Thank you.
- JUDGE HILLSON: Mr. Stevens,
- 13 you may proceed next.
- 14 CROSS-EXAMINATION
- 15 BY MR. STEVENS:
- 16 Q. Mr. Reed, thank you for coming. You
- testified that you consider yourself a small
- 18 business?
- 19 A. Yes, sir.
- 20 Q. Taking into consideration your
- 21 previous testimony, is there anything else
- that you would like to tell the Department,
- 23 the Secretary of Agriculture about these
- 24 proposals and their effect on you as a small
- 25 business?

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1 A. Well, I guess the loss of income to
```

- 2 my business within my county, which is a small
- 3 county built of small businesses, no large
- 4 business, probably in my county I'm a fairly
- 5 large business in total revenue, so any time I
- 6 lose money, you know, everybody else does too:
- 7 The feed supplier, fuel supplier. It effects
- 8 the amount of money I can spend and spread out
- 9 to those around me.
- 10 Q. Similar to what Mr. Huffman testified
- 11 to. So it effects your community, you as a
- small business and the other small businesses
- in your community?
- 14 A. Yes.
- 15 Q. Thank you.
- A. And my community is a very, very
- 17 rural, small population county.
- 18 Q. Thank you very much.
- JUDGE HILLSON: Any further
- 20 questions of this witness? Mr. Beshore, do
- 21 you want Exhibit 21 admitted into evidence?
- MR. BESHORE: Yes. I do have
- another question or two.
- JUDGE HILLSON: Let me get
- 25 Exhibit 21 --

1 MR. BESHORE: Yes, I would like

- 2 to have it admitted.
- JUDGE HILLSON: Exhibit 21 is
- 4 received into question. You can ask further
- 5 questions.
- 6 REDIRECT EXAMINATION
- 7 BY MR. BESHORE:
- 8 Q. What kind of breed of cattle do you
- 9 milk?
- 10 A. Milk Holsteins and Jerseys and moving
- in the direction of going to more of the
- 12 Jersey heard.
- Q. Now, how far did you drive to get
- 14 here? How long did it take you?
- 15 A. About five hours.
- Q. And you've got to get home by the
- evening milking, I guess?
- 18 A. Children have a Christmas program.
- 19 Hopefully the milking's done.
- 20 Q. I hope you can make it. How far --
- 21 how much further is McCook, Nebraska, from
- where you are?
- 23 A. I will guess about a three hour
- 24 drive, four hour drive.
- Q. Beyond your area west?

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1 A. Right.
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- Q. Thank you for coming, Mr. Reed.
- 3 A. Thank you.
- 4 JUDGE HILLSON: You may step
- 5 down. Thank you for testifying.
- 6 You may call your next witness.
- 7 MR. BESHORE: Bob Seiler.
- 8 BOB SEILER,
- 9 a Witness, being first duly sworn, testified
- 10 under oath as follows:
- JUDGE HILLSON: If you would
- 12 please state your name and spell it for the
- 13 record, please.
- 14 THE WITNESS: Bob Seiler,
- 15 S-E-I-L-E-R.
- JUDGE HILLSON: Go ahead.
- MR. BESHORE: Your Honor, I
- 18 would ask that a three-page document headed
- 19 testimony of Bob Seiler be marked as Exhibit
- 20 22.
- JUDGE HILLSON: Okay, so
- 22 marked.
- MR. BESHORE: Thank you.
- 24 (Exhibit 22 was marked for
- 25 identification.)

DIRECT EXAMINATION

2	BY MR. BESHORE:
3	Q. And Mr. Seiler, would you proceed
4	with your statement in Exhibit 22, please?
5	A. My name is Bob Seiler. My address is
6	13501 West 85th Street North, Valley Center,
7	Kansas 67147. We are near Wichita, Kansas,
8	probably oh, ten miles, 15 miles from Wichita
9	in the southern part of the state. My wife,
10	Marcella, and I run a 100-cow dairy farm and
11	grow about 2,000 acres of crops. We also hire
12	about three full-time employees and support
13	their families. I am a member of the Kansas
14	Dairy Association and am representing them
15	today.
16	We market our milk through Dairy
17	Farmers of America, Incorporated, and that's
18	our only choice. One thing about that, there
19	are two other properties that do pick up milk
20	in the area, but they're also in the southwest
21	agency, which we are involved in marketing
22	agency out of Texas. That is a part of DFA.
23	I have participated as a Corporate
24	Resolutions member for DFA the last three
25	years and I have had much hearthurn the last

couple over depooling. Glad I didn't. And I

1

25

```
2
        helped to write a resolution to try to stop
 3
        the depooling, and it's been incorporated in
        the DFA resolutions.
 5
                 It is very important that we quickly
        stabilize the market in Order 32 by stopping
 7
        the extreme depooling because of the effect
        it's having on our farm and the other dairymen
        of Kansas and I'm sure in the rest of the
 9
10
        order. Without competition for milk in our
11
        area, we have no choice whom to market our
12
        milk through and no competition for it.
13
                 As you can see from the tables in
        some of the exhibits, we have some of the
14
        highest hauling rates also in the order.
15
        There is little incentive for our coop to
16
17
        return its gains from depooling to us because
18
        of the lack of competition. And I understand
19
        that, they've got to be competitive in areas
20
        where there is competition. These monies I
21
        believe are being used in areas where they
22
        feel they need to stay competitive. This is
        why I believe we need to revise the pooling
23
        restrictions in Order 32.
2.4
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The reason I'm here today is because

```
1 I realized the gain that could be made in our
```

- 2 profit at our farm if the pool was stabilized.
- 3 To make this comparison, I used a Class I
- 4 through Class IV utilizations from the 2001 to
- 5 2002 era on Order 32, which is the last year
- 6 they were really stable. And Class I averaged
- 7 27 percent, Class II averaged 6 percent, Class
- 8 III averaged 62 percent, and Class IV averaged
- 9 5 percent, plus or minus a decimal point or
- 10 two.
- I compared the March 2004 through
- 12 October 2004 time period prices, which we
- 13 received at our farm, against the percentages
- that these classes had during the 2002 period.
- And so on the April price, if it was 62
- 16 percent Class III, I took that times the Class
- 17 III price for April, and that's basically how
- 18 I came up with this formulation.
- 19 Instead of using negative PPD, I used
- 20 what I thought was maybe a more correct way if
- 21 we hadn't been depooled to come up with a
- 22 number. And most months it was a wash except
- 23 when we had the low -- big months in
- depooling.
- 25 If depooling had not occurred we

would have netted an additional \$11,600 on our

1

25

```
small 100-cow dairy in them seven months.
 2
 3
        produce about 2.5 million pounds of milk a
 4
        year. Considering what is likely to happen in
 5
        December 2004, it will likely be a loss of
        around $15,000. That's an estimate, that may
 7
        be a little high, hearing that cheese price is
        back down.
                 Needless to say, the reason I'm here
 9
10
        is because that would increase my profit by a
        third on our farm this year and that's
11
12
        significant. And if I can make 10 or $15,000
13
        a day, I would go anywhere for that. So
        that's why I'm here.
14
                 When you multiple these numbers
15
        across the state of Kansas, using Jim Reed's
16
17
        KDA's numbers of 1.338 million pounds produced
18
        per year, the totals are substantial. The
        March 2004 through October 2004 time period
19
20
        would have netted another $6.2 million to
21
        Kansas dairymen. And I would estimate
22
        somewhere in that 7 to 8 million for the year,
        and that's a pretty significant increase for
23
24
        Kansas dairymen. Now, I'm sure that could be
```

multiplied over the order in dollars or

1

25

overhead.

```
2.
                 I support anything you can do to
 3
        tighten up the pool. I would even like to see
 4
        the Dean proposal that would let the milk be
 5
        pooled for 12 months if -- it would not let
        the milk be pooled for 12 months if it is
 7
        depooled.
                 Basically, I'm in favor of tighter
        pooling. I worry about how the artists or the
 9
10
        marketers figure out the new rules and may
        want to mull again if I support something
11
12
        today and doesn't look so good in a couple of
13
        years, but I am in favor of tighter pooling
14
        and hope that we can get there quickly.
                 I don't support the additional
15
16
        transportation credits in order to participate
17
        in the pool. And I guess where I came from
18
        there, I may not understand the issue
19
        completely, but I hate to pay transportation
20
        costs on milk that will compete with mine when
21
        nobody's paying mine. Maybe I don't
        understand the issue correctly, but that was
22
23
        my thoughts there.
                 I think if you share in a pool, you
24
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really need to be able to perform. And I hope

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1 that the Federal Order 32 changes will move
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- 2 through quickly. Back in March when cheese
- 3 prices went over \$2.00, there was excitement
- 4 among my colleagues that way we would have
- 5 \$20.00 milk and hopefully help to recover from
- 6 the last couple of years of low prices.
- 7 Needless to say, when our milk price topped
- 8 out at \$18.00, there was disappointment.
- 9 It is hard to get excited about the
- 10 current uptake in the cheese prices knowing
- 11 that it will mean high PPDs, more depooling
- 12 and missed opportunities.
- 13 And I thank you for your
- 14 consideration of my thoughts.
- 15 Q. Mr. Seiler, in the very last line of
- 16 your prepared statement, No. 22, when it says
- 17 high PPDs, do you mean high negative PPDs?
- 18 A. Yes. Sorry.
- 19 Q. That was the sense of what you
- 20 testified to, and I thought --
- 21 A. The only PPDs I know is negative
- PPDs.
- Q. Is your farm a small business that is
- 24 a dairy enterprise grossing less than \$750,000
- a year?

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1 A. Yes, it is. And the funny thing that
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- 2 if we didn't have the depooling, we might have
- 3 went over \$750,000, so we still qualify.
- 4 Q. On a hundred cows?
- 5 A. With the farming operation.
- 6 Q. Ah, okay. Who are the other -- you
- 7 mentioned there were two other marketers in
- 8 your area generally besides DFA, two other
- 9 cooperatives.
- 10 A. Lone Star, and maybe Arkansas Dairy
- 11 Coop is the same as Lone Star now possibly, I
- don't know.
- Q. Do you know whether your milk
- 14 primarily goes to Class I plants or other
- 15 uses?
- 16 A. I believe that it does.
- 17 Q. Primarily Class I?
- A. Primarily Class I.
- 19 Q. In your hauling, the rate you're
- 20 charged for, you have to pay to get more than
- 21 25 miles to the nearest Class I plant?
- 22 A. I believe so.
- Q. Did you hear Mr. Hollon's testimony
- this morning with respect to the proposal that
- 25 Class I deliveries that would be delivered

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1 more than 25 miles would receive some
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- 2 reimbursement from the pool?
- 3 A. Yes. I'm not sure I completely
- 4 understand that. Sorry about that.
- 5 Q. In any event, you're one of the
- 6 producers in the market who pays more than
- 7 what it costs to ship milk 25 miles, it
- 8 delivers generally to Class I plants?
- 9 A. I believe our base rate is 20 miles,
- 10 so -- the rate we're paying on. Being a
- 11 market haul might be affected by that.
- 12 Q. Thank you.
- MR. BESHORE: Mr. Seiler is
- available to further questioners.
- JUDGE HILLSON: Does anyone
- here have questions? Mr. English.
- 17 CROSS-EXAMINATION
- 18 BY MR. ENGLISH:
- 19 Q. Charles English for Dean Foods.
- 20 Thank you for being here today. I want to ask
- 21 a question or two about your discussion on the
- bottom of page 1 and the top page 2 when you
- 23 reference the lack of an incentive for your
- 24 coop to return its gains from depooling
- 25 because of the lack of competition. Then you

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1 have a statement, "These monies I believe are
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- 2 being used in areas where they feel they need
- 3 to stay competitive."
- 4 Are some of those areas where they
- 5 need to stay competitive in other parts of
- 6 Central Order 32, to your knowledge?
- 7 A. That's a personal opinion and not to
- 8 my knowledge. I don't know where that would
- 9 be, but money has to go somewhere, in my
- 10 opinion.
- 11 Q. Do you know whether, as a result of
- depooling, that prices received by dairy
- farmers in this market are not equal?
- A. Between farmers in this market?
- Q. Between farmers. Let's say you ship
- to DFA, and a farmer who doesn't ship to DFA
- because of depooling, if, as your statement
- says, there's no need to pay you, but if that
- 19 farmer gets that money from their coop,
- they're going to see a different price than
- 21 you; correct?
- 22 A. I was aware of some of that, yes.
- Q. You are aware of that?
- A. Some of that, yes.
- Q. And that results because of

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1 depooling?
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- 2 A. I don't know.
- 3 Q. Thank you, sir.
- 4 JUDGE HILLSON: Any more
- 5 questions of Mr. Seiler? Mr. Stevens.
- 6 CROSS-EXAMINATION
- 7 BY MR. STEVENS:
- 8 Q. Thank you for coming, Mr. Seiler.
- 9 You testified that you're a small business?
- 10 A. Yes, we are.
- 11 Q. You heard the other people testify
- 12 before you --
- 13 A. Yes.
- Q. -- being small businesses?
- 15 A. Yes.
- 16 Q. Is there anything you would like to
- 17 add to the record for the Secretary about the
- 18 effect of these proposals on you as a small
- 19 business?
- 20 A. As I look at the dairy industry in
- our area, there's -- in our county there's
- 22 probably 40 small dairies, mostly -- largest
- is 400 cows, I would guess, and the rest are
- 24 mainly 200 or less. And as I look around that
- 25 room of dairymen, I would be hard pressed to

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1 say the five of us will be there in ten years
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- 2 unless we can do something about the
- 3 profitability of this enterprise and how we
- 4 can continue to go on. I think it's a
- 5 situation that needs to be corrected quite
- 6 quickly.
- 7 Q. Thank you.
- JUDGE HILLSON: Anything else
- 9 of this witness? I assume you want Exhibit 22
- 10 received into evidence?
- MR. BESHORE: Yes.
- 12 JUDGE HILLSON: I will receive
- 13 Exhibit 22 into evidence. Are you going to
- 14 ask any further questions?
- MR. BESHORE: No.
- JUDGE HILLSON: You may step
- down. You may call your next witness.
- MR. BESHORE: Richard Groves.
- 19 RICHARD GROVES,
- 20 a Witness, being first duly sworn, testified
- 21 under oath as follows:
- JUDGE HILLSON: If you would
- 23 please state your name and then spell it for
- 24 us.
- 25 THE WITNESS: Richard Groves,

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1 \quad G-R-O-V-E-S.
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- JUDGE HILLSON: Mr. Beshore.
- 3 DIRECT EXAMINATION
- 4 BY MR. BESHORE:
- 5 Q. Where do you live, Mr. Groves?
- 6 A. I live in Skidmore, Missouri.
- 7 Q. What part of the state is that?
- 8 A. That's up in the northwest corner.
- 9 I'm 100 miles from Kansas City.
- 10 Q. What do you do for a living?
- 11 A. We milk cows. We milk about 60
- 12 registered Jerseys.
- Q. Do you have some notes --
- 14 A. Yeah.
- Q. -- you've made, thoughts you would
- like to share here at the hearing?
- 17 A. Yes, I do. We live on a Century
- 18 Farm, third generation. My grandpa started
- 19 it, the dairy in 1898 on his -- done his first
- Jersey as registration. My wife and I, we
- work there together.
- 22 On depooling, whenever -- to me,
- whenever they depool, it comes back to hurt
- the farm. The money is not there. Maybe I'm
- wrong, maybe I'm right, but that's the way I

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1 see it. And on depooling, I think you should
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- 2 not be able to qualify the milk the very next
- 3 month. My opinion is you should have to wait
- 4 at least two or three months or just be able
- 5 to qualify some of it at a time.
- To me, what would happen, what would
- 7 be the disruption to the milk market if Grade
- 8 A producers, when you had a negative PPD,
- 9 would go back and sell manufacturing milk.
- 10 Q. What do you think would happen?
- 11 A. I think there would be a lot of
- 12 disruption to the milk, to the bottle milk --
- milk going for the bottled milk.
- Q. Why would that be?
- 15 A. On account of it would be going more
- 16 for the cheese, and that way -- and DFA is the
- only producer -- I mean, the only people we
- have to sell to in that area.
- 19 Q. So if a Grade A producer went onto a
- 20 manufacturing market to be depooled, the milk
- 21 wouldn't be available to supply the fluid
- 22 market at a later time?
- 23 A. That's right.
- Q. So once they don't have a Grade A
- 25 permit, they can't supply the fluid market;

- 1 correct?
- 2 A. Yes.
- 3 Q. What county are you in?
- 4 A. I didn't hear you.
- 5 Q. What county is your farm in?
- 6 A. Nodaway. Nodaway is one of the
- 7 biggest in the state, and I think there is
- 8 seven dairy producers in that county. And I
- 9 think one went on the buyout, I'm not sure,
- 10 that's what I heard.
- 11 Q. The current CWT buyout?
- 12 A. Yes.
- Q. Are you aware of the different prices
- among farmers that relate to pooling and
- depooling?
- 16 A. Yes and no, because where we milk
- Jerseys, the price would be, with the
- 18 components, would be different than if it was
- 19 a Holstein heard. So you can't compare,
- 20 really compare. The base price is there, but,
- 21 you know, our components are a lot higher than
- the Holstein herd.
- 23 Q. So you get the component values under
- the order regardless of the PPD?
- 25 A. Yes.

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1 Q. Now, are you -- is your farm a small
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- business, Mr. Groves?
- 3 A. Yes, it is.
- 4 Q. You gross less than \$750,000 from the
- 5 dairy?
- 6 A. Way less.
- 7 Q. Is it your view that depooling issues
- 8 affect your farm as a small business?
- 9 A. Yes, it does.
- 10 Q. In an adverse way?
- 11 A. I didn't hear you.
- 12 Q. In a negative way?
- 13 A. Yes, it does. Because when you take
- the money out of the pool, it's not there to
- 15 pay.
- 16 Q. Thank you. I have no other
- 17 questions.
- JUDGE HILLSON: Does anyone
- 19 else have questions of this witness? Come on
- up, Mr. Vetne.
- 21 CROSS-EXAMINATION
- 22 BY MR. VETNE:
- Q. Hi, I'm John Vetne. Have you been at
- the -- did you hear Mr. Hollon's testimony?
- 25 A. Yes, part of it there.

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1 Q. You're aware that DFA depools --
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- 2 A. Yes.
- Q. -- milk, and when they do, DFA, as an
- 4 organization, receives the higher
- 5 manufacturing value of the depooled milk.
- Do you know how much of your revenue,
- 7 milk checks from DFA, was from milk that DFA,
- 8 as an organization, depooled for your benefit
- 9 and the benefit of others?
- 10 A. No, I don't.
- 11 Q. Earlier you said when you depooled,
- the revenue's not there. The revenue is there
- 13 to somebody, it's there at the cooperative
- that markets the milk that was depooled;
- 15 correct?
- 16 A. I guess.
- 17 Q. Which would include your cooperative?
- 18 A. Yes.
- 19 Q. And include some of the money in your
- 20 milk check; correct?
- 21 A. Yes.
- Q. Thank you.
- JUDGE HILLSON: Anyone else
- have a question of this witness? Go ahead,
- 25 Mr. Stevens.

l CROSS-EXAMINATION

- 2 BY MR. STEVENS:
- 3 Q. Garrett Stevens. Thank you for
- 4 coming today.
- 5 A. I'm sorry, I can't hear very good.
- 6 Q. I'm Garrett Stevens of the Department
- 7 of General Counsel's office.
- 8 You heard the testimony of some of
- 9 your -- the other farmers that have been on
- 10 before you about their concerns as a small
- 11 business. Do you have any concerns like they
- 12 have?
- 13 A. Yes, I do. You know, just like they
- said, it all comes back to affect us. You
- know, the price of milk, we don't have it --
- 16 it affects our way of living. If you lost --
- 17 you know, when milk goes down, you lose \$6.00
- 18 a hundred, it hurts your income, unless you're
- making an awful lot of money, more than we
- 20 are.
- 21 Q. Thank you very much.
- JUDGE HILLSON: Mr. Beshore,
- you want to ask another question?
- MR. BESHORE: Yes, just one
- 25 other question.

	EXAMINATION

- 2 BY MR. BESHORE:
- 3 Q. Another question, Mr. Groves. As a
- 4 Jersey producer, do you talk with other Jersey
- 5 producers that have other, different markets
- 6 than you have through DFA?
- 7 A. Yes, I do.
- 8 Q. Do you notice any difference in the
- 9 PPD that you get and they get?
- 10 A. Talk to the people down in southern
- 11 Missouri, last time they had \$4.00 and ours
- was \$3.00. They had the highest.
- Q. Do you know if they're supplying
- markets which are able to depool when there's
- 15 a negative PPDs?
- 16 A. Yes, they are.
- 17 Q. And because of that, was their return
- 18 higher than yours?
- 19 A. I guess. I think it was. I know the
- last time their money was about a dollar more
- 21 than mine.
- Q. Thank you.
- JUDGE HILLSON: No further
- 24 questions? Thank you for testifying.
- THE WITNESS: Thank you.

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JUDGE HILLSON: Do you have
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- 2 another?
- 3 MR. BESHORE: Yes. We call
- 4 Doug Nuttelman.
- JUDGE HILLSON: Mr. Beshore,
- 6 I'm going to mark this statement as Exhibit
- 7 23.
- 8 (Exhibit 23 was marked for
- 9 identification.)
- 10 DOUG NUTTELMAN,
- 11 a Witness, being first duly sworn, testified
- 12 under oath as follows:
- JUDGE HILLSON: Could you
- 14 please state your name and then spell it for
- 15 the record.
- 16 THE WITNESS: My name is Doug
- 17 Nuttelman, and Nuttelman is spelled
- N-U-T-T-E-L-M-A-N.
- 19 DIRECT EXAMINATION
- 20 BY MR. BESHORE:
- 21 Q. Thank you. Mr. Nuttelman, have you
- 22 prepared a statement that's been marked as
- 23 Exhibit 23, remarks for the testimony, for the
- 24 hearing today?
- A. Yes, I have.

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1
            Ο.
                 Would you present that, please?
                 Okay. My name is Doug Nuttelman.
 2.
            Α.
 3
        address is 12449 M Road, Stromsburg, Nebraska
 4
        68666. Stromsburg is located in east central
 5
        Nebraska, about 100 miles west of Omaha. I
 6
        operate a family dairy and also have a cash
 7
        crop farm operation. My wife, Gloria, and I
        have three sons: Jason and Greg are both
        married and have families, and Scott is a
 9
10
        senior in high school. Jason and Greg are
        both actively involved in both the dairy and
11
12
        the farming.
13
                 We milk around 150 cows and farm
14
        about 2,000 acres. We also have two full-time
        employees and one part-time employee. Our
15
        dairy was started by my wife's father in the
16
17
        1960s, and I took it over in 1986. I hope
18
        that some day I will be able to turn it over
        to my sons, since they both wish to stay on
19
20
        the farm and raise their families there.
21
                 I market my milk through Dairy
22
        Farmers of America, Incorporated. I am
        presently on the board of directors and have
23
24
        filled many positions since 1988. I am also
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on the Nebraska Dairy Industry Development

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13

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25

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First, I believe that the Federal

Milk Marketing Order was designed to create a

system that allows all producers in a given

area to equally share in the returns from all
```

Board and the Dairy Council of Nebraska.

6 classes of milk. When this system operates

7 correctly, producers that supply a bottling

plant and a manufacturing plant both share in

9 the returns from the market. This creates

10 stability in the country, and dairy farmers

11 are not always out shopping for the best

12 markets for the their milk.

Also, the fact that paper milk (milk that is not delivered to a processor) can draw money out of the hands of the producers that supply a market is not right. I do not share any of my other income from my farm operation with someone else from a different state, except for the milk I produce.

I support Proposal No. 1. I believe that milk from out of Federal Order 32 should not be allowed to pool unless the requirements are revised. Currently they allow too much freedom from milk in other areas to pool on our order. If the milk is needed in Order 32

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25

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and they can supply it, then they should share
        in the returns. But to deliver a small amount
 2.
 3
        of milk and paper pool the rest is not right.
        The order rules should reflect economic
 5
        reality, both for the local producer and for
        the producers that share in a different order.
 7
        Delivering real milk does cost money.
                 I support Proposal No. 2, which would
 9
        limit the pooling of milk normally associated
10
        with the market that was not pooled in a prior
        month to 125 percent of the producer milk
11
12
        receipts pooled by a handler during the prior
13
        month. When class prices for milk change
        rapidly (especially Class III), producers that
14
        are supplying the manufacturing should not be
15
        able to withdraw from the order. This leaves
16
17
        the producers that are servicing the rest of
18
        the market at a price disadvantage. When this
19
        happens, producers begin to switch markets.
20
                 Someday the supply of milk that is
21
        needed for fluid customers will be gone. In
22
        Nebraska, during the month of April, other DFA
        members and I received roughly $2.59 less for
23
24
        my milk than those producers that supply a
```

Class III plant, because 62 percent of the

1

25

that area.

```
milk from Nebraska producers in my coop had to
        be pooled. In May it was $1.40, because 60
 2
 3
        percent of our milk was pooled.
 4
                 And I guess I would just like to stop
 5
        for a minute and share what the impact of
 6
        those figures has as far as my dairy and also
 7
        the dairymen, the other DFA dairymen in the
        state of Nebraska.
                 In April, you know, it would have
 9
        cost me $6,700 and in May $3,600 for a total
10
        cost of $10,374 in those two months. So the
11
12
        rest of the producers in Nebraska, it would
13
        have amounted to $1.2 million in April and
        about 7 -- about $700,000 in May for an impact
14
        of $1.9 million for DFA producers in Nebraska.
15
                 In my capacity as a director, many
16
17
        producers call me and ask me, "How can this be
        right?" The Federal order system is not
18
19
        performing as it was intended. Fluid milk
20
        buyers demand steady performance from dairymen
21
        because consumers demand it from them. If the
22
        milk for fluid isn't available, the cost to
23
        supply that milk should be passed on to the
24
        consumers, not to the balance of dairymen in
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1 The fluid market has a steady,
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- 2 regular demand. If any dairyman wants to
- 3 share in the returns from the market demand,
- 4 he should be prepared to deliver every month
- 5 and not get in and out of the pool. This
- 6 would return to all dairymen equally.
- 7 Thank you for listening to my
- 8 concerns, and I will try to answer any
- 9 questions.
- 10 Q. Mr. Nuttelman, is your 150-cow dairy
- operation a small business defined as
- producing less than \$750,000 from the dairy?
- 13 A. Yes, it is.
- 14 Q. I have no -- one other question. How
- long does it take to get to Kansas City from
- 16 Stromsburg, Nebraska?
- 17 A. Roughly four hours under good weather
- 18 conditions.
- 19 Q. Thanks for driving down.
- 20 A. Yes.
- JUDGE HILLSON: Any questions?
- Mr. English.
- 23 CROSS EXAMINATION
- 24 BY MR. ENGLISH:
- Q. Charles English for Dean Foods.

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1 Thank you for being here today. I want to
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- 2 explore just a little bit more, even though
- 3 you went into some depth, the statement on
- 4 page 2 and the top of page 3, having to do
- 5 with the difference in April and in May.
- 6 I just want to clarify for my own
- 7 self here. There were other producers in
- 8 Nebraska or your neighbors, who don't -- were
- 9 not DFA members, I take it?
- 10 A. Yes, there is.
- 11 Q. And their milk is shipped to a Class
- 12 III plant?
- 13 A. To a manufacturing Class III plant,
- 14 yes.
- Q. And as a result, when their milk was
- depooled, is that what happened for the month?
- 17 A. Yes, it was.
- 18 Q. And when they received their checks,
- they were different by this \$2.59 amount for
- the month of April than yours?
- 21 A. The way I -- yes.
- Q. And for the month of May they were
- 23 different --
- 24 A. Yes.
- 25 Q. -- similarly for \$1.40?

- 1 A. Yes.
- 2 Q. So notwithstanding the existence of
- 3 Federal order, notwithstanding the fact that
- 4 you have pooled milk on that Federal order,
- 5 your pay price was not uniform with the pay
- 6 price for those dairy farmers; correct?
- 7 A. There was considerable difference in
- 8 the pay prices.
- 9 Q. And you would like to see some kind
- of return to the quality that existed when you
- don't have depooling; correct?
- 12 A. Yes. The state of Nebraska is
- 13 affected quite a bit by those that depool and
- those that can't depool.
- 15 Q. Thank you very much, sir.
- JUDGE HILLSON: Mr. Vetne.
- 17 CROSS-EXAMINATION
- 18 BY MR. VETNE:
- 19 Q. Good afternoon, Mr. Nuttelman. I'm
- John Vetne, I represent AMPI, Foremost,
- 21 Central Equity and some others.
- The same part of your testimony to
- which Mr. English referred, the "62 percent of
- 24 the milk from Nebraska producers in my coop
- 25 had to be pooled."

```
1 A. Yes.
```

- Q. Does that mean that DFA depooled 38
- 3 percent of its milk?
- 4 A. Between 34 and 38, or whatever the
- 5 percentage is, yes, we did.
- 6 Q. How did you find that out?
- 7 A. I asked my people that run my Region
- 8 III and do the calculations for Nebraska.
- 9 Q. And in May 40 percent of the DFA milk
- 10 was depooled; right?
- 11 A. Yes.
- 12 Q. And the revenue from that depooled
- milk, the extra revenue that DFA received as a
- 14 collective producer, do you know what portion
- of it came back to you?
- 16 A. It came back to us in our paycheck to
- help us be competitive to the other people,
- 18 other producers.
- 19 Q. And you refer to differences between
- 20 your milk check and your neighbors' milk
- 21 checks, neighbors that don't belong to DFA?
- 22 A. Uh-huh.
- Q. During months in which there's no
- depooling, are there differences in those
- 25 paychecks?

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1 A. There may be a small amount of
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- differences, but not the large amount of
- 3 differences that we've seen in the April and
- 4 May period.
- 5 Q. What is the range of the ordinary
- 6 difference as opposed to what you refer to as
- 7 an extraordinary difference?
- 8 A. You might see \$0.20 to \$0.30.
- 9 Q. Is that per hundredweight or does
- that depend upon components?
- 11 A. Most of it is based on components of
- 12 an individual producer, quality of their milk
- 13 and stuff like that.
- Q. But \$0.20 to \$0.30 is, in your mind,
- 15 comparing apple to apples?
- 16 A. Yes.
- Q. Same component, same fat, same
- 18 quality?
- 19 A. Yes. We do have producers that share
- 20 paychecks and then we try to put them on an
- 21 equal 3/5 comparison basis, so that gives us
- how we're doing in the market.
- Q. Do the neighbors to which you are
- 24 referring belong to a coop or are they
- 25 unaffiliated?

1 A. Quite a few belong to a coop and some

- of them are to a proprietor.
- 3 Q. That's all.
- 4 JUDGE HILLSON: Mr. Stevens, go
- 5 ahead.
- 6 CROSS-EXAMINATION
- 7 BY MR. STEVENS:
- 8 Q. Thank you for coming, Mr. Nuttelman.
- 9 You heard the other farmers testify and I
- 10 heard you testify that you're a small
- 11 business?
- 12 A. Yes, I am.
- Q. And they had some thoughts that they
- 14 wanted to offer to the Secretary on the effect
- of these proposals and what's being considered
- here on a small business. Do you have
- 17 something you would like to say?
- 18 A. Do you know which Secretary is going
- 19 to be hearing my comments?
- Q. I had the pleasure of meeting you
- 21 earlier and you let me know it was a fellow
- 22 from Nebraska.
- 23 A. I'm hoping my governor might be able
- 24 to hear them.
- 25 Yes, it does affect the local

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1 economy. I come from a small town that only
```

- 2 has 1,200 people, so even though I may be
- 3 considered as a small producer, you know, it
- 4 does effect the local economy.
- 5 The fact is that I own a dairy and I
- 6 need to provide a living not only for my boys
- 7 but other employees. Under low milk prices,
- 8 you know, I have to still maintain a salary
- 9 and a payroll for everybody else. So under
- 10 low milk prices, and when I feel like money is
- 11 not there for me, I'm the one that suffers and
- 12 then I'm the one, you know, suffers for the
- ability to pay or do business with other
- 14 people in town.
- Under higher milk prices, I still can
- 16 maintain payrolls and try to upgrade my
- 17 facility. So it does have a large effect even
- on a small producer. It really does effect
- 19 not only me but I would hope, you know, I
- 20 represent all of Nebraska producers in the
- 21 same way.
- Q. Thank you very much.
- 23 A. Thank you.
- 24 JUDGE HILLSON: Any further
- 25 questions? Mr. Beshore? I presume Exhibit 23

- 1 you wanted admitted into evidence?
- 2 MR. BESHORE: Yes.
- JUDGE HILLSON: Exhibit 23 is
- 4 received into evidence.
- 5 REDIRECT EXAMINATION
- 6 BY MR. BESHORE:
- 7 Q. Just one other question or two,
- 8 Mr. Nuttelman. When your price is \$2.59 per
- 9 hundred less than one of your neighbors who's
- depooled for \$1.40 per hundred less, is that
- loss some real money?
- 12 A. Yes, it is.
- 13 Q. I think you testified in response to
- Mr. English that when everybody's pooled,
- prices are within \$0.20 or \$0.30 in your area;
- 16 correct?
- 17 A. Correct.
- 18 O. And would it be fair to assume that
- that goes both ways, that is sometimes you
- 20 might be \$0.20 higher and another month you
- 21 might be \$0.20 lower?
- 22 A. Yes. Premiums sometimes affect the
- 23 markets and how different coops might do
- 24 business compared to a proprietor does add
- 25 plus or \$0.20 or \$0.30 to the market each

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1 month.
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- 2 Q. But when there's a month of massive
- depooling in Order 32, is it fair that you're
- 4 always on the low end?
- A. Yes, we are.
- 6 Q. The other -- you said there's a
- 7 cooperative and a proprietary that are
- 8 competitive in your area and that have the
- 9 higher price when there's depooling. When
- 10 Mr. Vetne identified one of the clients he's
- 11 representing as including Associated Milk
- 12 Producers, Inc., would that be one of your
- 13 competitors --
- 14 A. Yes, it is.
- 15 Q. -- in your area? Thank you.
- JUDGE HILLSON: Any other
- 17 questions of this witness? You may step down.
- 18 Thank you very much for coming.
- 19 THE WITNESS: Thank you.
- MR. BESHORE: Call William
- 21 Siebenborn.
- 22 WILLIAM SIEBENBORN,
- 23 a Witness, being first duly sworn, testified
- 24 under oath as follows:
- JUDGE HILLSON: Could you

1 please state your full name and then spell it

- 2 for us.
- 3 THE WITNESS: Bill Siebenborn,
- 4 S-I-E-B-E-N-B-O-R-N.
- JUDGE HILLSON: He's your
- 6 witness.
- 7 DIRECT EXAMINATION
- 8 BY MR. BESHORE:
- 9 Q. Mr. Siebenborn, what's your address?
- 10 Where are you from?
- 11 A. I'm from Trenton, Missouri. Trenton
- is about 100 miles north and east of Kansas
- 13 City. We milk 100 cows, been using intensive
- 14 grazing for the last 13 years. My wife
- teaches English in our local high school.
- 16 Have three children, all graduates of the Ag
- 17 School of Mizzou, all in the food industry.
- 18 Q. How long have you been dairying the
- 19 Trenton, Missouri, area?
- 20 A. 1974.
- Q. Do you have some comments that you
- 22 would like to present and share with the
- 23 hearing record?
- 24 A. Just in my capacity as director for
- 25 DFA from our district, we've held I think a

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total of five meetings in the last two years
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- 2 in our area, which is kind of the
- 3 St. Joe/northwest Missouri area. At all those
- 4 meetings, at the heart of it was the negative
- 5 PPD, why is that happening, and depooling,
- 6 what part does depooling play in it.
- We've had a number of people address,
- 8 and Dr. Nicholson attended a meeting I think
- 9 two -- over two years ago in the cause of this
- 10 area. We've had university people explain it.
- 11 A number of our managers meet almost on a
- 12 regular basis. As soon as the negative PPDs
- appear on the milk check, the phone starts to
- 14 ring from directors, managers, from producers,
- and in this process, we have come to
- 16 understand why PPDs, why we have negative
- 17 PPDs, and that is that the Class III market is
- 18 rising faster than Class I.
- 19 And when you get that inversion of
- 20 what is a normal marketing, you end up with
- 21 negative PPD. The depooling piece of it
- 22 simply amplifies the problem. It doesn't
- 23 cause the problem, but it causes it to be
- worse than it would be without depooling.
- 25 Q. Just tell us the nature of these

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1 meetings that you've described where -- first
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- of all, you're an elected director up there?
- 3 A. Yes.
- 4 Q. For what geographic area?
- 5 A. Well, I start at northwest Missouri.
- 6 I come from that district that represents
- 7 northwest Missouri.
- 8 Q. How many counties is that?
- 9 A. That would probably be about 20 --
- 10 about 15 counties in northwest Missouri.
- 11 Q. About how many DFA dairy farmer
- 12 members are in that county -- that district
- 13 area?
- 14 A. 150.
- Q. And you're the elected representative
- from that area. And then what boards within
- the cooperative do you -- are you a member of?
- 18 A. I currently serve as vice chairman of
- 19 the corporate board from our Central Area
- 20 Council. I also represent farmers as chairman
- of UDIA, United Dairy Industry Association,
- that spends our 15 cents for promotion.
- Q. Those district meetings, you say
- 24 you've attempted to discuss and explain the
- 25 problems with negative PPDs and depooling

- 1 among your membership; correct?
- 2 A. That's correct.
- Q. And you've brought resources in,
- 4 including Dr. Nicholson, Market Administrator,
- 5 and other university personnel to attempt to
- 6 elaborate on these issues; correct?
- 7 A. Exactly.
- 8 Q. Now, are the proposals in this
- 9 hearing which DFA has presented, along with
- 10 Prairie Farms, a result of that participatory
- 11 process in DFA?
- 12 A. Yes.
- Q. And what is your position with
- 14 respect to the proposals and what
- 15 recommendations do you have as one dairy
- 16 farmer on the issues?
- 17 A. I support those proposals. I think,
- as we continue to try to encourage it, the
- 19 dairy industry in our part of the state and
- 20 throughout Federal Order 32, that we -- you
- 21 have to look to the areas that are growth
- 22 areas of the dairy industry, that being the
- 23 west and the southwest. That's where the
- 24 expansion's at, that's where the industry is
- 25 going.

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1 And if we hope to have a dairy
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- 2 industry in Order 32, we've got to be able to
- 3 compete, and this depooling issue is, in my
- 4 opinion, the single largest problem we've got
- 5 that in that competitive environment.
- 6 Q. Does depooling create differences in
- 7 pay prices among dairy farmers in the 15
- 8 county area with which you're most familiar?
- 9 A. Absolutely.
- 10 Q. Are they substantial differences,
- 11 such as the magnitude that Mr. Nuttelman just
- 12 described?
- 13 A. Yes, they are.
- Q. Is that a disorderly marketing
- 15 condition, in your view?
- 16 A. It certainly is, because the Class I
- 17 market that Deans, I'm sure, is here to
- 18 protect and encourage depends on all of us
- 19 wanting to participate in that market, but
- 20 participation means more than sharing in the
- 21 proceeds, it means supplying the milk.
- 22 And if we're going to have a Class
- 23 III price higher than Class I price and
- 24 farmers are receiving less money for supplying
- 25 Class I market, that's an absolutely

- disorderly way to market milk.
- Q. Now, you're a member of the DFA
- 3 Central Area Council?
- 4 A. Correct.
- 5 Q. In that capacity, do you have
- 6 knowledge of whether these differences in pay
- 7 prices among farmers are the same effects that
- 8 you've described in your local area, are they
- 9 present throughout the Order 32 area when
- 10 there are massive depoolings?
- 11 A. Yes, they are. They're widespread.
- 12 Q. And when all the milk is pooled, the
- 13 relative pay prices among dairy farmers in the
- 14 area are competitive but closer, as
- Mr. Nuttelman described; would you agree with
- 16 that?
- 17 A. Yes.
- 18 Q. Thank you, Mr. Siebenborn, for coming
- 19 here. One other question.
- 20 You've heard the questions and
- 21 descriptions with respect to a small business.
- Is your 100-cow dairy farm a small business
- 23 enterprise?
- A. Even with my wife's salary, it's
- still under 750.

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1
            Q.
                 Thank you.
 2.
                       JUDGE HILLSON: Anyone else
        have questions of this witness? Anyone over
 3
 4
        here have questions of this witness? Okay,
 5
        thank you very much for testifying. You may
        step down.
 7
                 Your last dairy farmer witness?
                       MR. BESHORE: That is our last
        dairy farmer witness. There are two other
 9
        dairy farmers who we expect -- expected and we
10
        still expect to come, but they're not here
11
12
        now, so we're ready to resume.
13
                       JUDGE HILLSON: If they show up
14
        tomorrow, we can get them in.
                       MR. BESHORE: I appreciate
15
        that, thank you.
16
17
                       JUDGE HILLSON: This would be a
        logical time, I think to take out 15 minute
18
19
        afternoon break. When we come back, I expect
20
        to see Mr. Hollon back on the stand and
21
        Mr. Vetne back for cross-examining.
22
                       (Recess.)
                       JUDGE HILLSON: Mr. Hollon is
23
        back on the stand. And Mr. Vetne, you can
24
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resume your cross-examination of Mr. Hollon.

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CROSS-EXAMINATION (continued)
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2. BY MR. VETNE:

- 3 A. On page 39, is that right?
- Q. No, 9.
- 5 Α. Mistakenly put a 3.
- JUDGE HILLSON: My recollection
- 7 is Mr. Hollon is correct, actually.
- Α. Argue with that one.
- 9 Ο. (By Mr. Vetne) In that case I'll say
- I forgot something. 10
- There was some testimony by the DFA 11
- 12 farmer witnesses about forward pricing, risk
- 13 management available through DFA, and there
- 14 was agreement that there were a number of
- contracts available but the witnesses didn't 15
- know them. Do you know some of the contracts 16
- 17 and options offered, options meaning
- 18 alternatives not options in the CME sense?
- 19 That's not the slice of the busy that A.
- 20 work in. There's some other co-workers in my
- 21 area that do. I can tell you briefly three of
- 22 them that are there, and there may be more,
- 23 it's just not something that I do. And I
- can't -- I can't drill down in detail because 24
- I simply don't know. But the most common is

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1 the one that each of them who described
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- 2 something described it and it's the
- 3 opportunity to, in essence, lock in a Class
- 4 III price value, and in general, in exchange
- 5 it runs through the Chicago Mercantile
- 6 Exchange, producer has the opportunity to do
- 7 that. There are fees associated with doing
- 8 that. And their milk check would look
- 9 identical, whether they contracted or not,
- 10 with the exception of a plus or a minus
- 11 relative to that Class III price.
- There are also, occasionally, we have
- 13 customers who may come to us with a fixed
- 14 price, and if it meets certain criteria, we
- may turn around and offer that to producers.
- 16 We don't initiate that and we facilitate that,
- 17 and again, we don't always transmit those
- 18 through.
- 19 And then there are some programs that
- offer combinations of puts and calls, but
- 21 having said that, that's -- I know less about
- that than the other two. And again, there may
- 23 be other programs, but I don't know about
- 24 them.
- Q. All right. Let me ask you to look at

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1 a document that I downloaded from the DFA
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- 2 website.
- 3 A. Just because it's on the website, I
- 4 may not know about it, but let's see.
- JUDGE HILLSON: If they're
- 6 going to be exhibits, you need four for the
- 7 reporter and you'll need one for me.
- MR. VETNE: I'll get more here.
- 9 JUDGE HILLSON: Plus, if it's
- on the website, I could just take official
- 11 notice of it as well. Whatever is more
- 12 convenient. Given how short it is -- you
- wanted this marked, I take it?
- MR. VETNE: Just mark it and
- 15 tell everybody they can find it on the
- website.
- JUDGE HILLSON: I'm going to
- mark this as Exhibit 24.
- 19 (Exhibit 24 was marked for
- 20 identification.)
- Q. (By Mr. Vetne) This is a two-page
- 22 print from the website. You described two, if
- you'll look at the second page of that website
- 24 print. There's a reference to a standard
- 25 fixed price contract and standard minimum

- 1 price contract.
- 2 A. I see that on the second page.
- 3 Q. Those are the two you described you
- 4 said you knew most about?
- 5 A. Actually, no. The one on the first
- 6 page is, I think, the one I'm most familiar
- 7 with, and the one on the second page, I wasn't
- 8 speaking to that at all. So that would be one
- 9 of the ones I didn't know anything about.
- 10 Q. Which one on the second page? There
- 11 are two, the top line says standard fixed
- 12 price contract and below that in bold,
- 13 standard minimum price contract, two
- 14 different...
- 15 A. The one on the top of the page is the
- one that I think most of the -- I think there
- 17 were two producers who talked about risk
- 18 management and I think that's the type of
- 19 contract they were describing.
- 20 Q. Do you know how much DFA member milk
- is under some kind of forward price contract?
- 22 A. I do not know.
- Q. These options in the website
- 24 description, are they available to all the
- 25 producers, regardless of market or location?

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1 A. Yes. Any DFA member can avail
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- themselves of the four contracting programs.
- 3 MR. VETNE: I would like to
- 4 have that marked, please.
- JUDGE HILLSON: I've marked it.
- 6 MR. VETNE: And it being
- 7 received.
- 8 JUDGE HILLSON: Any objection
- 9 to it being received in evidence? Okay,
- 10 Exhibit 24 is received into evidence.
- 11 Q. (By Mr. Vetne) Proceed on my way to
- page 39 again. I'm on page 11 now, talking
- about Proposal 2. The first line, Proposal 2
- 14 would limit how much milk a handler could add
- to the pool or repool each month.
- 16 Looking at the first limitation or
- descriptive limitation as adding to the pool,
- if an existing handler, say a small
- 19 cooperative with 10 million pounds -- or 20
- 20 million pounds got a new customer and new
- 21 producers of 10 million pounds so that the
- 22 total would be 30 million pounds, and those
- 23 producers had previously shipped within that
- 24 market, your proposal would not allow the
- 25 pooling of all that milk in the first month in

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which the cooperative grew by 50 percent, the
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- 2 150 percent of the prior month?
- 3 A. Except the proposal does allow some
- 4 discretion with the Market Administrator, who
- 5 I would presume if the situation were exactly
- 6 as you described it, that that may be
- 7 something that would fall under that
- 8 discretion.
- 9 Q. Is there any reason why the reference
- 10 to a producer being pooled consecutively for
- 11 three prior months should not apply to the
- 12 Central order as well as neighboring orders?
- 13 A. Saying if the producer was pooled
- 14 consecutively for three months, his entire
- 15 volume?
- Q. Exactly the same -- your proposal
- would exempt from the calculation of the base,
- 18 milk of any producer who was pooled in another
- 19 Federal order for three consecutive months,
- 20 but it wouldn't similarly do so for a producer
- 21 within the Central order so that a coop
- 22 that or handler, who wants to grow his milk
- 23 supply and not be subject to the 125 percent
- limitation, would be penalized if he got that
- 25 supply from within the Central order but not

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1 be penalized if he got it from Ohio?
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- 2 A. You raise a point that I hadn't given
- a lot of consideration to, so my answer may
- 4 change after I've had a chance to sleep on it.
- 5 But I would say off the cuff that if we're
- 6 talking about, again, the entirety of a
- 7 volume, so in month one I had a hundred
- 8 pounds, that was all my volume, and in month
- 9 two I changed my market and that ran afoul of
- 10 that calculation, I think that should probably
- 11 be allowed.
- If in month one I only had one pound
- out of my 100 pooled and somehow I showed up
- on somebody else's report and the claim was
- going on the new piece of business so I have
- to be pooled out, I would say no. And that
- 17 same would apply whether I was in Ohio or in
- the Central order, under your example.
- Q. And under your proposal there's no
- 20 reason you can think of why the same rule
- 21 shouldn't apply to producers who were formerly
- 22 outside the market as opposed to producers
- inside the market?
- 24 A. As long as we frame our discussion as
- 25 the 100 percent of their volume is pooled in

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1 the month, no, I can't think of any reason
```

- 2 now.
- 3 Q. That's what your proposal says, 100
- 4 percent pooled if it's coming from another
- 5 order?
- 6 A. It doesn't say that, but that would
- 7 be the intent. The reason for that subsection
- 8 was that there was some concern that, and I
- 9 think I covered that in my testimony, that a
- 10 multi order supplier could potentially have
- 11 the ability to depool milk in Order 1, pool in
- 12 Order 2 in the next month, and bring it back
- to Order 3 and all be okay.
- 14 We've received some criticism today,
- that wasn't our intent, so we added the
- 16 modification that if you were contingently
- 17 pooled on another order for three month, I
- 18 guess contingently must mean all, it would be
- okay to come back to the Central order.
- Q. Well, that's essentially what the DFA
- 21 did last summer after depooling milk in the
- 22 northeast order, shifting it to Ohio until it
- 23 could be repooled in the northeast in August,
- 24 isn't it?
- 25 A. Yes.

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1 Q. Now, under this proposal, if adopted,
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- 2 if adopted here and adopted in the Upper
- 3 Midwest, those proposals where hearings are
- 4 pending, DFA can still take a hunk of milk, a
- 5 huge hunk of milk, depool it and then repool
- 6 it, say, in the southeast or in Order 7 or
- 7 Order 5 for the requisite three months and
- 8 bring it all back 100 percent?
- 9 A. If the arithmetic worked out, DFA or
- 10 anybody could do that.
- 11 Q. Or anybody could do that. But it may
- take longer than three months to do it if it
- just stays within the pool?
- 14 A. It may, or again, it may not.
- 15 Depends on the arithmetic.
- Q. But it's an advantage to entities
- 17 that have multiple order operations?
- 18 A. How so?
- 19 Q. To be able to come back to the pool
- 20 100 percent after three months. A handler who
- 21 does not have a multiple order operation does
- 22 not have that option.
- 23 A. Yes.
- Q. Yes, you agree with me, or yes, he
- 25 does?

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1 A. Yes, I agree with you.
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- Q. The bottom of page 12, you say
- 3 there's not any way to recover a negative PPD
- 4 from the Federal order. A negative PPD is
- 5 simply a matter of arithmetic. Class I --
- 6 PPD, the Class I price -- arithmetic, yeah,
- 7 the producer blend minus the Class III prices,
- 8 and sometimes it's negative?
- 9 A. There's a value that's associated
- 10 with that number, and there's not a way to
- 11 recover that value from the Federal order.
- 12 Q. Like a commercial value? It's simply
- 13 arithmetic. Sometimes arithmetic turns out
- 14 negative?
- 15 A. Well, when it ends up on my paycheck,
- it seems like it has more than just a number
- 17 value.
- 18 Q. If all the milk is pooled, it could
- 19 be negative on your paycheck?
- 20 A. Yes.
- Q. It's not a value that's going
- 22 someplace else. If all the milk is pooled and
- there's still a \$2.00 negative PPD as there
- 24 may have been for April, had all the milk been
- pooled, it's not a money or revenue or value

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that is going somewhere else, it's simply the
```

- 2 result of arithmetic with a minus in front of
- 3 it?
- 4 A. Under that scenario, had all the milk
- 5 had been pooled and it's simply a value and
- 6 everyone has the same value on which to start,
- 7 I would agree with your assessment. If
- 8 everybody does not have the same value from
- 9 which to pay producers from, then I do not
- 10 agree with your assessment.
- 11 Q. So your statement that continues from
- 12 12 to 13, "A handler that must pool is always
- 13 at a disadvantage when there is a negative
- 14 PPD" is untrue, it's only true where there is
- some milk that's depooled?
- 16 A. Yes.
- 17 Q. And the measure of that disadvantage
- is not the measure of the negative PPD but the
- measure of the difference between what that
- 20 handler receives out of the pool at the
- 21 negative -- portion of the negative PPD and
- 22 what somebody else is not pooling receives?
- 23 A. Why don't you state that more
- clearly, because I'm not sure I understand it.
- 25 In your brief you will say I agree with

- 1 something I didn't understand, so.
- Q. Let's just do one.
- 3 A. All right.
- 4 Q. The disadvantage that you're
- 5 measuring there is not a number that's equal
- 6 to the negative PPD?
- 7 A. In the case where -- case we
- 8 discussed where all the milk would be pooled
- 9 and there would still be a negative PPD, then
- 10 everybody is starting at the same base point,
- I would say that it did not cause the
- 12 disadvantage.
- Q. So then your statement that "A
- 14 handler that must pool is always at a
- disadvantage when there's a negative PPD" is
- 16 not true?
- 17 A. In that case, yes, that would be --
- if everybody started at the same spot, that
- 19 would not be a disadvantage to the handler who
- 20 pools because they must all pool.
- Q. And you talk about recent effort to
- 22 recover negative PPDs, again you're talking
- 23 not about recovering negative PPDs, but
- 24 recovering that competitive difference that
- you and I just agreed upon?

- 1 A. Yes.
- Q. In your proposal, and I'm going to
- 3 page 14 to 15, you provide a discretionary
- 4 paragraph for the Market Administrator to look
- 5 at reporting for purposes of evading this
- 6 paragraph?
- 7 A. Yes.
- 8 Q. But you also permit a handler to
- 9 evade by shipping all that milk to a
- 10 distributing plant. My assumption is, and
- 11 tell me if my assumption is correct, that a
- 12 handler who depools 100 percent, or lots of
- milk, if that lots of milk in a subsequent
- 14 month is shipped to a distributing plant, that
- 15 handler is home free?
- 16 A. That handler could reassociate the
- volume to a distributing plant with the pool
- in a subsequent month.
- 19 Q. And if all that volume is
- 20 redistributed -- reassociated through the
- 21 distributing plant, it's your intention that
- 22 the Market Administrator not view that because
- it's expressly permitted, not view that as a
- 24 means of evading?
- 25 A. I think in any month from day one,

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1 any shipments to a distributing plant in Class
```

- I had been pooled, I think that's required.
- 3 Q. I understand that. But distributing
- 4 plants can receive other source milk, and
- 5 depooled milk mandatory from other source
- 6 milk, that's the way you propose to handle it,
- 7 as a matter of fact; correct?
- A. I think so.
- 9 Q. Don't want to have, if this is
- 10 adopted, have the Market Administrator employ
- it in the way that you did not intend or that
- we did not understand at this hearing, so let
- me make sure I understand so that I can brief
- 14 it.
- 15 If I have 100 million pounds of milk
- and depool 90 million in May and take that 90
- million to a distributing plant in June, it
- 18 would be pooled for the month of June?
- 19 A. Yes.
- Q. Under your proposal, and starting in
- 21 August -- or July, I could send it anywhere
- 22 without disruption?
- 23 A. Within the limits of the pool rules,
- 24 yes.
- Q. But without any limit from this

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depool proposal? The 125 percent is a pool
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- 2 rule without any limit from other pool rules?
- 3 A. I think, yes.
- Q. Now, this distributing plant --
- 5 excuse me if I don't recall this correctly --
- 6 but the distributing plant escape clause was
- 7 not part of your original published proposal,
- 8 was it? Maybe it was.
- 9 A. No. I think everything as printed
- 10 here was all in from day one.
- 11 Q. Was it part of the proposal up in the
- 12 Order 30?
- 13 A. (Nods head.)
- 14 Q. It was?
- 15 A. Yes.
- Q. On the nicely colored maps of
- 17 distributing plant regions and supplies,
- 18 there's a little pink county in the middle of
- 19 Idaho that seems to supply the Denver,
- 20 Colorado, metropolitan area plants all the
- 21 time.
- 22 A. Yes.
- Q. In fact, it's even more regular than
- 24 the New Mexico supply, going back to the
- 25 1980s?

- 1 A. I don't know that.
- Q. Is that a DFA source, milk source?
- 3 A. Not to my knowledge.
- 4 Q. Do you know whose milk source it is?
- 5 A. I do not.
- 6 Q. Going to the other side of the map,
- 7 milk in new Mexico, is that milk all either
- 8 DFA or a part of the Southwest Marketing
- 9 Agency coops?
- 10 A. I think all milk in New Mexico is
- 11 part of the Southwest Agency coop.
- 12 Q. The southwest Agency is a federation
- 13 consisting of DFA select producers and -- I'm
- 14 missing one.
- 15 A. You're correct, you're missing one.
- 16 Q. Who is the other one?
- 17 A. Lone Star.
- 18 Q. Lone Star. Is there any pooled milk
- in New Mexico that you're aware of that is not
- 20 part of that agency?
- 21 A. There may be. I'm not sure. The
- agency doesn't have 100 percent of the sales
- in the state of New Mexico. I'm not sure the
- 24 part they don't have is in the pool or not.
- Q. There's on occasion milk from El Paso

1 County, Texas, that's been part of the Central

- 2 market. Is that DFA milk?
- 3 A. It may be.
- Q. El Paso, Texas, is the home of a DFA
- 5 powder plant; correct?
- 6 A. Correct.
- 7 Q. Is there any other -- any other
- 8 marketing organization that you're aware of
- 9 that markets milk from south of New Mexico to
- 10 Central market?
- 11 A. South of New Mexico?
- 12 Q. El Paso lies south of New Mexico.
- 13 A. Yes. I think there are some select
- 14 milk producer members in El Paso County.
- 15 Q. Is the DFA powder plant in El Paso
- 16 County available as an outlet to all of the
- 17 coops that are part of the Southwest Marketing
- 18 Agency?
- 19 A. Yes, it is.
- Q. And milk from those coops is
- 21 regularly received there?
- 22 A. I don't know the answer to that, but
- 23 it's available. So I think the agency
- 24 balances the market in a most efficient
- 25 manner, so that doesn't necessarily mean that

- 1 some milk from all members go there.
- Q. I'm now on page 19. The Exhibit 18
- 3 indexed material, the first few pages of
- 4 Exhibit 18, both Class I and other class uses
- 5 use January 2000 as a base.
- 6 A. Correct.
- 7 Q. Would you agree with me that -- well,
- 8 first of all, Class I milk is not
- 9 extraordinarily available from month to month,
- 10 year to year in the Central market?
- 11 A. Yes.
- 12 Q. And January 2000 is more or less
- 13 representative of Class I use in other months
- 14 since January 2000.
- 15 A. Is that a question?
- 16 Q. Is that true?
- 17 A. I'm sorry, try it one more time.
- 18 Q. Class I use in January 2000 is more
- or less representative of the volume of Class
- 20 I use in the Central order in months
- 21 subsequent to January 2000?
- 22 A. Yes.
- Q. Would you also agree with me that
- 24 Class III and IV use in January 2000 is not
- 25 representative of the volume of Class III and

- 1 IV use in subsequent months?
- 2 A. Yes.
- 3 Q. Is there a reason why you did not
- 4 employ for the index an average of a year or
- 5 18 months or two years for the volume
- 6 represented by index and the percentages?
- 7 A. I picked January 1 because that was
- 8 what I consider to be the most representative
- 9 month before Federal Order Reform, and it
- 10 would be the closest I felt to represent a
- 11 typical situation before there were market
- responses to Federal Order Reform changes.
- 13 Q. Other than the proximity of the month
- to the beginning of Federal Order Reform, is
- there anything about that marketing that
- occurred during that month that you considered
- in your conclusion that's representative?
- 18 A. Many times in the industry when we're
- doing a study of something, whether it's me
- or, you know, DFA or some of our other
- 21 cohorts, many times we will use January
- 22 because of this typicalness, if you will.
- 23 Fluid demand is reasonably good in those
- 24 months, there's not an excessive amount of
- 25 milk production that's needed at its peak nor

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its valley, and it tends to be a good place to
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- get a representative look. And that's not an
- 3 abnormal, you know, month to do any measuring
- 4 in the milk industry.
- 5 Q. For the marketing year?
- б A. Yes.
- 7 Q. Is there any other circumstance in
- 8 which you use January of a month five years
- 9 preceding to do analysis for the current year?
- 10 A. Again, from time to time we use
- January as the base for a lot of comparisons.
- 12 Q. January five years preceding, that's
- what you have done here?
- 14 A. This case we used January five years
- 15 preceding.
- 16 Q. Also on the top of page 19 you refer
- 17 to supplemental suppliers refusing to make
- 18 deliveries when faced with the opportunity to
- 19 receive a negative PPD. I didn't appreciate
- 20 your humor the first time I read that.
- 21 A. It's personal, I understand.
- Q. When you wrote it?
- 23 A. That's true also.
- Q. Are you talking about suppliers that
- 25 have contracts with DFA or with DFA customers,

- or are you talking about spot milk?
- 2 A. Both.
- Q. Okay, let's go to contract supply.
- 4 What circumstance, what volume and what
- 5 supplier of a contracted for supply refused
- 6 your personal knowledge to make milk
- 7 available?
- 8 A. We have arrangements with
- 9 supplemental suppliers of varying degrees and
- 10 varying relationships, and during months of
- 11 negative PPDs we've had communication from
- 12 them that they were not eager to serve the
- market with a month of a negative PPD, or they
- 14 wanted some May calls, if you will, return in
- order to do that. As far as details about
- individual names and specific companies, I'm
- 17 not going to go into those.
- 18 Q. These are suppliers that you have
- 19 contracted for volume or suppliers that you
- 20 ordinarily call upon when additional supplies
- other than that ordinarily scheduled are?
- A. Both.
- Q. Both meaning that some suppliers are
- in one category and some are in another or
- individual suppliers are in both categories?

- 1 A. Try that again.
- Q. You said both, you referred to a
- 3 supplier of a contracted amount?
- 4 A. Yes.
- 5 Q. And suppliers that aren't committed
- to a contracted amount that you call upon.
- 7 A. Okay. Suppliers in both of those
- 8 categories have expressed concerns about a
- 9 reluctance to --
- 10 Q. Reluctance is not the same as not
- 11 shipping. Was there any contracted for milk
- where there's a long-term commitment that was
- not supplied, to your knowledge, by anybody
- during the month with a negative PPD?
- 15 A. I don't think there was.
- 16 Q. The bottom of that -- near the bottom
- of that same page, the middle of the
- 18 paragraph, "The anticipated Class I use of
- 19 50.1 percent has never been achieved. Either
- 20 price is not high enough or more milk is
- 21 blending down the returns than was
- 22 anticipated."
- Now, it's your belief if some milk is
- 24 removed from the market, the anticipated
- utilization of 50 percent would be approached;

- 1 is that right?
- 2 A. Yes.
- 3 Q. How would that work if the Class I
- 4 price is higher? How would you anticipate
- 5 Class I utilization of 50 percent be approved
- 6 if you increased the Class I differential?
- 7 A. Increase the Class I differential?
- 8 I'm not sure, but your question was if milk
- 9 were removed from the market.
- 10 Q. That was one question. Your
- 11 statement said, first, as a premise, that we
- haven't received 50 percent, 50.1 percent
- 13 Class I utilization, and your statement
- 14 proposes two reasons for that, one of which is
- milk is blending it down, the other reason is
- the Class I price is not high enough.
- I have difficulty, and I'm asking you
- 18 to explain it, how an increase in the Class I
- 19 price might increase the Class I utilization,
- 20 because my intuition tells me it will make it
- 21 plummet, but maybe it's not?
- 22 A. No, you're correct. It must have
- 23 been a late night right there, but the thought
- 24 process, while not always absolute, more price
- 25 may be more milk, which may be more

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1 utilization, or lower utilization.
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- 2 Q. So you're focusing your efforts here
- 3 on what you call remedy of reducing the milk
- 4 that can be pooled and may be pooled in the
- 5 future?
- 6 A. Yes.
- 7 Q. And is it correct for me to say that
- 8 that is consistent with the policy DFA
- 9 advocated for the Western market?
- 10 A. Yes.
- 11 Q. It's the same policy?
- 12 A. That the --
- Q. To reduce --
- 14 A. -- performance standards need to be
- reviewed to see if they're adequate.
- 16 Q. To reduce the milk that can be
- 17 pooled?
- 18 A. To see if they're adequate for the
- 19 market.
- Q. You say here to reduce the milk that
- 21 can't be pooled.
- 22 A. Yes.
- Q. And that is also the description that
- 24 DFA made with the proposals advanced in the
- Western market?

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1 A. Yes.
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- JUDGE HILLSON: You want this
- 3 marked?
- 4 MR. VETNE: Yes, please.
- JUDGE HILLSON: This is Exhibit
- 6 25.
- 7 (Exhibit 25 was marked for
- 8 identification.)
- 9 Q. (By Mr. Vetne) Do you recognize
- 10 Exhibit 25 as a couple of press releases
- 11 available on the DFA website concerning the
- 12 Western market and what DFA was attempting to
- do with the Western market and why DFA voted
- 14 to terminate that order?
- 15 A. Yes, I do.
- Q. And the objective there, as the
- objective here, is to reduce the milk that can
- 18 be pooled if the Secretary -- my question is,
- 19 if the Secretary in this proceeding does what
- 20 the Secretary did in the Western market and
- 21 not go far enough in restricting the volume of
- other people's milk that can be pooled, would
- 23 DFA consider voting against continuing
- 24 regulation in the Central market?
- 25 A. I can't say, I don't know the answer

- 1 to that.
- 2 MR. VETNE: I would like to
- 3 have that exhibit received.
- 4 JUDGE HILLSON: Any objection
- 5 to Exhibit 25 received into evidence? Hearing
- 6 none, it is received into evidence.
- Q. (By Mr. Vetne) Subsequent to
- 8 termination of the Western market, it would be
- 9 correct to say that what you ended up with in
- 10 the greater Kansas -- I'm sorry, the greater
- 11 Salt Lake City metropolitan area was a form of
- 12 individual handler pool?
- 13 A. Try that again.
- 14 Q. Would it be correct to say that what
- has evolved after termination in the Western
- area is the form of individual handler pool?
- 17 A. Well, in the sense there's no
- 18 regulation, there's customers and there's
- 19 sales, so each customer's dealt with on an
- 20 individual basis.
- 21 Q. And producers delivering to Class I
- 22 plants get a premium Class I price? DFA milk
- 23 delivered to Class I price advanced premium
- 24 over DFA milk delivered?
- A. No, it's not necessarily true.

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1 Q. It is not true and is it true mostly?
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- 2 A. We have premiums on most all the milk
- 3 that we sell.
- 4 Q. You don't sell on a Class V basis
- 5 anymore in the Salt Lake City area?
- $\delta$  A. We do.
- 7 Q. And when you sell on a classified
- 8 basis, generally the Class I price higher than
- 9 manufacturing prices as they are generally?
- 10 A. In some cases but not in all cases.
- 11 Q. Make some flat price sales? Some
- 12 unclassified milk to distributing plants?
- 13 A. Not following you there.
- 14 Q. Do you make some sales of raw milk to
- distributing plants on a non-classified price
- 16 basis?
- MR. BESHORE: Your Honor.
- JUDGE HILLSON: Yes.
- MR. BESHORE: I object to, on
- 20 the basis of relevance, to inquiring further
- 21 into the current sales in the unregulated Salt
- 22 Lake City market.
- JUDGE HILLSON: Response to
- 24 that?
- 25 MR. VETNE: I always have a

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1 response.
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- JUDGE HILLSON: How about
- 3 letting me know what it is?
- 4 MR. VETNE: The response is the
- 5 substantial part of this testimony concerns
- 6 the specter of milk from Idaho, maybe Utah,
- 7 coming into the Central market, what causes
- 8 milk to move from one area to another, there's
- 9 economic incentive or disincentive. I would
- 10 like to know a little bit about the market in
- 11 that area which might create the incentive to
- make that specter come true.
- JUDGE HILLSON: I'll have you
- answer that question if you know the answer to
- 15 the question.
- 16 A. Try the question again.
- 17 Q. (By Mr. Vetne) The question was as
- 18 simple as this: Does DFA sell milk to
- 19 distributing plants in the Salt Lake City area
- 20 in which it does not use a classified price as
- 21 a basis for sale?
- 22 A. I don't make those day-to-day
- 23 business decisions, so I can't answer that
- 24 directly.
- Q. The answer is you don't know?

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1 A. The answer is I don't know.
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- Q. And you also don't know how the
- 3 revenues from sales in the Salt Lake City
- 4 metropolitan area are pooled?
- 5 MR. BESHORE: I'm going to
- 6 object to that as being proprietary.
- 7 JUDGE HILLSON: If it's -- I
- 8 guess if it's proprietary, then you don't have
- 9 to answer the question.
- 10 A. Again, I don't deal with that as a
- 11 part of my direct job, so I do not know.
- 12 Q. (By Mr. Vetne) You do not know,
- 13 that's fine. Is lack of knowledge
- 14 proprietary?
- MR. BESHORE: To the witness.
- Q. (By Mr. Vetne) So you would always
- 17 not know, then, what economic incentives exist
- in the area around Salt Lake City that might
- drive milk, because you don't know what the
- 20 base is over there?
- 21 A. I've listed some in my testimony that
- 22 I thought might drive those milk -- that milk
- 23 to move.
- Q. Would you agree with me that one of
- 25 the principal regulatory reasons why milk from

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distant markets has associated with Federal
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- 2 markets, that is Idaho to Midwest, or the
- 3 Central to Midwest, California, maybe going
- 4 the other way also, is because the producer
- 5 price is not disowned out relative to the
- 6 value of milk in the local market as it used
- 7 to be?
- 8 A. Rephrase your question.
- 9 Q. My question is: Would you agree with
- 10 me that one of the reasons milk from distant
- 11 markets is associated with any Federal market
- is because there's no longer a producer price
- 13 disincentive?
- 14 A. Yes, I would agree with that. If I
- understood your question, the absence of what
- we used to call zoneout off of blend prices,
- because those are no longer in existence, is
- that what you're asking, because those things
- 19 are no longer in existence?
- 20 Q. Yes.
- 21 A. Yes, I would agree with you.
- Q. There's no longer -- well, it used to
- 23 be called location adjustment. It's was also
- 24 called transportation adjustment in the past.
- A. Yes, that's true.

- 1 Q. And that no longer applies?
- 2 A. Not in the way -- in the way that
- 3 they did it in pre-reform former days.
- 4 Q. The price service today is not based
- 5 on transportation but based on the pronounced
- 6 study of the relative value of Class I milk in
- 7 one location compared to the relative value in
- 8 another?
- 9 A. Which is all based on transportation.
- 10 Q. Which is based on the location of
- 11 milk supplies available to -- close to and far
- 12 away from that market?
- 13 A. And the transportation to get them
- 14 from A to B, yes. Both of those options were
- 15 from Cornell.
- 16 Q. You suggested in your testimony that,
- 17 and maybe one thing that you would like to
- look at, but you couldn't on the basis of this
- 19 hearing, was to reexamine the Class I price
- 20 surface, because there may be at least some
- 21 remedy available there?
- 22 A. Yes.
- Q. You did not, however, mention the
- 24 producer price surface.
- 25 A. You're talking about the surface we

- 1 just discussed?
- Q. I'm talking about the surface we just
- 3 discussed.
- A. Okay.
- 5 Q. Taking the producer price surface
- 6 away from the linkage to Class I, what would
- 7 also be something that you would like to
- 8 explore but couldn't look at in this hearing
- 9 because it's limited to one market?
- 10 A. Well, that part is also true, but we
- 11 have had some discussions with folks in AMS
- 12 about that and felt like that was not an
- option, that it would be worth time and money
- 14 to spend to explore, that while there may be
- various levels of intellectual agreement, the
- 16 practicality of an approach like that being
- 17 reinstituted in orders is not very likely.
- 18 Q. You understand I'm talking about
- 19 simply an adjustment to the producer prices
- 20 not adjustment to Class I prices?
- 21 A. I understand it might institute --
- reinstitute the concept of zoneouts, that's
- 23 what we agreed a minute ago. To reinstitute
- 24 that concept is not anything likely and
- wouldn't be worth time to invest in.

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1 Q. Zoneouts in the past, for producers,
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- 2 as they are today, were a mirror image as they
- 3 are today for zoneouts for Class I pricing
- 4 with a few exceptions?
- A. I don't know I would necessarily
- 6 agree with that. They operate under the
- 7 similar principles and constructs in reverse,
- 8 but I don't know that all the exact dollar
- 9 values between them, \$0.02 per hundredweight
- 10 per ten miles or 3.5 cents per hundredweight
- 11 per ten miles, zoneout adjustments, but I
- don't know that was the same price surface
- that set up differentials in every order.
- 14 Q. 23, 24, 25, 26, 27. Oh, yeah, 27.2,
- bottom of page 27. There's a concern that
- milk may seem to attach to Order 32 and
- 17 foreclosed from Order 30. What foreclosure
- 18 from Order 30 are you referring to in that
- 19 part of your statement?
- 20 A. The hearing in Order 30 a few months
- 21 ago, that may change some of the performance
- 22 provisions there.
- Q. That may, in effect, make it
- 24 impossible or difficult for someone to pool
- 25 there and then want to move that milk here or

- 1 somewhere else?
- 2 A. That would be possible, yes.
- 3 Q. Is that the incentive that you're
- 4 referring to, the disincentive when you use
- 5 the term foreclosed?
- 6 A. Yes.
- 7 Q. Under Item 4 there, Order 32 price is
- 8 not meeting the objective of preventing the
- 9 Order 32 supply from moving to other markets.
- 10 What objectives -- well, I mean, you say
- 11 that's an objective.
- 12 Is there a historical basis for that
- 13 being an objective or a regulatory policy
- 14 statement with which you're familiar that I
- can look at or is this something you've just
- 16 come up with?
- 17 A. I think it probably comes out of the
- idea of an adequate supply of milk for fluid
- 19 use.
- Q. And you think that the orders, if
- there's a greater need for milk in Order 7, or
- 22 Florida, that Order 32 should be structured to
- 23 prevent that milk from flowing from northwest
- 24 to southeast?
- 25 A. Not necessarily, but by the same

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token there needs to be an adequate price in
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- 2 each market to attract an adequate supply for
- 3 fluid use in that market.
- 4 Q. Is there any Class I handler that has
- 5 not been able to get an adequate supply of
- 6 milk since Order Reform in the Central market?
- 7 A. There will be handlers who will be
- 8 testifying later today, or perhaps tomorrow,
- 9 and so they may have some opinions on that, as
- 10 well as the relative ability to supply some of
- 11 those has been a struggle in Order 32. So
- 12 provisions that we have in place are designed
- 13 to try to improve on that.
- Q. By struggle, you're referring to
- 15 competition?
- 16 A. Some cases just getting enough supply
- to meet the orders in the manner in which they
- were submitted and in the volumes which they
- 19 were submitted.
- Q. So it's a question of money, isn't
- 21 it?
- 22 A. Many times.
- Q. Except for a snowstorm, that's
- 24 what -- that's the fact, deciding factor?
- 25 A. Well, I think Federal orders are

- 1 economic tools.
- Q. The top of page 34 you refer to a
- 3 supply in your Exhibit 18. You refer to a
- 4 supply in southeast Arkansas -- or southeast
- 5 Missouri. Let's see if I can find the precise
- 6 page over here. Maybe you can help me.
- 7 A. Southern Missouri to Madisonville,
- 8 Kentucky.
- 9 Q. Southern Missouri to Madisonville,
- 10 Kentucky.
- 11 A. Page 34, second paragraph. That's
- 12 one reference.
- Q. I was looking at the Exhibit 19. I'm
- 14 not sure I understood how you did the table in
- 15 Exhibit 19, so --
- 16 A. Exhibit 18, the tables --
- 17 Q. Exhibit 18. The table on
- 18 Madisonville. What is the alternative plant
- 19 outlet in --
- JUDGE HILLSON: Which table?
- 21 MR. VETNE: I'm not sure which
- table. The one that refers to Madisonville,
- 23 Kentucky.
- A. Be Table 5, and there's A through E.
- 25 So milk supply in Madisonville, Kentucky,

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1 and -- I'm sorry, the milk supply is in
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- Nashville, Illinois, or in Jackson, Missouri,
- 3 and the alternative markets are St. Louis and
- 4 Madisonville, Kentucky.
- 5 Q. (By Mr. Vetne) That's in Exhibit 18
- 6 what?
- 7 A. 15 would be one of the pages.
- 8 Q. Starting at page 15, all right.
- 9 A. Ending at page 15 for the Federal
- 10 Order 5 comparison, but they're all done the
- 11 same way on each one. So if this is a how-to
- 12 question, any page will do.
- Q. Jackson, Missouri. The Jackson,
- 14 Missouri, milk supply, if not going to
- Madisonville, Kentucky, is going where? Is
- 16 that shown?
- 17 A. The top half of the page is the Order
- 18 5 comparison. So Madisonville -- at
- 19 Madisonville, there would be an order return
- 20 in January of \$13.55.
- Q. What is in Madisonville?
- 22 A. There's a bottling plant.
- Q. How big is that market?
- 24 A. You know, I don't know the answer to
- 25 that. However, there is -- I don't remember,

- 1 but there's a bottling plant there.
- 2 Q. You don't know how much volume they
- 3 receive?
- 4 A. No, I don't.
- 5 Q. What's the next closest plant to
- 6 Madisonville?
- 7 A. I can't tell you. I guess
- 8 Louisville, Kentucky, maybe.
- 9 Q. What's the next closest plant? Is it
- 10 Nash -- Jackson, Missouri. What's in Jackson,
- 11 Missouri?
- 12 A. That's a milkshed, a pocket milk.
- Q. What's the alternative plant outlet
- 14 for --
- 15 A. The two I compared are Madisonville,
- 16 Kentucky, or St. Louis.
- 17 Q. Madisonville, Kentucky, or St. Louis.
- 18 A. Would you like me to walk through the
- 19 comparison?
- Q. Southern Illinois, St. Louis,
- 21 where's -- at St. Louis. There's a freight
- from, let's see --
- 23 A. You want me to walk through the
- 24 comparison?
- Q. Yes. Where's the freight from

1 Jackson, Missouri, to St. Louis on here?

- 2 A. \$0.45.
- 3 MR. BESHORE: The line says
- 4 freight from Jackson, Missouri.
- 5 MR. VETNE: He could be going
- 6 to Florida from Jackson, Missouri.
- 7 Q. (By Mr. Vetne) Where's the one that
- 8 says -- okay. Freight from Jackson, Missouri.
- 9 All right, \$0.67. How do I know that goes to
- 10 St. Louis?
- 11 A. It doesn't.
- 12 Q. That's the wrong one, okay. Freight
- from Jackson, Missouri, \$0.45. That's
- 14 St. Louis?
- 15 A. Yes.
- Q. And that's St. Louis because --
- obviously because the line above it says --
- 18 five lines, six lines above says St. Louis?
- 19 A. Correct.
- 20 Q. I see. Got it.
- 21 A. Not pleading guilty to being a poor
- 22 chart constructor. You know, you've only
- asked me questions about this chart, this is
- 24 the fourth hearing now, I think
- 25 Q. You had Madisonville and Jackson on a

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1 prior chart?
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- 2 A. Uh-huh.
- 3 Q. No, I didn't ask you questions about
- 4 this in order then, because I wasn't there.
- Now, from \$0.60 disadvantage is what
- 6 you calculate. That's from a point where
- 7 there's a regular milk supply flowing towards
- 8 the southeast?
- 9 A. In this example, which is typical, a
- 10 milkshed near Nashville, Illinois, and
- 11 Jackson, Missouri, and both has an alternative
- of going to Madisonville or St. Louis. And
- that's a real world example. There's milk
- 14 procurement from both of those areas in that
- 15 area.
- 16 Q. And actually in the real world, milk
- 17 flows from northwest to southeast?
- 18 A. I'm not sure the directions here. I
- 19 would have to get my map out, but there are
- 20 producers in those two milksheds who have the
- 21 option of serving both markets, and over time
- they have generally moved to the Madisonville
- 23 market from St. Louis.
- Q. Is it not true from, say, Missouri
- and Southern Illinois, as you move towards

1 Florida, milk is increasingly deficit?

- 2 A. Yes.
- 3 Q. So milk would naturally tend to move
- 4 that direction?
- 5 A. At times milk moves in that
- 6 direction. Typically these locations that
- 7 service St. Louis, but the price has not been
- 8 competitive enough to maintain that milk
- 9 supply by a sizeable number.
- 10 Q. And DFA supplied those markets by
- Order 5 and Order 7; correct?
- 12 A. Yes, DFA has customers in Order 5 and
- 13 Order 7.
- Q. You're familiar with the term
- 15 stairstepping?
- 16 A. I am.
- 17 Q. It's a means to supply a market in
- 18 the most efficient manner?
- 19 A. Most of the time.
- Q. Most of the time. And we've had
- 21 production to the west of here and milk from
- 22 Colorado into Kansas. Milk production moves
- east to Oklahoma and St. Louis?
- A. Milk from Colorado, doesn't milk go
- 25 western Kansas, moves south, southwest and

- 1 east?
- Q. The population centers that, if they
- 3 need fluid milk, that would get the fluid milk
- 4 to new production in Kansas, those population
- 5 centers are to the east?
- 6 A. That would be one of the reserves
- 7 supplies.
- Q. And if you're looking for a home for
- 9 that milk, you would move it east and it might
- 10 displace milk in Missouri, and this displaced
- 11 milk, then, would be more efficiently to the
- southeast, that's a form of stairstepping?
- 13 A. Those areas of deficit, you wouldn't
- 14 be displacing any.
- 15 Q. Those areas are deficit how?
- Missouri is deficit, southern Missouri?
- 17 A. Parts of Missouri. For example,
- 18 St. Louis.
- 19 Q. Any metropolitan area is deficit?
- 20 A. Well, the market, the market that it
- 21 serves. And not any metropolitan area is
- 22 deficit.
- 23 Q. Not any?
- 24 A. In terms of its milkshed, milk
- supply, there are some that have a large milk

- 1 supply in that metropolitan area.
- Q. There was milk in Los Angeles County
- 3 at some point, but where are you referring to?
- 4 A. Minneapolis. Milkshed around
- 5 Minneapolis, for example, has a large milk
- 6 supply.
- 7 Q. Maybe the only example?
- 8 A. No, there's probably some more.
- 9 Q. Oh, yeah, okay, www.sys --
- 10 A. I didn't look that up. I'll get
- 11 that.
- 12 Q. I was going to throw it in here,
- okay.
- 14 The mechanics of your -- I'm on page
- 39. Oh, that's where I was a little while
- 16 ago.
- 17 When milk flows, say, from Minnesota
- 18 to Kansas City, there's a difference in the
- 19 Class I price that goes to locations?
- 20 A. Yes.
- Q. And that difference is subtracted
- 22 from the credit proposed?
- 23 A. Yes.
- Q. Assuming that it's achieved, it's
- simply in the price at the plant to which it's

- 1 delivered?
- 2 A. It helps to make the transportation,
- 3 right, that's correct.
- 4 Q. As between -- on the other end of the
- 5 market, in New Mexico or El Paso, Texas, when
- 6 that milk moves north to Denver or Oklahoma,
- 7 there is nothing subtracted --
- 8 A. There's nothing to subtract.
- 9 Q. Class I differential, in fact, to the
- south is even greater?
- 11 A. Yes. Those examples you laid out,
- 12 that's correct.
- Q. DFA, in partnership with others, is
- completing construction of a 7 million pound
- per day cheese plant in New Mexico; correct?
- 16 A. Yes.
- 17 Q. Now, when does that plant expect to
- 18 go on-line?
- 19 A. I do not know. I think it's not
- 20 until the end of 2006, but I'm not certain.
- Q. Are you aware that DFA, when asked to
- 22 make a long-term commitment to a buyer within
- 23 this marketing area, declined to do so because
- that would require that milk on a future basis
- 25 be delivered to the cheese plant in New

- 1 Mexico?
- 2 A. I'm not aware.
- 3 Q. You make pooling or help make pooling
- 4 decisions which you effect; right?
- 5 A. In terms of trying to make price
- 6 estimates, yes; in terms of trying to make
- 7 pounds-pooled-type decisions, no.
- 8 Q. What is DFA's objectives, plans with
- 9 respect to the market in which the new Class
- 10 III milk in New Mexico will be pooled, or
- 11 markets?
- 12 A. I do not know.
- Q. Would it be in DFA's economic
- 14 advantage to pool it in the Central market as
- opposed to the southwest market?
- 16 A. I do not know that either.
- 17 Q. When a producer in New Mexico has his
- 18 milk pooled, or shipped, to touch base in --
- 19 at a Central market plant, and that producer
- 20 has also sent milk during the month to a
- 21 southwest plant, DFA can choose to divert that
- 22 producer's milk from under market on simply a
- paper basis; correct?
- 24 A. Subject to the limitations of the two
- orders and what their pooling requirements

- 1 are.
- Q. It would still simply be a paper
- 3 transaction, a producer whose milk has been
- 4 delivered to a Central market and pooled in
- 5 the Central market, if part of that producer's
- 6 milk were pooled in the southwest --
- 7 A. Do you mean in your example delivered
- 8 to a Class I location, Central market been
- 9 delivered to as a Class I location in the
- 10 southwest market?
- 11 Q. Sure.
- 12 A. Okay.
- 13 Q. During that same month would -- if it
- 14 goes to the southwest market second
- chronologically, that producer's milk can
- still be reported as diverted from the Central
- 17 market without retouching base?
- 18 A. Unless you lost association with the
- 19 market. Instead, if you pooled in the other
- 20 markets you would lose association, then you
- 21 would have to come back and touch base again.
- Q. The milk can't be split?
- 23 A. Different Market Administrators have
- 24 different views on that, so sometimes yes and
- 25 sometimes no.

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1 Q. Do you know what it is for between
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- 2 those two markets?
- 3 A. No.
- 4 Q. Would you please look at the last
- 5 page of your Exhibit 18?
- 6 A. Table 10-C?
- 7 Q. Yes.
- 8 A. Yes. If you want to ask me to detail
- 9 the pounds by each handler, I can tell you in
- 10 advance I'm not going to do that.
- 11 Q. Please identify the plants, first of
- 12 all, in quadrant 1 that are supplied by DFA.
- 13 A. To my knowledge, we have sales to all
- of them.
- Q. Are there any that are supplied by
- other cooperative associations?
- 17 A. I do not know. And you're starting
- 18 to dig down into a proprietary answer, so I'm
- 19 not going to answer that question.
- Q. Are any of those supplied by, in
- 21 part, by another clause in a federation?
- A. Same answer.
- Q. What federations is DFA a participant
- in supplying milk to Central area handlers?
- 25 A. I do not know.

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1 Q. Do you know enough to agree that
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- 2 there are multiple federations in which DFA is
- 3 a participant that supplied milk?
- 4 A. Federation, what's your definition
- 5 there?
- 6 Q. Cooperative federations, where two or
- 7 more cooperatives market their milk jointly to
- 8 handlers.
- 9 A. You mean like an overpool basis, is
- 10 that what you're talking about?
- 11 Q. No, we're talking about DMS kind of
- 12 arrangement. You know DMS, don't you, they're
- 13 a federation.
- A. Uh-huh.
- 15 Q. They're a handler in the northeast?
- 16 A. Yes.
- 17 Q. In the Central market, similar
- 18 federations operate, but they do so without
- 19 being the reporting handler, they simply
- 20 combine their milk for pooling purposes?
- 21 A. I understand that mechanism, but
- 22 again, that kind of business decision is not
- 23 made by me or in my area, that's a council, if
- you will, decision, so I don't know those
- 25 details.

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1 Q. Without the decision being made by
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- 2 you, do you know who -- what the federation
- 3 combinations are with which they are --
- 4 A. I do not.
- 5 Q. Do you know any of them?
- 6 A. I know that they exist, but beyond
- 7 that, I can't tell you who's in -- I can't
- 8 tell you if there's one or more than one, and
- 9 I can't tell you because I don't know, if the
- 10 memberships are different, it's ABC here and
- 11 AEF there, I do not know.
- 12 Q. The Southwest Marketing Agency of
- which is a federation of which DFA is a
- 14 member; correct?
- 15 A. Southwest Marketing Agency is an over
- order pricing agency of which DFA is a member.
- 17 O. And it's a federation that markets
- and coordinates the pooling of milk?
- 19 A. John, are you speaking when you use
- 20 federation -- there's a Federal order term
- 21 federation. Is that what you mean or are you
- using federation in the same sense that you
- 23 might use a common marketing agency, like
- 24 would you call CMPC your term of federation?
- 25 Q. I'm talking about repooling of joint

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1 marketing and repooling of proceeds and
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- 2 combining them for purposes of pool
- 3 qualification.
- 4 A. So you're using that in the sense of
- 5 a Federal order term, not an oval order term.
- 6 Q. You and I just discussed a few
- 7 minutes ago that DFS is a federation that
- 8 operates as a reporting handler --
- 9 A. Yes.
- 10 Q. -- in the northwest?
- 11 A. Yes.
- 12 Q. And similar federations operate here
- 13 without being an appointed handler, but
- combine their milk for pooling purposes?
- 15 A. Yes.
- 16 Q. The result is the same.
- 17 A. Okay.
- 18 Q. So my question to you is whether
- 19 Southwest Marketing Agency reblended proceeds
- 20 and markets the milk and coordinates the
- 21 pooling in that federation, Federated manner?
- 22 A. I do not know.
- Q. And you don't know about DFA/Prairie
- 24 Farms coordinated pooling of supplies to the
- 25 Prairie Farms plants and the joint ventures of

- 1 DFA?
- 2 A. No, I do not know.
- 3 Q. You don't know there's a federation
- 4 between DFA and Prairie Farms?
- 5 A. I do not know.
- 6 Q. Quadrant 2. Are there any plants
- 7 there that DFA does not supply DFA or DFA in
- 8 conjunction with somebody else?
- 9 A. Yes, there are plants in quadrant 2
- 10 that DFA, if we supply them, would only be on
- 11 a limited spot basis.
- 12 Q. Can you identify those?
- 13 A. Again, that's a proprietary question.
- Q. I'm asking what you don't supply.
- 15 A. Same answer.
- 16 Q. Okay. How about the ones you do
- 17 supply, the answers that you gave me for
- 18 quadrant 1?
- 19 A. Same answer.
- Q. And for quadrant 3, a lot of Prairie
- 21 Farms plants, DFA and Prairie Farms has a
- joint venture or joint marketing federation
- 23 and joint marketing agreement. Are there any
- 24 plants in that arrangement that DFA does not
- 25 supply in part?

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1 A. I would say that we may occasionally
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- 2 have a load of milk into any of those plants,
- 3 but some would be on a spot basis and some
- 4 would be on a consistent basis.
- 5 Q. Which ones are the consistent basis
- 6 plants?
- 7 A. Be a proprietary question.
- 8 Q. I'm just looking for a proprietary
- 9 answer.
- 10 A. Not available.
- 11 Q. And it's because you aren't unwilling
- 12 to give the answer rather than you don't know?
- 13 A. Combination of both.
- Q. And if you could get the answer, you
- wouldn't give it to me?
- 16 A. Correct.
- Q. Quadrant 4, same question. Are you
- going to give me the same answer?
- 19 A. In quadrant 4 we have no supplies in
- 20 some form into all of those plants. The
- 21 nature of those supplies and the agreements,
- etc., I'm not willing to go into.
- MR. VETNE: I'm tired. I'm not
- 24 saying I'm done, but I'm tired.
- JUDGE HILLSON: Anyone else

1 have any questions for Mr. Hollon? Go ahead,

- 2 Mr. English.
- 3 CROSS-EXAMINATION
- 4 BY MR. ENGLISH:
- 5 Q. Charles English for Dean Foods.
- 6 A. Good afternoon, Mr. English.
- 7 Q. Mr. Hollon, did you bring the Exhibit
- 8 1, the Federal Register notice of hearing?
- 9 Did you bring that with you? I have a copy,
- 10 an extra copy for you if you didn't.
- MR. ENGLISH: May I do that?
- MR. BESHORE: Yes.
- 13 Q. (By Mr. English) We'll start with a
- 14 couple of clarifications. Before each of your
- two proposals, Proposal 1 and Proposal 2, that
- 16 actually appears in the hearing notice, there
- is a paragraph that appears to describe what
- 18 follows. For instance, in Proposal 1 ahead of
- No. 1, Amend § 1032.7, there's a paragraph
- that says, "This proposal would increase for
- 21 all months the amount of milk a supply plant
- 22 would need to ship to a pool distributing
- 23 plant in order to be pooled, " do you see that
- 24 paragraph?
- 25 A. I do.

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1 Q. Was that part of the proposal you
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- 2 submitted to the Department?
- 3 A. Was it that exact wording?
- 4 Q. Was that wording of what the proposal
- 5 would do part of what you submitted to the
- 6 Department?
- 7 A. It was not. I've not studied it
- 8 intently, but no, it was not what I submitted
- 9 to the Department. I sent the verbiage and
- 10 there was a letter that we sent requesting the
- 11 hearing.
- Q. For instance, then, in No. 2, a
- 13 statement that says, "This proposal would
- 14 limit the pooling of milk normally associated
- 15 with the market that was not pooled in a prior
- month to 125 percent of the producer milk
- 17 receipts pooled by a handler during the prior
- month, " that wasn't your language; right?
- 19 A. I don't think that was my sentence.
- 20 I may have written something that implied that
- in my letter, but no, that was not my
- language.
- Q. And so you don't intend that in any
- 24 way from your perspective to be sort of what I
- 25 may call legislative history to describe what

- the proposal does; correct?
- 2 A. That is correct.
- 3 Q. And to the extent an interpretation
- 4 of that language, looking at No. 2 for
- 5 instance for a moment, to the extent an
- 6 interpretation might be that it limits the
- 7 pooling of milk that wasn't -- was not pooled
- 8 in a prior month to 125 percent of the milk
- 9 that was pooled, one way I read that paragraph
- 10 was that could be 225 percent could be pooled:
- 11 The milk that was pooled plus 125 percent of
- what was not pooled could be pooled, which
- would be 225 percent, that's not what you
- 14 meant; correct?
- 15 A. That was not what we meant.
- 16 Q. If that's one's interpretation is?
- 17 A. Yes.
- 18 Q. The interpretation is if a million --
- 19 a handler pooled a million pounds in month A
- and subject to the exceptions that appear in 1
- 21 through 4, then they could pool 1,250,000,000
- the next month?
- 23 A. Correct. That would be the maximum.
- Q. Now, Mr. Vetne went through with you
- some discussion in some length of each of

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1 these four sections and gave a number of
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- 2 examples that he thought might or might not
- 3 work the way you intended them to work. The
- 4 point of these examples is, or these
- 5 provisions, is to open the door beyond the 125
- 6 percent that would otherwise apply if you
- 7 didn't have any of those; correct?
- 8 A. Yes. There could be exceptions that
- 9 would be very valid, and so we tried to
- 10 provide some opportunity for those exceptions.
- 11 You can't anticipate everything.
- 12 Q. And to the extent to which one might
- have a nit or here about them, one alternative
- 14 would be to simply adopt a proposal within any
- of those four; correct?
- 16 A. Yes, that could be one possibility, I
- 17 agree. It wasn't our proposal, but yes, you
- 18 are correct.
- 19 Q. Let's discuss for a moment the first
- one, milk shipped to and physically received
- 21 at pool distributing plants shall not be
- 22 subject to 125 percent limitation.
- 23 Would I be correct that the reason
- for that limitation is, by definition, milk
- 25 received at a pool distributing plant is

- 1 intended to be pooled?
- 2 A. Yes.
- 3 Q. That's the whole point of the order?
- 4 A. Yes, that's correct.
- 5 Q. So if you didn't have that exception,
- 6 you could have the anomaly of a Class I
- 7 operator getting a new customer, say adding 30
- 8 percent to their volume and not being able to
- 9 pool -- that milk doesn't get pooled?
- 10 A. That is true. Also that provision
- 11 wasn't in the very first time that we wrote
- 12 this, and we were sitting, talking to one
- another, we said what happens if you want to
- ship next month? Well, if you're foreclosed
- in the market, that wasn't what our intention
- 16 was. So this provision was added to make it
- 17 clear that that would be something that would
- 18 be pooled.
- 19 Q. For instance, discussion in (3)(ii)
- 20 For an existing handler with significantly
- 21 changed milk supply conditions due to unusual
- 22 circumstances. Do you have a definition for
- 23 unusual circumstances?
- 24 A. Well, there are some traditional
- definitions, like sections of the order like

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1 fire or a disaster, those could be some, and
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- 2 certainly getting a new customer? Something
- 3 that would be documented, and if it were
- 4 extreme enough, that would cause a problem.
- 5 Again, the burden of proof would be
- on the person trying to make the exception.
- 7 But there are some examples in order language
- 8 and they generally refer more to catastrophe
- 9 type events, but there's some history.
- 10 Q. For instance, you might have the
- 11 Secretary look at, I don't think this
- 12 provision actually is in Order 32, but
- 13 1030.7(i) is the traditional language that
- 14 discusses unavoidable circumstances determined
- by the Market Administrator to be beyond the
- 16 control of the handler operating a plant such
- 17 as a natural disaster, ice storm, windstorm,
- 18 flood, fire, breakdown of equipment, or work
- 19 stoppage considered to have met the minimum
- 20 performance standard, that kind of language
- 21 might be a gloss that you would be prepared to
- 22 provide the Secretary for that section?
- 23 A. That would be true.
- Q. And again, that is to so-called open
- 25 the door as opposed to close the door;

- 1 correct?
- 2 A. Again, provided there's a valid and
- 3 defensible reason that can be -- you can
- 4 convince the Market Administrator, I would say
- 5 that would be reasonable.
- 6 Q. And ultimately the point is, even
- 7 with these exceptions and certainly of point
- 8 No. 4, is the Market Administrator is going to
- 9 have to look at this to make sure this isn't
- 10 being done to evade the purpose and the
- 11 provisions of this paragraph?
- 12 A. Yes, that would be true.
- 13 Q. And the purpose and provisions of
- 14 this paragraph are to make sure that milk that
- is associated with the pool doesn't jump on
- 16 and off?
- 17 A. That is correct.
- 18 Q. You had some, again, lengthy
- 19 discussion with Mr. Vetne when he went through
- 20 with you about the milk in southeast Missouri
- 21 and your own table, and he discussed with you
- the concept of stairstepping.
- 23 A. Yes.
- Q. Isn't the whole point of all those
- 25 tables, which also show that there's, you

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1 know, little or no value of shipping milk from
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- 2 Order 30 to St. Louis, that the concept of
- 3 stairstepping simply fails when it comes to
- 4 St. Louis?
- 5 A. Yes. St. Louis is just an extremely
- 6 difficult market to supply. It's a high
- 7 population, good demand, and not a strong milk
- 8 supply close by. So you incur costs in some
- 9 form.
- 10 Q. But you've done the analysis, there
- 11 simply is no stairstep analysis that gives you
- 12 a higher value for St. Louis than all the
- 13 alternatives; correct?
- 14 A. That is true. That's the purpose of
- those tables, it compares Order 32 concerns
- with various alternatives, and Order 32
- 17 returns fails each time.
- Q. And I think it was -- forgive me,
- 19 we've done so many of these this year, but I
- 20 believe it was the hearing in Atlanta earlier
- 21 this year and I believe that Mr. Lee testified
- and you testified and Dean Foods testified,
- 23 but as to St. Louis, isn't it the case that
- 24 Prairie Farms testified in that proceeding
- 25 that due to this lack of stairstepping

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ability, it came to DFA at one point for
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- 2 additional milk and was unable to get it from
- 3 you because you couldn't make it economically
- 4 work?
- 5 A. That is true.
- 6 Q. And so that's the point of all those
- 7 tables is to instead of just tell that story,
- 8 by the way, that Mr. Lee told it and Dean
- 9 Foods has in prior testimony, to actually show
- 10 numerically and arithmetically why that milk
- 11 has no economic incentive to move to
- 12 St. Louis?
- 13 A. That is true.
- 14 Q. And when milk is depooled and further
- depresses the PPD in the Central order,
- 16 relative to other markets, that makes it even
- more difficult to supply milk to St. Louis?
- 18 A. Under the scenario that you were
- 19 going through, that's one of the reasons it
- 20 would make it even harder. You don't have the
- 21 economic incentives in place and your
- 22 competitor has the greater -- the competitor
- 23 to the Class I supplies an even greater
- 24 return, so it's even harder to procure supply
- and harder to procure steady supply because

the producers say, "Tell me again why I should

- 2 do this."
- 3 Q. There was some discussion about
- 4 forward contracting. Now, not everybody can
- forward a contract, can they?
- 6 A. No.
- 7 Q. Class I processors, for instance, in
- 8 trying to receive a milk supply, are not able
- 9 to form a contract and still comply with the
- 10 provisions of the Federal order and receive
- all the benefits of the hedge for forward
- 12 contract; correct?
- 13 A. General answer to your question is
- 14 yes. I don't know the exact specifics of the
- way you laid it out I would completely agree
- with, but in the name, yes, it's much more
- 17 difficult to do a forward contract for a Class
- 18 I milk supply.
- 19 Q. And to the extent that maybe DFA can
- form a contract, we know from the answer to
- 21 questions from Mr. Vetne to the Market
- 22 Administrator that there is a significant
- 23 quantity of milk, some 70,000 million pounds a
- 24 month, that is reported by handlers or
- 25 distributing plants as direct producer milk?

- 1 A. Yes, that's correct.
- Q. And to the extent, that is
- 3 significantly more difficult to forward a
- 4 contract when there is depooling, and that
- 5 milk is forced to be pooled, there is no
- 6 opportunity to do anything to hedge that
- 7 difference?
- 8 A. That would be so hard as to be
- 9 impossible.
- 10 Q. And so the discussion that was held
- 11 regarding several DFA farmers who said they
- saw from their paychecks theirs was different
- 13 because of the ability to pool, in that
- instance those proprietary dairy farmers,
- they're going to have close to zero of a
- 16 depool; correct?
- 17 A. Correct.
- 18 Q. And no ability to forward contracting
- and they're going to see the full effect that
- 20 negative PPD?
- 21 A. Unless their procurer decides to do
- 22 something to subsidize that, yes.
- Q. And if the procurer does something to
- subsidize it, that means the handler; right?
- 25 A. Yes.

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1 Q. That means that handler is now paying
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- 2 a nonuniform price vis-a-vis of a non-contract
- 3 price; correct?
- 4 A. That is correct.
- 5 Q. I suspect I know the answer, but you
- 6 didn't say it. At one point when you were
- 7 referring to your Tables 5 through 8, I think
- 8 it was the very first table, and you
- 9 referenced the depooling, you said that you
- 10 made an assumption that the depool, this is
- 11 Table, I guess, 8-C, that the depooling is
- only for that purpose when the PPD is
- 13 negative, but you acknowledge that there are
- other circumstances when depooling occurs?
- 15 A. Try that again. I'm forming my
- answer to the question you didn't ask.
- 17 Q. Table 8-C, you acknowledge that for
- 18 this purpose you took depooling into account?
- 19 A. Yes.
- Q. But you only took it into
- 21 consideration and you only made an assumption
- that it occurred when the PPD is negative?
- 23 A. For the purposes of this model, yes,
- that's true. There could be a decision made
- not to pool, for example, if the freight it

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1 costs to make the delivery push it to a
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- 2 negative PPD, you may decide not to do that.
- 3 And there are other instances where a PPD
- 4 could be negative even if there were no price
- 5 diversions.
- 6 Q. And what I didn't hear you say later,
- 7 and I made an assumption, but just for the
- 8 record, for the other tables for which the
- 9 same assumptions apply, that is the same
- 10 mechanism you used to calculate depool;
- 11 correct?
- 12 A. Yes, that is true. That decision, if
- 13 the PPD was negative, the milk would be
- depooled was a decision factored in every
- table, in all of the Table 8 tables.
- 16 Q. At one point in your testimony, I
- 17 apologize I'm briefing through, but it was the
- 18 point when you did an analysis of how many
- 19 times in a particular year depooling was
- 20 available.
- 21 A. That was in the statement. 2000 each
- 22 year.
- Q. And I'm sorry, it's on page 7. And
- I'm talking about what we just talked about.
- On page 7 you reference in 2004 there were 11

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opportunities, you had some lengthy discussion
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- with Mr. Vetne about the Class II, you
- 3 reference two opportunities for Class III.
- 4 A. Yes.
- 5 Q. Now, is that tied to the same idea?
- 6 When you say "opportunities," that's when the
- 7 PPD was negative?
- 8 A. Yes.
- 9 Q. But in actuality, that's an example
- 10 where depooling occurred in more than two
- 11 circumstances for Class III, right, there were
- 12 actually three months, March, April and May,
- when depooling occurred of Class III?
- 14 A. I would have to go back and look.
- Were the negative PPDs listed?
- Q. No, that's my point.
- 17 A. Oh.
- 18 Q. There was negative PPDs for two
- months.
- 20 A. Yes.
- Q. April and May.
- 22 A. Oh.
- Q. But nonetheless, was there not
- 24 significant depooling in March, even though
- 25 there wasn't a negative PPD?

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1 A. Well, it may have been a negative PPD
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- in the base zone, but in an outer zone -- or
- 3 you could be that somebody's projections were
- 4 such that there was some depooling. The
- 5 tables would show that, I just didn't look.
- 6 Q. Well, you would agree, would you not,
- 7 that Class III, in March of 2004, it dropped
- 8 from February of 628,770,680 pounds to 141
- 9 million pounds?
- 10 A. Yes.
- 11 Q. You would agree that's significant
- 12 depooling?
- 13 A. Yes, I would.
- Q. So whether or not there was a
- 15 negative PPD for the month of March, you would
- 16 agree there was a depooling opportunity for
- 17 March?
- 18 A. Yes.
- 19 Q. In the statement.
- 20 A. Yes, in my own statement, that's
- 21 correct.
- 22 Q. There was also some discussion, and
- if you're looking there now in Exhibit 9,
- 24 marked as distributors data and has the table
- on page 19, which was the Class III that's

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1 referred to, Mr. Vetne also had some
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- 2 discussion with you about Class II. Do you
- 3 know of any variation in Class II remotely
- 4 resembling the kind of drop from February to
- 5 March and April of this year on Class III?
- 6 A. Well, on a percentage basis you may
- 7 see some 50 percent numbers, but on a volume
- 8 basis it would be much less, and I think on a
- 9 dollar value basis, I'm not sure if it would
- 10 be as significant, but there is none that is
- 11 the multi million pound change.
- 12 Q. Even on a percentage basis, I mean,
- 13 you're looking at going from 628 million down
- to 20 million, you're at -- that's only 10
- percent. But I'm looking at Class II, it
- varies this year from 117,088, February was
- the short month, back up to 130, 136, I mean,
- 18 there's nothing remotely --
- 19 A. No.
- 20 Q. -- resembling the kind of change?
- 21 A. No, that's true.
- Q. At one point you discuss the
- 23 non-order potential solution of charging more
- for the milk in order to make up for the
- 25 negative PPD; correct?

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1 A. Yes.
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- 2 Q. That effect was charged on the Class
- 3 I handlers?
- 4 A. Yes.
- 5 Q. The very handlers who were forced to
- 6 stay in the pool during depooling and carry
- 7 the brunt of the cost in the first instance?
- 8 A. Yes.
- 9 Q. Not exactly an equitable solution for
- 10 the problem in imposing the cost on the Class
- 11 I side?
- 12 A. It's not a long-term solution. There
- would be too many variables that will be hard
- 14 to duplicate to make that be a viable
- 15 alternative.
- Q. Regardless of whether it's a
- 17 long-term solution or short-term solution,
- 18 even the short-term I -- Class I handlers
- weren't the ones that depooled the milk, were
- 20 they?
- 21 A. That is true.
- Q. And yet, those are the ones who your
- 23 non-order solution would impose the costs on;
- 24 correct?
- A. That is correct.

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1 Q. And that does nothing to resolve the
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- 2 issue of uniform prices paid by handlers,
- 3 because you have other handlers who aren't
- 4 paying it; correct?
- 5 A. That is true.
- 6 Q. And does not resolve the question of
- 7 uniform payments to producers?
- 8 A. It helps to make that better, but,
- 9 again, it's not a long-term solution.
- 10 Q. Regardless, it's not a Federal order
- 11 solution?
- 12 A. No, it's not a Federal order
- 13 solution, that is true.
- MR. ENGLISH: That's all the
- 15 questions I have. Thank you, sir.
- JUDGE HILLSON: Any
- 17 cross-examination of this witness?
- 18 Mr. Beshore, do you have any redirect?
- MR. BESHORE: I do not have any
- 20 redirect questions.
- JUDGE HILLSON: I think now is
- the time, since no one else has any questions
- of you. Let me ask you at this point, we have
- 24 Exhibits 18 and 19 being received, is there
- any objection to 18 and 19 being into

1 received? Hearing no objection, 18 and 19

- will be received into evidence.
- 3 REDIRECT EXAMINATION
- 4 BY MR. BESHORE:
- 5 Q. Elvin, early on in your
- 6 cross-examination testimony you were asked
- 7 some questions by Mr. Vetne concerning
- 8 calculation of the PPD and the difference
- 9 between PPD and component values, and there
- 10 was a lot of talk about blended value of
- 11 producer components.
- 12 Is it correct as it was, I believe
- 13 stated, implied if not directly stated, that
- 14 Federal order producer component values are
- 15 blended values of utilizations?
- 16 A. The producers are paid based on the
- 17 Class III component values and prices.
- 18 Q. So there's not a blended computer --
- 19 producer component value?
- 20 A. No, there's not.
- Q. And so all of those questions that
- 22 were comparing the PPD value as a proxy for
- 23 the old blend price versus Class I value, to
- 24 the extent it was talking about blended
- 25 producer values, it really wasn't blended

1 producer component values, it really was not

- 2 correct?
- 3 A. To the extent that they were premised
- 4 on that statement, I was incorrect.
- 5 Q. And to the extent the questioner so
- 6 stated and premised, you were misled?
- 7 A. Yes. Still incorrect.
- 8 Q. With respect to Class II depooling --
- 9 do you have Exhibit 9?
- 10 A. I do not, but there is a table in
- 11 Exhibit 9 that -- the particular question was,
- was I aware of any source that might detail
- 13 Class II to nonpool plants, and on Exhibit 9,
- page 16, there is a detail provided by
- Mr. Stukenberg that goes annual 2001,
- 16 2001/2002 and month by month for '03 and '04,
- 17 Class II pool and nonpool plants approximates
- 18 a low of 18 million and a high of 50 million,
- 19 out of a gross Class II utilization with a low
- of 104 and a high of 170 plus.
- 21 Q. Just to put these Class II volumes in
- 22 context with respect to the pooling and
- 23 depooling dynamics in Order 32, the Class III
- volumes in the order at their highs and lows
- and the peaks and valleys of pooling and

```
depooling here, range from what, a billion
```

- 2 pounds a month in Class III, or in excess of a
- 3 billion pounds a month in Class III and some
- 4 peaks?
- 5 A. Yes.
- 6 Q. And lows of, what, 20 million?
- 7 A. Correct.
- 8 Q. So the -- it's a ten to one ratio, at
- 9 least in terms of gross -- in terms of peaks
- of Class III versus Class II, and Class III
- 11 gets -- Class II probably never gets down as
- 12 low as Class III on the valleys.
- 13 A. That is true. The opportunities, if
- 14 you will, to earn revenues from depooling
- 15 Class II while there are some are minor
- 16 compared to Class III when there's depooling
- 17 opportunities.
- 18 Q. Now, early on in your
- 19 cross-examination by Mr. Vetne, I think you
- 20 were -- there was some colloquy, one of you
- 21 referred to utilization of the Milnot plant.
- 22 And just so there's no question in the record
- 23 here, is that Class II utilization, that
- 24 Milnot?
- 25 A. I was the one who made that

```
1 reference. And I was incorrect and I was not
```

- 2 misled.
- Q. What is the utilization of the Milnot
- 4 plant?
- 5 A. Well, for a long period of time it
- 6 was Class III and now it's Class IV primarily.
- 7 I don't know the intricacies of their
- 8 business, but based on what things I do know,
- 9 it's primarily Class IV.
- 10 Q. You were also asked about whether a
- 11 multi order handler has some advantage with
- 12 respect to pooling and depooling. I guess my
- question, with respect to that, is in order to
- move milk from one order to another, do you
- have to be in both orders every month or is it
- not a case that the milk marketers move milk
- 17 from one order to another from month to month?
- 18 A. I think the scenario that perhaps
- 19 Mr. Vetne was describing, it seemed to me in
- order to make it work, you would have to have
- some equal volume in both places that you
- 22 could substitute back and forth.
- 23 And while I realize his example was
- 24 blown up by the use of 90 million pounds, but
- 25 the idea of having a large volume, you've got

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1 to have somebody who would buy that volume in
```

- 2 both places. You've got to pay the freight
- 3 both ways and you have uses in both orders
- 4 that you, assumes at least to me, you have to
- fill, so while it may be a feasible scenario,
- 6 I think practically it might be difficult to
- 7 achieve, and if you've got to it and turn it
- 8 into volumes that you have depooling, if you
- 9 try to associate all that milk with a
- 10 distributing plant, I think you would lose a
- distributing plant standard, would have more
- milk associated with it than it could qualify.
- So while, yes, I think that there may
- be some way to construct a scheme to do that;
- practically and economically I'm not sure it's
- workable.
- 17 Q. You might lose as much or more money
- 18 moving the milk around to fill an economic
- 19 markets, as you are attempting to make in your
- 20 pooling or repooling?
- 21 A. That is true. And I presume that you
- 22 would also have to disguise all of this from
- the Market Administrator in some way so they
- 24 wouldn't know you were doing a transaction to
- 25 evade the pooling requirements. And we

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1 usually don't win too often when we try to
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- 2 hide details from the Market Administrator.
- 3 Q. Now, you were just more recently
- 4 asked a series of questions in which Mr. Vetne
- 5 used the word federation. First of all, is
- 6 that, other than in some order, some specific
- 7 order provisions, is that a term of art that
- 8 you utilized in describing marketing
- 9 arrangements that DFA has?
- 10 A. I remain somewhat confused by what
- 11 that definition meant in the line of
- 12 questioning, and there is a technical order
- 13 term federation and then many times in
- 14 literature and in common terminology an over
- order pricing body is also, from time to time,
- 16 called a federation.
- 17 Q. But the word over order pricing or
- joint marketing -- common marketing agencies
- 19 have a variety, apparently, of different
- 20 functions that they may or may not perform?
- 21 A. That is true. And some of them have
- the name federation in their name.
- Q. And some of them do not.
- A. And some do not, yes.
- Q. And whether they do or don't, the

```
variety of functions they perform is unrelated
```

- 2 to the term, wouldn't you agree?
- 3 A. Yes.
- 4 Q. Now, I don't want to get into a
- 5 legislative debate any more than is already
- 6 seeped into the record here, but with respect
- 7 to a question Mr. English asked you about
- 8 producers supplying Class I plants and their
- 9 ability to forward contract or hedge, first of
- 10 all, DFA offers whatever programs it offers to
- 11 producers, which you were asked about by
- 12 Mr. Vetne, to any producer regardless of where
- their milk is marketed on a daily basis;
- 14 correct?
- 15 A. This says the requirements, you have
- to be a member, but the programs are offered
- 17 no matter where you are a member, where your
- milk is marketed, what order you're in, north,
- 19 south, east or west.
- Q. And any dairy farmer themselves,
- 21 individually, regardless of what marketing
- 22 affiliation they have or what use is made of
- their milk, can go on to the Chicago
- 24 Mercantile Exchange and purchase or buy or
- 25 sell -- buy or sale puts or calls or other

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1 contracts for milk any time in order to hedge
```

- 2 price changes in the future?
- 3 A. Absolutely. There are a myriad of
- 4 brokerage services and brokers that would
- 5 offer, educate and place those risk
- 6 managements for you if you chose it.
- 7 Q. And they're beating the bushes in the
- 8 country all the time to drum up business in
- 9 that regard?
- 10 A. That is true.
- MR. BESHORE: Thank you.
- 12 JUDGE HILLSON: Any
- recross-examination? Mr. Miltner.
- 14 CROSS-EXAMINATION
- 15 BY MR. MILTNER:
- Q. Ryan Miltner for Select Milk
- 17 Producers and Continental Dairy Products.
- 18 Good afternoon, Mr. Hollon.
- 19 A. Good afternoon, Mr. Miltner.
- 20 Q. I have just a couple of questions. I
- 21 want to start with Proposal No. 1. The
- 22 language on § .13 regarding 9(c) cooperatives
- 23 and their ability to divert milk, I think
- Mr. Rower asked you some questions earlier
- about this section. Do you see where I'm

- 1 referring to?
- 2 A. 1032.13.
- 3 Q. .8(d).
- 4 A. 1032(d), okay.
- 5 Q. As you drafted this section, you
- 6 included language about a cooperative
- 7 association located in the states listed.
- 8 A. That's correct, but as I stated, that
- 9 phrase is misplaced. So -- just a second.
- 10 Did that answer your question?
- 11 Q. I think it did.
- 12 A. Thank you.
- Q. Well that takes care of that. On
- Proposal 2, (f)(3), it reads the Market
- 15 Administrator may waive the 125 percent
- limitation. And my question is about your
- intent with the use of the word "may."
- 18 A. There would be some Market
- 19 Administrator discretion and, again, they
- 20 would have the ultimate judgment, so it
- 21 doesn't necessarily say will and it doesn't
- say can't, but DFA had a case where they
- 23 thought that they ought to be entitled to pool
- 24 130 percent and had a valid reason and could
- 25 convince the Market Administrator of that,

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1 then they could waive the percentage basis,
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- 2 but it's totally their discretion.
- 3 Q. So even in the event of a new handler
- 4 on the order, even if there's no dispute that
- 5 handler is a new handler, it would still be
- 6 the Market Administrator's discretion as to
- 7 whether to waive limitation?
- 8 A. Yes.
- 9 Q. And that was your intent?
- 10 A. Yes.
- 11 Q. In this order?
- 12 A. Yes.
- Q. One final question on Proposal 3.
- 14 You stated in your written statement that you
- had problems with Proposal 3 as it was written
- 16 because it excluded direct farm shipment to
- 17 the plants.
- 18 A. Yes.
- 19 Q. And DFA was not comfortable
- 20 supporting Proposal 3, and that's why you
- 21 included it in your modification?
- 22 A. Correct.
- Q. Can that be interpreted to be
- opposition by DFA to Proposal 3, you would
- only support Proposal 3 as modified?

- 1 A. Yes, that would be true.
- Q. That's all I have. Thank you.
- A. You're welcome.
- 4 JUDGE HILLSON: Anyone else
- 5 have any further questions of this witness?
- 6 Mr. Vetne?
- 7 RECROSS-EXAMINATION
- 8 BY MR. VETNE:
- 9 Q. Mr. Hollon, I'm not sure if I asked
- 10 you this: How much milk, how many producers
- does DFA pool in Order 32?
- 12 A. The question that you asked me that I
- got the answer for was you asked me how much
- of DFA's milk is associated with the Central
- 15 order --
- 16 Q. Yes.
- 17 A. -- and the percentage is the teens.
- 18 So all of DFA's milk, a percentage in the
- 19 teens is associated with the Central order.
- 20 Q. So 13 to 19 percent --
- 21 A. Uh-huh.
- Q. -- DFA's national milk supply?
- 23 A. Correct. Its member milk supply.
- Q. Of its member milk supply. And in
- 25 addition to DFA member milk, we have a number

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for DFA as a whole. In addition to DFA member
```

- 2 milk, as we discussed in part of my first
- 3 question, effect markets and milk of others?
- 4 A. Yes.
- 5 Q. What additional volume of same
- 6 relation to DFA's volume does DFA market for
- 7 others?
- 8 A. I don't know the answer to that
- 9 question. I do know that we do pool some milk
- 10 supplies that we market for others on the
- 11 Central order, but I don't know the volume and
- 12 I don't even know the number of handlers that
- might fit into that category.
- 14 Q. We talked about DMS, Dairy Marketing
- 15 Services, what, New York corporation?
- 16 A. I do not think there's any DMS member
- 17 milk in the Central order. I think if we look
- 18 at the handler list, I don't think it shows
- 19 there.
- Q. Whether you look at the handler list
- or not, does DMS market milk in the Central
- 22 order?
- 23 A. Not to my knowledge.
- Q. In Order 5, the Appalachian order,
- what portion of that milk supply is marketed

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1 by DFA or --
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- 2 A. I do not know.
- 3 Q. And same question for Order 7.
- 4 A. I do not know the answer to that
- 5 either.
- 6 Q. For Order 7 there's an agency that
- 7 pools and repools the Southern Marketing
- 8 Agency?
- 9 A. Yes, there is.
- 10 Q. And what portion of the milk supply
- 11 was accounted for by that agency?
- 12 A. Of Federal Order 7, what percentage
- of it pools with SMA?
- 14 Q. Yes.
- 15 A. I don't know the number, but I would
- say it would be a high percent.
- 17 Q. 90 plus?
- 18 A. I don't know a number.
- 19 Q. And Order 5, is there a similar
- 20 agency working in Order 5?
- 21 A. Yes, SMA encompasses also Order 5.
- 22 Q. So high percentages for both markets?
- 23 A. Yes.
- JUDGE HILLSON: Okay,
- 25 Mr. Stevens.

CROSS-EXAMINATION

1

2	BY MR. STEVENS:
3	Q. Mr. Hollon?
4	A. Yes, sir.
5	Q. Earlier your
6	JUDGE HILLSON: Even though I
7	said Mr. Stevens, go ahead and
8	Q. (By Mr. Stevens) Yes, Garrett
9	Stevens, US Department of Agriculture.
10	These are just two housekeeping items
11	from your previous testimony. You said you
12	would provide your address for the record. Do
13	you now know where you work?
14	A. I don't know, but I can get it.
15	Q. And while you're checking, also offer
16	up some website information?
17	MR. BESHORE: Thank you for
18	checking.
19	JUDGE HILLSON: Let's go off
20	the record for a minute.
21	(Off the record.)
22	JUDGE HILLSON: Let's go back
23	on the record. There's a pending question for

A. My business address is 10220 North

you, Mr. Hollon.

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1 Ambassador Boulevard, Kansas City, Missouri
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- 2 64153. And the website from which we drive
- 3 the miles is www.sym.sys.com.
- 4 Q. Just got my pen out, so could you
- 5 repeat it for me? I'm sorry.
- A. www.sym.sys.com.
- 7 Q. Thank you.
- A. You're welcome.
- 9 JUDGE HILLSON: Is that it?
- MR. STEVENS: Nothing further,
- 11 your Honor.
- JUDGE HILLSON: Mr. Hollon, you
- may step down.
- We're going to take a five minute
- break and then take Mr. Lee's testimony.
- 16 (Recess.)
- JUDGE HILLSON: Mr. Beshore,
- 18 you can call your next witness.
- MR. BESHORE: I would call Gary
- 20 Lee. And before Mr. Lee testifies, your
- 21 Honor, I would like to have marked for
- 22 purposes of identification four documents, the
- first one being a three-page statement.
- JUDGE HILLSON: I'll mark that
- as Exhibit 26.

1

25

(Exhibit 26 was marked for

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2
        identification.)
 3
                       MR. BESHORE: Then the next one
        being also a three-page document, the three
 5
        state maps. The first one being the state of
        Illinois.
 7
                       JUDGE HILLSON: That will be
        marked Exhibit 27.
 9
                       (Exhibit 27 was marked for
        identification.)
10
                      MR. BESHORE: And Exhibit 28
11
        would be a five-page set of charts.
12
13
                       JUDGE HILLSON: I've marked
        that as Exhibit 28.
14
                       (Exhibit 28 was marked for
15
16
        identification.)
17
                       MR. BESHORE: And the final
        exhibit being a one-page document which has
18
        locations across the top and cost categories
19
20
        and dates down the left side.
21
                       JUDGE HILLSON: I've marked
        that as Exhibit 29.
22
23
                       (Exhibit 29 was marked for
        identification.)
24
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GARY D. LEE,

```
1 a Witness, being first duly sworn, testified
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- 2 under oath as follows:
- JUDGE HILLSON: Please state
- 4 your name and spell it for the record.
- 5 THE WITNESS: My name is Gary
- 6 Lee, G-A-R-Y L-E-E.
- 7 JUDGE HILLSON: He's your
- 8 witness, Mr. Beshore.
- 9 DIRECT EXAMINATION
- 10 BY MR. BESHORE:
- 11 Q. Mr. Lee, before you proceed with your
- 12 prepared statement, which has been marked for
- identification as Exhibit 26, would you
- briefly identify and tell us what Exhibits 27,
- 15 28 and 29 are?
- 16 A. Exhibit 27 is a map of Illinois,
- 17 Iowa, and Missouri by counties, and I'm
- showing and I'm showing how many producers
- 19 Prairie Farms has in each of those counties,
- all of whom are pooled on Order 32. And then
- in the counties where we have a processing
- plant located is pooled on Order 32, I have
- 23 put an asterisk to so indicate. The purpose
- 24 merely to show that a high percentage of our
- 25 member milk is located within a reasonable

- 1 proximity of our processing plants.
- Q. Could we, just for additional
- 3 information purposes on Exhibit 27, identify
- 4 the name of the processing plant with the
- 5 asterisks, because we have Prairie Farms
- 6 plants listed in other exhibits, maybe we can
- 7 match them up.
- 8 A. Okay. In Peoria County, Illinois,
- 9 Prairie Farms, in Adams County, Illinois, we
- 10 have two plants in the city of Quincy, six
- 11 blocks apart, one fluid distributing plant,
- one culture products plant. In Macoupin
- 13 County, Illinois, fluid milk processing plant.
- 14 Madison County, Illinois --
- 15 Q. And Macoupin, how is that plant
- identified on the handler list?
- 17 A. That's Prairie Farms Carlinville, I'm
- 18 sorry.
- 19 Q. Carlinville, okay.
- 20 A. Madison County, Illinois, Prairie
- 21 Farms Granite City, that is a fluid processing
- 22 and UHT products plant. Richland County,
- 23 Illinois. We have a plant located in Olney,
- 24 Illinois, O-L-N-E-Y, fluid milk processing
- 25 plant. In Jackson County, Illinois, we have a

```
plant located at Carbondale, it is a cultured
```

- 2 products plant.
- 3 We have no Prairie Farms processing
- 4 plants in Iowa.
- 5 Then if you go over to the Missouri
- 6 map, in the City of St. Louis we have a plant
- 7 that is commonly known as Pevely Dairy, it is
- 8 a Prairie Farms plant.
- JUDGE HILLSON: How do you
- 10 spell that?
- 11 THE WITNESS: P-E-V-E-L-Y,
- 12 Pevely.
- 13 Q. (By Mr. Beshore) Thank you, Mr. Lee.
- 14 Could you then move to Exhibit 28?
- 15 A. Exhibit 28 I have -- it's redundant
- with other exhibits that have come before.
- 17 I've taken the Order 32 uniform price in
- 18 St. Louis, I have compared it to the Order 30
- 19 uniform price in Rochester, Minnesota, I have
- 20 compared the St. Louis price to the Order 5
- 21 price in Evansville, Indiana, because that is
- the town in Order 5 nearest St. Louis, or
- 23 nearest Order 32 with an Order 5 regulated
- 24 processing plant.
- 25 Then I have done the same thing with

```
1 Murray, Kentucky, because as far as I know,
```

- 2 that is the closest location to Order 32 that
- 3 has a plant located -- I mean, a pool on Order
- 4 7. And the Evansville location would be at
- 5 the minus \$0.90 zone on Order 5 and the Murray
- 6 location would be at the minus \$0.70 zone on
- 7 Order 7.
- 8 The purpose, there are five pages
- 9 here, it is to show the price comparison
- 10 between these points for each month since
- Order Reform was implemented, in an attempt to
- show that the price disparity between
- 13 St. Louis and Rochester is worse now than it
- 14 has ever been. The price disparity between
- 15 St. Louis, while not as bad now as it might
- have been three or four years ago, is still
- enough to lure milk away from Order 32.
- 18 Q. And the numbers in each block, are
- 19 they comparative of the Order 32 and other
- 20 order prices?
- 21 A. Yes.
- 22 Q. Exhibit 29?
- 23 A. Exhibit 29 is simply a summation,
- 24 more or less. Have taken actual miles based
- on calculations from the Market

```
1 Administrator's office from Rochester to
```

- 2 St. Louis, city center to city center, from
- 3 St. Louis to Evansville, Indiana, from
- 4 St. Louis to Murray, Kentucky. And then from
- 5 Olney, Illinois, to Evansville, because that
- is the plant that we have that is closest to
- 7 Order 5. And from Carbondale, Illinois, to
- 8 Murray, Kentucky, because that is the plant we
- 9 have closest to Order 7.
- 10 Show miles, take a theoretical 48,000
- pound load of milk, assume a \$2.20 per loaded
- mile cost to move that load from point A to
- point B, and then how much per hundred that
- 14 would have theoretically equated to, and then
- 15 compare that hauling cost to the difference in
- 16 equivalent uniform price between Order 32 and
- 17 the other orders for the -- every month -- an
- 18 average, an annual average since Order Reform
- 19 was implemented. And again, 2004 is through
- 20 October.
- Q. Now, with that introduction of your
- 22 testimony with respect to the exhibits, could
- you proceed with your statement?
- 24 A. My name is Gary Lee. I'm employed by
- 25 Prairie Farms Dairy, Inc. as the Vice

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1 President of Procurement and Planning.
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- 2 Prairie Farms is a Capper-Volstead
- 3 Cooperative headquartered in Carlinville,
- 4 Illinois. In October 2004, Prairie Farms had
- 5 833 members. Of those 833 members, 485 were
- 6 located in Illinois, 84 in Iowa, 102 in
- 7 Missouri, 150 in Indiana, 9 in Michigan and
- 8 three in Ohio.
- 9 All of the producers located in
- 10 Illinois, Iowa and Missouri ship direct to our
- 11 pool distributing and cultured products plants
- 12 pooled on Order 32.
- 13 Fluid distributing plants are located
- in Peoria, Illinois; Quincy, Illinois;
- 15 Carlinville, Illinois; Olney, Illinois;
- 16 Granite City, Illinois; and St. Louis,
- 17 Missouri. Cultured product plants are located
- in Quincy, Illinois, and Carbondale, Illinois.
- 19 The fluid distributing plant in St. Louis also
- 20 makes cultured products.
- 21 Exhibit 27 is a set of maps by county
- of Illinois, Iowa and Missouri. It shows how
- 23 many Prairie Farms members were located in
- each of those counties in October 2004. There
- is also an asterisk in each county where one

of our Order 32 plants is located.

1

25

```
2.
                 You can see from this exhibit that a
 3
        high percentage of our members are located
 4
        reasonably near our processing plants. These
 5
        producers provide over 70 percent of the milk
        used at these plants on a 12-month basis. The
 7
        balancing milk supplies are purchased from
        cooperatives located in Iowa, Minnesota and
        Wisconsin.
 9
                 All of our producers located in
10
        Indiana, Michigan and Ohio ship direct to our
11
12
        Order 32 distributing plants located in
13
        Anderson, Indiana, Fort Wayne, Indiana, and
        Battle Creek, Michigan. The plant in Fort
14
        Wayne also produces cultured products.
15
                 We are also 50 percent participants
16
17
        in two joint ventures with Dairy Farmers of
18
        America that operate fluid distributing plants
        pooled on Order 32. These joint ventures are
19
20
        the Roberts Dairy Company and the Hiland Dairy
21
        Foods Company. In each of these joint
22
        ventures, Prairie Farms provides management
23
        and DFA arranges for the milk supply.
24
                 Roberts Dairy Company operates fluid
```

distributing plants located in Iowa City,

Iowa; Des Moines, Iowa; Omaha, Nebraska; and

1

24

25

```
Kansas City, Missouri, all pooled on Order 32.
 2
 3
                 Hiland Dairy Foods Company operates
 4
        fluid distributing plants located in Wichita,
 5
        Kansas; Chandler, Oklahoma; and Norman,
 6
        Oklahoma, all pooled on Order 32.
 7
                 Hiland Dairy Foods Company also
        operates fluid distributing plants located in
 9
        Springfield, Missouri; Fayetteville, Arkansas;
10
        and Ft. Smith, Arkansas, all pooled on Order
11
        7.
12
                 As you can see, Prairie Farms has a
13
        great deal of interest in anything impacting
        Order 32.
14
                 It is troublesome to Prairie Farms
15
        that it is necessary to have a hearing to
16
17
        amend Order 32 just three years after we had a
18
        similar hearing. At the hearing in November
19
        2001 we heard proposals to strengthen shipping
20
        requirements in order for producer milk to
21
        remain qualified on Order 32. The primary
22
        reason for the proposals presented at that
23
        hearing was that the difference in uniform
```

price between the base zone of Order 32 and

the base zone of Order 30 was not enough by

itself to attract necessary balancing supplies

```
of milk to St. Louis, Kansas City, and
 2
 3
        Southern Illinois. At the same time the
        uniform price in the St. Louis and Southern
 5
        Illinois areas was such that local producer
        milk in those areas was being attracted to
 7
        plants pooled on Order 5 and Order 7.
                 Exhibit 28 is a set of five charts
 9
        showing a comparison of the statistical
10
        uniform prices for the base zones of Orders 30
        and 32 and Order 5 in the minus $0.90 zone and
11
12
        Order 7 in the minus $0.70 zone each month
13
        since Order Reform was implemented. The zones
        in Orders 5 and 7 are where the pool
14
        distributing plants closest to St. Louis and
15
        Southern Illinois are located.
16
17
                 The point of this exhibit is to show
18
        that little has changed on Order 32 relative
19
        to surrounding orders. The difference in
20
        price between St. Louis and Rochester will not
21
        come close to covering the cost of hauling
22
        bulk milk that far. At the same time, dairy
        farmers located in southern one-third of
23
        Illinois and southeast one-fourth of Missouri
24
25
        can ship to plants located in Evansville,
```

Indiana, or Murray, Kentucky, and probably

1

24

25

```
easily cover all additional hauling costs to
 2
 3
        do so.
                 Exhibit 29 is a one-page chart
 5
        showing distance from Rochester, Minnesota, to
        St. Louis, Missouri, and from St. Louis,
 7
        Olney, Illinois, and Carbondale, Illinois, to
        Evansville, Indiana and Murray, Kentucky. It
 9
        also shows the estimated cost per hundred to
10
        transport a 48,000 pound load of bulk milk
11
        between the aforementioned points. Mileages
12
        were provided by the Order 32 Market
        Administrator's office. Estimated cost per
13
14
        loaded mile was $2.20.
                 If we at Prairie Farms had our
15
        preference, we would not be here today
16
17
        discussing more tweaks to Order 32. Instead,
18
        we would be discussing how to best disassemble
19
        and remake Order 32 by creating several new
20
        orders from the current order or simply
21
        annexing various parts of it to adjacent
22
        orders.
23
                 Such a proposal was made jointly by
```

Dean Foods and Prairie Farms at the hearing to

merge Orders 5 and 7 in February 2004. The

Department chose to disregard that proposal.

```
We feel that in its current
 2.
 3
        configuration, Order 32 is simply too
 4
        geographically large and diverse to find a one
 5
        size fits all solution to price imbalances
        with surrounding orders. However, we feel
 7
        that Proposals 1 and 2 are reasonable attempts
        to try to alleviate these problems.
 9
                 We feel most strongly about proposals
10
        to change § 1032.13(d) and § 1032.13(f).
                 With the elimination of the Western
11
12
        Order 135, it seems logical that milk located
13
        in Utah and Idaho will eventually seek a
14
        market in a nearby state. Proposal 1 will
        provide a safeguard that producer milk, which
15
        was formerly pooled on Order 135, will not be
16
17
        able to seek a platform on which to "ride"
        Order 32. It is not the fault of dairy
18
19
        farmers located in eastern Iowa and eastern
20
        Missouri and Southern Illinois to dairy
21
        farmers formerly associated with Order 135
        chose to vote out their order. It should not
22
23
        be the responsibility of long time Order 32
24
        producers to provide former Order 135
25
        producers with an order in which to park their
```

1

2.4

25

milk.

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As we said earlier, Prairie Farms
 2.
 3
        operates six fluid milk processing plants on
 4
        Order 32. Seventy percent of the milk used at
 5
        those plants comes from Prairie Farms members.
        Because those plants are pool distributing
 7
        plants, they are part of the order every
        month. As a result, Prairie Farms members
        share their Class I utilization with all milk
 9
10
        on the market each month. They have no other
        choice.
11
12
                 Because of weaknesses in Order 32,
13
        milk that goes to stand-alone plants that
        process Class II, III or IV milk does not have
14
        to be pooled if it is advantageous not to do
15
        so. Federal orders were originally created to
16
17
        help secure supplies of milk for Class I
        handlers and provide for sharing of revenue
18
19
        from all uses of milk on the order. We feel
20
        that is still the best intent of Federal
21
        orders.
22
                 Allowing producers who supply other
        than Class I to jump in and out of the order
23
        at will is not in the best interest of orders.
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We feel that this hearing is one last

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1 attempt to provide better price balance
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- between Order 32 and surrounding orders.
- 3 Failure to achieve this should and hopefully
- 4 will result in the elimination of Order 32.
- 5 Q. Now, Mr. Lee, do you have occasion as
- 6 part of your responsibilities with Prairie
- 7 Farms to meet with dairy farmers and discuss
- 8 their prices and --
- 9 A. Yes.
- 10 Q. -- terms for milk?
- 11 A. Yes, quite often.
- 12 Q. Have you had occasion to discuss the
- 13 current phenomena in Order 32: Depooling,
- 14 negative PPDs, and such with dairy farmers?
- 15 A. Yes, I have.
- 16 Q. Could you relate for us the substance
- of those discussions and your producers'
- 18 reactions to these marketing conditions?
- 19 A. The reaction that we got that English
- 20 referred to earlier today also when producers
- 21 thought -- producers supplying fluid markets
- 22 thought they could look forward to \$20 per
- 23 hundred milk last spring and it never
- 24 materialized, they were highly disappointed,
- and then trying to explain the mechanics of

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why it didn't happen to them was rather
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- 2 frustrating. They felt something should be
- 3 done to remedy this problem.
- 4 We ran into a particular problem in
- 5 northeast Missouri where we have a large
- 6 number of Mennonite producers. They have a
- 7 lot of relatives in other parts of the
- 8 country, and particularly in Wisconsin and
- 9 other parts of the Upper Midwest, and trying
- 10 to explain to someone who doesn't have a TV or
- 11 a radio or may not subscribe to a newspaper
- 12 why their brother-in-law in Wisconsin who
- ships to a cheese plant got \$4.00 a hundred
- more than they did when supplied to a fluid
- market was a lot of fun.
- Q. Were you successful?
- 17 A. I still have my job. I don't know,
- 18 that's all I can say.
- 19 Q. Have you observed differences in pay
- 20 prices in the milksheds where dairy farmer
- 21 members are the cause of the dynamics of
- depooling of Order 32?
- 23 A. Yes.
- Q. What have you observed?
- 25 A. Again, in the northwest part of

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1 Illinois and the eastern part of Iowa, when we
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- were competing directly with cooperatives and
- 3 proprietary handlers who had the ability to
- 4 depool, last spring our pay prices were
- 5 anywhere from 2, 3 to \$4.00 per hundred on an
- 6 equivalent basis lower than that of those that
- 7 we were competing against.
- 8 Q. When everybody's pooled are the
- 9 comparisons quite different and more
- 10 competitive, more similar?
- 11 A. Yes. When everything is pooled, we
- 12 can compete quite well with anyone else
- procuring milk in the area where we operate.
- 14 Q. There's been some references earlier
- this afternoon to movements from increasing
- 16 production areas to the west -- western and
- 17 southwestern portion of Order 32, western
- 18 Kansas, New Mexico, those areas.
- 19 A. Yes.
- 20 Q. A new prevalence of milk movements
- 21 from the west and southwest, east and
- 22 northeast. Do you recall that testimony?
- 23 A. Yes.
- Q. Now, what can you tell us about
- whether there's any incentive and any ability

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1 under the current milk price grid to get milk
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- 2 to your plants from that direction?
- 3 A. We, at this time, don't look at the
- 4 western Kansas milk as any value in St. Louis,
- 5 simply because the order returns the same
- 6 price in Kansas City as it does in St. Louis,
- 7 and someone has to pay the transportation to
- 8 get the milk from Kansas City to St. Louis.
- 9 And whether it's the dairy farmer or the
- 10 handler, again, the order is not helping make
- 11 that movement of milk.
- 12 Q. So as far as stairstepping in that
- direction, it doesn't -- stairs are too steep
- 14 to step from Kansas City to St. Louis under
- the present price grid anyway?
- 16 A. In our view, yes.
- 17 Q. Too flat, too steep. What's the
- 18 mileage from Kansas City to St. Louis?
- 19 A. Approximately 225 to 250 miles. I
- don't know exactly.
- Q. Thank you.
- MR. BESHORE: I would move the
- 23 admission of the exhibits and make Mr. Lee
- 24 available for cross-examination.
- JUDGE HILLSON: Any objection

- 1 to the Exhibits 26 through 29? Hearing none,
- 2 I will receive Exhibits 26 through 29 into
- 3 evidence. And I would ask who wants to
- 4 cross-examine this witness first? Mr. Vetne.
- 5 CROSS-EXAMINATION
- 6 BY MR. VETNE:
- 7 Q. Mr. Lee, good afternoon.
- 8 A. Hi, John, how are you?
- 9 Q. Fine. In addition to the two joint
- 10 ventures that you mentioned, Prairie Farms is
- involved in a joint venture for the
- 12 Muller-Pinehurst Dairy in Rockford, Illinois?
- 13 A. Yes.
- Q. Who is the other joint venture person
- 15 in that?
- 16 A. Cooperative called Midwest Dairymens
- 17 Company.
- Q. And there's -- is that the only
- 19 partner?
- 20 A. Yes.
- Q. And there's another joint venture
- 22 involving Prairie Farms in, of all places,
- 23 Evansville, Indiana.
- 24 A. Yes.
- Q. Which you used in your exhibits.

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1 That's Ideal American. Who's the other joint
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- venture partner in that one?
- 3 A. DFA is our partner there. I left
- 4 those two out merely because they don't pool
- 5 anything on Order 32.
- 6 There's a third joint venture in
- 7 St. Louis that is a butter processing plant,
- 8 our partner there is Land O'Lakes. Plant
- 9 processes butter, butter oil and anhydrous
- 10 milk fat. But again, it's an unregulated
- 11 plant, so I left it out of the testimony.
- 12 Q. It's an unregulated plant that
- 13 receives --
- 14 A. Receives no milk.
- 15 Q. Receives cream?
- 16 A. Receives cream and scrap butter.
- 17 Q. Does it receive cream from multiple
- 18 market pools, plants?
- 19 A. Yes.
- Q. It receives transfer cream?
- 21 A. Receives transfer cream from
- virtually every Federal order plus California.
- Q. And the Muller-Pinehurst Dairy, does
- that, like Roberts and Hiland, have a supplier
- other than Prairie Farms?

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1 A. Yes.
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- Q. And it's Midwest --
- 3 A. Midwest Dairymen, yes.
- 4 Q. They are the exclusive --
- 5 A. They have the -- they have the
- 6 responsibility to secure a supply of milk for
- 7 that company.
- 8 O. And for the Hiland and Roberts, DFA
- 9 has the responsibility?
- 10 A. Yes.
- 11 Q. Although it may not all be DFA milk?
- 12 A. Exactly.
- Q. Do you know what organizations that
- 14 market to the Hiland or Roberts plants through
- 15 DFA other than DFA?
- A. As a matter of my job, I study the
- 17 pool reports of all those plants every month,
- 18 checking shrink and route returns and other
- such things, and so I observe who they're
- 20 getting their milk from.
- 21 The plant in Omaha might get all of
- 22 its milk from DFA on a regular basis, but in
- 23 all of the other plants, there are suppliers
- other than DFA, both cooperative and
- 25 proprietary.

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1 Q. And that's the responsibility of DFA
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- 2 to make the contracts for those additional
- 3 supplies?
- 4 A. Yes.
- 5 Q. Is some of the milk going in there
- 6 DMS milk?
- 7 A. I don't recall seeing that on a pool
- 8 report.
- 9 Q. And what about Ideal American, is
- 10 there, other than DFA milk, going into that
- 11 joint venture facility?
- 12 A. Rarely. It's virtually always DFA
- 13 milk.
- 14 Q. When you say in your testimony that
- 15 all of the producers located in Illinois,
- 16 Iowa, and Missouri shipped to your Order 32
- pool plants, it leaves the possibility that
- some of the milk of those producers might be
- 19 split and serving other markets, so that's my
- 20 question to you.
- Is, on occasion, some of that milk of
- those producers who supply Order 32 plants
- 23 sometimes shipped to plants in other markets?
- 24 A. We have, on occasion, diverted milk
- from Order 32 producer milk to another plant

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of ours in Holland, Indiana, but we have not
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- 2 pooled that milk on Order 5, because the
- 3 shipments were never enough to allow us to
- 4 pool the milk there.
- 5 Q. Holland, Indiana, being what kind of
- 6 plant?
- 7 A. It is a Prairie Farms subsidiary.
- 8 And again, since it was pooled on Order 5, I
- 9 left it out of the discussion.
- 10 Q. What is manufactured or processed
- 11 there?
- 12 A. It's a fluid processing plant.
- 13 Q. Is that a joint venture with somebody
- 14 else?
- 15 A. No.
- 16 Q. And what organizations supply milk to
- 17 that plant?
- 18 A. It is supplied 95 percent by local
- 19 non-member producers and the remainder
- 20 primarily from Foremost Farms USA.
- Q. Would Foremost have the supply
- 22 responsibility for that plant like --
- 23 A. No.
- 24 Q. No?
- 25 A. They just -- in the balancing supply

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of our choice, because they have a couple of
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- 2 farmers out in reasonable proximity to that
- 3 plant. On occasion there has been some DFA
- 4 and NFO milk show up in that plant that was on
- 5 two- or three-way commingled books.
- 6 Q. You've been sitting patiently through
- 7 testimony of Elvin Hollon.
- A. Uh-huh.
- 9 Q. And you've heard some of the
- 10 suggestions made for a revised transportation
- 11 credit proposal?
- 12 A. Yes.
- Q. One element of which would offset
- 14 credits for milk coming into Prairie Farms'
- plants in cases where Prairie Farms might
- divert milk from that plant to someplace else.
- 17 Do you recall?
- 18 A. I'm not quite following you.
- 19 Q. I don't have a second copy for you to
- look at, but Exhibit 19, page 41. Does your
- 21 copy have additions to it? No, it doesn't.
- 22 All right. All right, we're getting -- we
- 23 don't need clean copies of this because I
- 24 can't ask questions unless we have a marked
- 25 copy. As proposed here under the middle

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1 paragraph, (b), Market Administrator shall
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- 2 subtract from the pounds of milk described in
- 3 paragraphs (a)(1) of this section. Prior to
- 4 the application of the Class I percent, pounds
- of milk, bulk milk transferred or diverted
- from the pool plant receiving the milk if the
- 7 milk was transferred or diverted to a nonpool
- 8 plant by the distributing plant to which the
- 9 milk was delivered in the same calendar day
- 10 that milk was received.
- 11 Prairie Farms relies on supplemental
- 12 milk from Wisconsin and Minnesota and other
- 13 places?
- 14 A. Yes.
- Q. And Prairie Farms, for various
- 16 reasons of efficiency, logistics and
- 17 commitments, also diverts milk of its
- 18 producers?
- 19 A. Yes.
- 20 Q. First of all, let me ask you if you
- 21 have considered the modification and its
- 22 application to the Prairie Farms plants?
- 23 A. Be prior to today, no, I had not. It
- 24 could be problematic if we had moved a load of
- our milk, diverted a load from the Carlinville

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1 plant to the St. Louis plant and then
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- 2 purchased a replacement load from the Upper
- 3 Midwest. I would hope Market Administrator
- 4 would use some discretion or some judgment to
- 5 see that there was no ill intent here to
- 6 deprive -- to get extra transportation credit
- 7 or to deprive anyone.
- Now, if we were diverting a load of
- 9 our milk to a Class III nonpool manufacturer
- somewhere and buying a replacement load, that
- 11 would be different.
- 12 Q. That's all I have at the moment.
- 13 Thank you.
- JUDGE HILLSON: Mr. English.
- 15 CROSS-EXAMINATION
- 16 BY MR. ENGLISH:
- 17 Q. Charles English for Dean Foods.
- 18 The extent to which Prairie Farms
- 19 receives milk at its plants, not a joint
- 20 venture operations that are managed by Prairie
- 21 Farms, but the plants that are Prairie Farms'
- 22 operations, do you receive supplemental milk
- 23 supplies from entities other than Prairie
- 24 Farms?
- 25 A. Yes.

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1 Q. Can you disclose for the record who
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- 2 those entities are?
- 3 A. Associated Milk Producers, Inc.,
- 4 Foremost Farms USA, Land O'Lakes, and DFA.
- 5 Q. And where does DFA figure in sort of
- 6 the relative size of the supplemental supplies
- 7 for the Prairie Farms operations?
- 8 A. They are the smallest -- they supply
- 9 the least of our supplemental supplies.
- 10 Q. Turning to the third page of your
- 11 statement and the portion where you say, "As a
- 12 result," this is the end of the second
- paragraph, "As a result, Prairie Farms members
- share their cost utilization with all milk on
- the market each month."
- 16 A. Yes.
- 17 Q. You're effectively saying you don't
- 18 depool milk?
- 19 A. Not Class I milk.
- 20 Q. Not Class I milk. And that's the
- 21 vast portion of your milk; correct?
- 22 A. It's over 70 percent of our business,
- 23 yes.
- Q. And that's what you were discussing
- 25 that leads you to the position of having a

1 differential for pay price as discussed with

- 2 Mr. Beshore; correct?
- 3 A. Yes.
- 4 Q. And to the extent depooling occurs,
- 5 causing a PPD, negative PPD to be larger than
- 6 negative direction than would otherwise be,
- 7 that further makes the situation vis-a-vis
- 8 St. Louis, milk delivered to St. Louis versus
- 9 Order 5, that makes that situation worse;
- 10 correct?
- 11 A. Yes, it does.
- 12 Q. And as the operator of a plant in
- 13 St. Louis and as an entity that delivers milk
- to plants in St. Louis, you know that for an
- absolute fact, I mean, you've seen that in
- operation that difficulty; correct?
- 17 A. Yes.
- 18 Q. In fact, you testified, I believe, in
- 19 Atlanta earlier this year that at one point,
- 20 because of this situation, DFA said they would
- 21 not supply you additional supplemental
- 22 supplies of milk into St. Louis; correct?
- 23 A. Yes.
- Q. That's all I have. Thank you.
- JUDGE HILLSON: Is there any

Τ	other cross-examination of Mr. Lee? Do you
2	have any redirect, Mr. Beshore?
3	MR. BESHORE: No.
4	JUDGE HILLSON: You may step
5	down, Mr. Lee. Thank you for testifying.
6	And we will reconvene tomorrow
7	morning at 8:30. We'll hear Mr. Vetne's
8	witness on Proposal No. 3. Is that what it's
9	going to be? What's the name of the witness?
10	MR. VETNE: Joe Weis.
11	JUDGE HILLSON: Joe Weis. So
12	we're adjourned till tomorrow morning at 8:30
13	(The hearing recessed at 5:55 p.m. to
14	commence at 8:30 a.m. on Wednesday, December
15	8, 2004.)
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1	CERTIFICATE
2	
3	I, Glenda Moeller, a Certified
4	Shorthand Reporter in and for the State of
5	Missouri, do hereby certify that I appeared at
6	the time and place first hereinbefore set
7	forth, that I took down in shorthand the
8	entire proceedings had at said time and place,
9	and that the foregoing constitutes a true,
10	correct, and complete transcript of my said
11	shorthand notes.
12	WITNESS my hand and seal this 15th
13	day of December, 2004.
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18	Glenda Moeller, CCR No. 962, RMR, CRR
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