

1 THE UNITED STATES DEPARTMENT OF AGRICULTURE
2 Grain Inspection Advisory Committee Meeting

3
4 Moderated by: Barbara Grove

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7
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9 10383 North Ambassador Drive

10 Kansas City, Missouri 64153

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A P P E A R A N C E S

1
2 **Barbara Grove**, Chairperson, Central Valley Ag

3 **Arthur Neal**, Deputy Administrator, Federal Grain

4 Inspection Service

5 **Dr. Carlos Campabadal**, Kansas State University under

6 the International Grains Program Institute

7 **Rashad Hart**, General Superintendent of Plant

8 Operations, Cargill, Inc.

9 **Sarah May**, FBI,

10 **John Morgan**, Vice President, JD Heiskell &

11 Company

12 **Charles Parr**, Acting Director, Field Management

13 **Dr. Ed Jhee**, Director, Technology and Science

14 Division`

15 **Phillip Garcia**, Grain Inspection Program Manager,

16 Washington State Department of Agriculture

17 **Jess McCluer**, National Grain Feed Association

18 **Jacob Thein**, Chief of Policy Procedures and

19 Analysis, FGIS

20 **Kia Adams-Mikesh**, Vice President of NDGI and

21 Official Grain Inspection

22 **Mark Heil**, Prairie Central Cooperative and General

23 Manager of a Local Country Elevator Grain Company

24 **Shayleen Rambur**, JDH

25 **Tracy Logan**, United Grain Corporation, Director of

1 Export Documentation

2 **Erin Casey-Campbell**, Missouri Department of
3 Agriculture, Missouri Grain Inspection

4 **John Morgan**, Supreme Rice

5 **Chuck Bird**, Neogen Corporation

6 **Kendra Kline**, USDA

7 **Steve Goldsmith**: FBI (Online)

8 **Ignatius Liberto (Buck)**, Deputy, Chief Information
9 Security Officer for Operations from USDA

10 **Islelly Castillo**, USDA

11 **Christopher Coon**, USDA (Telephonic and Online)

12 **Dr. Charles Hurburgh**, Professor, Iowa State University

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P R O C E E D I N G

1
2 **CHAIR GROVE:** All right, good morning,
3 everybody. Welcome to this fall session of the Grain
4 Inspection Advisory Committee Meeting. Um -- I want to
5 call this meeting officially to order. We are going
6 to go around the room and we are going to introduce
7 ourselves, introduce the committee in -- um -- who you
8 are, who you work for, and what avenue of the industry
9 do you represent.

10 We want to look and see what our diversity
11 is within the group as we're working through these
12 issues. Uh -- we are going to start a little bit in
13 the middle. I would like to start with Arthur as one
14 of our leaders here and -- and go around the room.

15 **MR. NEAL:** Good morning, everybody. I'm
16 Arthur Neal, Deputy Administrator for the Federal
17 Grain Inspection Service, and I'm representing the
18 Federal Government as the Designated Federal Officer.

19 **DR. CAMPABADAL:** Good morning, everybody.
20 My name is Carlos Campabadal. I work at Kansas State
21 University under the International Grains Program
22 Institute as a Grain Storage and Feed Manufacturing
23 Specialist, and I represent the connection between the
24 exporters of U.S. Commodity, the Grain Commissions of
25 the State of Kansas and others, with the different

1 clients around the world. Thank you.

2 **MR. HART:** Good morning, I'm Rashad Hart. Uh
3 -- I'm a General Superintendent with Cargill
4 Incorporated, in our Westwego Louisiana Port
5 Terminals. I'm here representing the export grain
6 business.

7 **MS. ADAMS-MIKESH:** Hello, my name is Kia
8 Mikesh. I'm Vice President of NDGI and Official Grain
9 Inspection, and I'm here on the capacity of
10 representing Official Grain Inspections under FGIS.

11 **MR. HEIL:** Mark Heil with Prairie Central
12 Cooperative and General Manager of a Local Country
13 Elevator Grain Company. Uh -- We ship railcars of
14 predominantly corn, soybeans, and wheat -- and
15 representing that area of the industry.

16 **MS. RAMBUR:** Good morning, Shay Rambur, JDH,
17 and I'm representing JDH as-a-whole who does some
18 export business along with the internal grain - uh --
19 business in the U.S.

20 **MR. GARCIA:** Philip Garcia with the
21 Washington State Department of Agriculture, and I'm
22 representing the official agencies.

23 **MS. LOGAN:** Good morning. Tracy Logan from
24 United Grain Corporation, Director of Export
25 Documentation, and representing the export facility.

1 **MS. CASEY-CAMPELL:** Erin Casey-Campbell,
2 Missouri Department of Agriculture, Missouri Grain
3 Inspection, also representing official agencies.

4 **MR. MORGAN:** I'm John Morgan with Supreme
5 Rice out of Crowley, Louisiana, and I'm representing
6 the rice industry.

7 **MR. BIRD:** Chuck Bird with Neogen
8 Corporation, representing diagnostics and - uh --
9 technology companies.

10 **CHAIR GROVE:** And I am Barb Grove, I'm with
11 Central Valley AG, work with - uh -- grain quality,
12 food safety, and I am representing the Inland Domestic
13 Market. And we do have two members that will be here
14 shortly -- um -- Dr. Kurt Rosentrater with ISU
15 representing technology and research, and Dr. Charles
16 Hurburgh with Iowa State representing, again, grain
17 quality technology, and actually - um -- farmer
18 producer.

19 All right, thank you everybody. A few - uh
20 -- meeting notes. As the meeting is transcribed and
21 recorded - uh -- be sure in the gallery if at some
22 point you would like to address the Committee and have
23 comments in a certain section - uh -- please raise
24 your hand and I will try to address you. Come to the
25 microphone that we have here, and please state your

1 first and last names, spelling last name, at least the
2 first time you've come to address the microphone, and
3 then any subsequent times that you may come up, and
4 then go ahead and just state your name. That way we -
5 - we -- can get that on the record. Those in the
6 committee, we do have our -- our -- name tags in front
7 of us and we do have a - um -- numbering system so
8 that they're able to get our -- our names here
9 appropriately.

10 I'm not going to make a mistake I made a
11 couple of meetings ago and saying, "hey, make sure
12 everybody has your phones off", and I forgot to turn
13 mine off, and it rang in the middle. So just make
14 sure to have your phones off. If you do have to take
15 a call, please go ahead and step out of the room
16 before doing so -- so as not to disrupt the meeting
17 today.

18 Um -- as I mentioned earlier, we do have a
19 very robust section, especially this afternoon, so we
20 want to make sure we keep things on track. We do have
21 a cybersecurity presentation later this morning with
22 the USDA and the FBI. Something out of our last
23 meeting that we talked about that we wanted to hear
24 from industry stakeholders, hear some of the things
25 that we may -- that we feel are concerns, and bring

1 that to us so we get some more information, learn a
2 little bit more, and are there things that we need to
3 suggest or recommend going forward and just to be --
4 uh -- better serving for the areas of the industry
5 that we are all with.

6 So, thank you to Kendra and her team for
7 making that happen for us. So, I'm very excited for
8 that.

9 Um -- so, we are going to go ahead and - um
10 --start this morning with FGIS program updates. And
11 before I turn it over to Arthur, I am again going to
12 mention we do have virtual and online attendees. So,
13 attendees online, if you have a question for a certain
14 section, go ahead and put it in the chat, and we will
15 see if we can address it -- um -- at that time. If we
16 can't address it during that period of time, we can
17 come back to it later and get back to you. So, thank
18 you, and I'll turn it over to you Arthur.

19 **MR. NEAL:** Thank you. Thank you, Barb.
20 Well, good morning, everybody. It's good to see you.
21 It's been a little while since we've seen some of you.
22 Others we may have passed each other in different
23 settings and meetings talking about other issues, but
24 it's good to see you once again. Uh, Kendra -- can we
25 put that presentation on the screen?

1 **MS. KLINE:** (Inaudible)

2 **MS. NEAL:** Okay, while we're working

3 that out -- um -- last year and this year
4 we've talked a lot about fees for FGIS and the -- the
5 projected shortfall of nine million dollars that we'd
6 be facing if we didn't increase our fees in a timely
7 fashion. And I was concerned what would happen once
8 we reached the end of the fiscal year. It has been a
9 -- a very difficult lift for us, but we made it
10 through the fiscal year in a better position than what
11 we started the fiscal year. And so, I'm very grateful
12 for that, and I want to say thank you to this
13 Committee for helping us have meaningful dialogue
14 around the process that we needed to facilitate. Uh --
15 make sure we had understanding in the various areas
16 that you all represent and the groups that you
17 represent, so that when you're asked questions, you
18 can help explain what it was we're going through.

19 I want to say thank you for -- to my -- my team
20 because we had to make a lot of difficult decisions
21 this year with respect to the allocation of staff.
22 Staff having to be away from their homes ninety days
23 at a time, sometimes more than that. I think we've
24 had one employee away from home almost eight or nine
25 months serving in a different state just to make sure

1 we can have coverage in areas where we needed
2 coverage, because we have to make sure that service
3 could continue, and - um -- we didn't have the
4 capacity to hire as rapidly as we needed to. And so,
5 for all of the staff that served away from their
6 homes, I just want to say thank you to them. For the
7 staff that, you know, that had to deal with budget
8 cuts because we cut across the board at FGIS.
9 Everybody experienced tightening of the belt -- uh--
10 for still being able to facilitate the work that we
11 have to do. So, I just wanted to say thank you to
12 everyone, and for industry as a whole, for their
13 support in this process. As you have understood, our
14 -- our shortfall in terms of short staffing and
15 working with us to make sure that we can continue to
16 provide the service that you need -- uh -- without
17 making a bigger issue than it could be. So, thank you
18 all.

19 **MS. KLINE:** (Inaudible)

20 **MR. NEAL:** Okay. Okay. I'll kinda talk
21 while

22 they're still working on that. When we
23 started the fiscal year, we anticipated or projected
24 that we'd probably facilitate about eighty-eight
25 million metric tons of grain in terms of export

1 inspections for FGIS. That's lower than what we did
2 last year. When I say last year, in '23, I think
3 we're ninety-two million metric tons of grain
4 inspected. So, we're anticipating ninety-six million
5 -- um -- anticipating lower volumes for '24. I'm
6 thankful that the number is actually higher than
7 eighty-eight million metric tons. Things turned
8 around. It started off slow -- like we were going to
9 hit that eighty-eight million metric tons. The middle
10 of the the export season, things turned around.

11 I think we ended up around -- ah -- one
12 hundred and seven million metric tons of grain ex - uh
13 -- inspected. For our -- the fee challenge that we
14 were experiencing, there was a lot of work that was
15 done to facilitate rule making so that we can adjust
16 our fees. And, you know, the background was that we
17 did not have any -- any provisions in our regulations
18 that allowed us to -- to formulate hourly rates that
19 we charge for the -- for the work that we perform. We
20 were only -- we only had formulas for tonnage fees and
21 for supervision fees, which is the official agencies
22 would pay for the service that they provide. And so,
23 we had to facilitate rulemaking -- the interim final
24 rule for adjusting our fees, and now we're currently
25 facilitating a proposed rulemaking to introduce a

1 formula that allows us to calculate hourly rates.
2 That process was difficult, but we survived it, we
3 interacted with Office of Management and Budget,
4 Office of General Counsel, even the Department of
5 Justice to facilitate this rulemaking. And so, it was
6 done in record time. It was needed. It was
7 successful, and we thank everybody for participating
8 in that process.

9 We talked about the staffing challenges.
10 That was something that was - uh -- very difficult for
11 us to facilitate. It was done. The staff made it
12 look easy. Easier than what it was. And, you know,
13 one of the difficult parts of going through a
14 situation like this is that we weren't out in the
15 field much as senior leadership. I don't think we
16 visited our staff maybe but one -- one time, maybe in
17 one location - uh -- just to deal with an issue. And
18 so, when you're going through tough times you kinda
19 want to see your leadership. You want to talk to your
20 leadership. You want them to understand your concerns
21 and them to feel your heart. And our staff didn't
22 have that luxury -- um -- because we didn't do much
23 travel. We were only traveling to kinda interact with
24 industry to deal with the issues that we had to
25 facilitate. And so, that was a -- that was a

1 significant burden for us - uh -- knowing that we
2 couldn't talk to them other than virtually. And so,
3 we had to facilitate or manage that this year.

4 Collaboration made this much easier than -
5 uh -- what it could have been, and that's on behalf of
6 everybody. One of the biggest -- in addition to the
7 fees and the staffing, another big issue that we've
8 been trying to facilitate without fail is equipment
9 evaluation. You all will hear more about that in
10 talking to Ed, but the collaboration around equipment
11 evaluation, and just modernization as a whole has been
12 productive. And I realized that the culture has not
13 been such that these type of conversations were --
14 were regular until, you know, of recent years. And
15 we're trying to change that culture so that we can
16 begin to think more forward. You know, think -- think
17 more progressively as an organization so that we can
18 facilitate growth because you all's businesses are
19 evolving. And, you know, Nick put it best -- Nick
20 Friant from Cargill, is that when you look at how
21 grain grading was conducted 70 -- you know, 40, 50, 70
22 years ago, however long - uh -- they're still using
23 some of the same equipment from way back then. And
24 so, it's time for us to evolve. Other industries are
25 doing it. And so, this collaborative process has been

1 good.

2 Also, I want to say thank you to industry
3 because we've had some natural disasters to hit the
4 country. Hurricane -- it says Ida, but it should say
5 hurricane Francine and, and Helene. Those were
6 significant events. And we were doing daily reporting
7 to our senior leadership inside of USDA about the
8 potential impact that those events had on the grain
9 industry. And I want to say thank you to our industry
10 partners for sharing. And that's USA Rice, that's
11 National Grain and Feed -- uh -- NAGA, and just a ton
12 of industry partners that were sharing information
13 with us about how this is impacting the movement of
14 grain and rice and other commodities that we serve.
15 And then collaboration around the future. And, you
16 know, what does grain grading and the services that we
17 provide look like in the days ahead, and the years
18 ahead? This is -- these are conversations that we're
19 going to have to entertain ongoing. And if that looks
20 -- if that means that we have to change how we deliver
21 service, those are the things that we have to be
22 engaged in and be prepared for.

23 Kind' a talked about the fees. We adjusted
24 our tonnage and supervision fees through our
25 regular kind of fee revision back in March. We

1 adjusted our hourly rates through our Interim Final
2 Rule in June. It went into effect in July. Um -- and
3 we proposed to change the insert of formula into our
4 regulations that would allow us to calculate hourly
5 rates. We published that on October 8th. There's a
6 45-day comment period that ends on November 22nd.
7 Basically, the change introduces that formula, and it
8 also lifts that five percent restriction on how rates
9 can be increased.

10 Supervision fees, this is just a table that
11 shows a kind of a historical chart of the operating
12 reserves and revenues. There's been a heavy lift
13 inside of AMS to lift some of the pressure off of the
14 supervision and the grain accountants. The
15 supervision account would have been in a negative
16 state this year. We'll talk a little bit more about
17 expenses and kind' a some of the things that we were
18 working with with the agency to alleviate that. But,
19 based on this chart, you can see here in FY24, revenue
20 wise, was - uh -- \$950,000. Obligation was \$960,000.
21 Shortfall of basically \$10,000. And we have a
22 operating reserve of \$280,000, which is about three-
23 and-a-half months of reserves.

24 This is a -- a graph that shows that
25 supervision account. The -- the expenses on this

1 account benefited from our agency -- us working with
2 the agency to find other sources of funding to take
3 some of the administrative costs off of grain and
4 supervision. So, that's one of the reasons why we're
5 able to have a reserve in our supervision account.

6 This is just a table that shows tonnage fees and
7 supervision fees for FY24 - uh -- that were set back
8 in April. No changes have been made there sense.

9 This particular slide talks about what we
10 have projected the impact of our - of our revenue and
11 obligations to be on our grain account. We have
12 projected - um -- initially with just a tonnage fee
13 adjustment and a supervision, fee adjustment that we'd
14 be about nine point eight million dollars in the hole
15 at the close of FY24. If we had adjusted our hourly
16 rates in July -- that were effective in July -- we'd
17 anticipated the -- the additional revenue generated
18 from the rate increase would bring in additional
19 revenue and reduce that deficit to about five point
20 nine million dollars or six million dollars. That was
21 the situation we were looking at earlier this year.
22 The rates we were proposing back then in March was
23 \$65.00 for a regular contract rate, and -- shown on --
24 as shown on the slide. We did adjust the rates, as we
25 spoke earlier, and we had projected that our cost, our

1 obligations, would be about three point six million
2 dollars. As you can see here on this particular
3 graph, it shows that our obligations are about twenty-
4 five point six million dollars. That's a huge
5 reduction in obligations. And a lot of that happened
6 because AMS worked with us to help find other
7 resources for us to move those costs off of the
8 program for this year. I don't think we could ever do
9 what we did this year again, because I don't think
10 those resources -- I'm almost certain those resources
11 will not exist again. But that's what really helped
12 us to get bailed out of the situation we were in,
13 because our fee increase did not take place until
14 July, which means we only had August and September to
15 realize any benefit from the increase.

16 Our revenue for FY24 was about twenty-nine
17 million dollars. What we have projected revenue would
18 be if we had the fee increase was about thirty million
19 dollars. So we weren't that far off from the
20 projected revenue. But we currently have, roughly
21 about - a -- a month-and-a-half -- about a month of
22 reserves in our account. So that's better than where
23 we were last year. Last year, we closed out negative
24 \$500,000 that grew. We were burning about \$1,000,000
25 a month after that in deficit because our rates still

1 had not been changed. So, we're in a better position
2 this year than we were last year, and so we're
3 grateful.

4 For the proposed rule that we talked about
5 regarding the hourly rate, the purpose is to address
6 the gap in the current formula structure that we have
7 in our regulations. Talks about -- we talk about that
8 the form -- the current formula was only to address
9 tonnage fee and supervision fee. It does not include
10 hourly rates and unit fees. The contents of that
11 proposed rule really just kind' a lays out what will
12 be the components of the formula. And so, it defines
13 what regular rates are. The total direct pay of FGIS'
14 personnel that's performing grading services, or any
15 other services that's divided by the total direct
16 hours for the previous year and multiplied by next
17 year's percentage of cost-of-living increase, benefits
18 rates -- benefits rates, the operating rate, and the
19 bad debt rate.

20 I'm not going to walk through all of these
21 different examples for you. You will have a copy of
22 the slides. You can spend some time to look at the
23 examples that we've provided for you. And if you have
24 some questions, we can talk about that, you know,
25 later today or tomorrow before you leave.

1 Another definition is our overtime rate, which is the
2 total direct pay of FGIS' personnel performing our
3 services, divided by the total direct hours for the
4 previous year, multiplied by next year's percentage of
5 cost-of-living increase. The only difference is that
6 it's multiplied by 1.5 times, and then it's plus the
7 benefits rate, plus the operating rate, and plus bad
8 debt rate. Pretty simple. And, then our holiday
9 rate. Similar to the other definitions, just
10 multiplied by two. We define also what the benefit
11 rate. Which is the cost of the benefits our personnel
12 carry, divided by the total hours worked, multiplied
13 by next year's calendar's percentage of cost of
14 living.

15 **UNIDENTIFIED SPEAKER:** All is gone.

16 **MR. NEAL:** Oh, it's gone?

17 **UNIDENTIFIED SPEAKER:** It's gone.

18 **MR. NEAL:** Oh. Then we define the operating rate,
19 which the total operating cost of our personnel
20 performing their services. It includes things like -
21 uh -- training, equipment, lab testing, things of that
22 nature - uh -- equipment testing, I'm sorry. It also
23 includes any adjustments that we need to make to the
24 operating reserve, and that is multiplied by the
25 percentage of inflation. And then we have --

1 **UNIDENTIFIED FEMALE SPEAKER:** It's not on
2 Zoom.

3 **MR. NEAL:** It's not on Zoom?

4 **CHAIR, GROVE:** INAUDIBLE

5 **MR. NEAL:** Okay - thank you -- And then we
6 have an allowance for battery -- bad debt. And FGIS
7 doesn't carry a lot of bad debt -- uh -- and -- and if
8 we do, it's typically some small business that has,
9 you know, popped up and may have gone out of business
10 really fast. But, bad debt is the total bad debt for
11 providing service divided by total hours worked. And
12 there's an example here that shows what that looks
13 like. So, we ask for people to comment on this rule.
14 If you have any concerns about the formulas that are
15 being presented, as well as, you know, provide
16 positive feedback too regarding what's being
17 presented. I'll pause right there for any questions.
18 Okay.

19 **CHAIR GROVE:** I -- I was just a little
20 distracted there --

21 **MR. NEAL:** -- Mm-hum --

22 **CHAIR GROVE:** -- as you started the budget
23 process there. Um -- so, your fee changes --

24 **MR. NEAL:** -- Mm-hum.

25 **CHAIR GROVE:** -- and that they include hourly

1 rates and services. Do you -- do you feel that the
2 different types of services, not just inspection but
3 testing, have you checked into those things to make
4 sure they're -- they're at a rate that they need to be
5 at?

6 **MR. NEAL:** We -- I think the -- this is the
7 reality. FGIS has provided services at dirt cheap
8 rates forever. If I'm not mistaken, in 1994 hourly
9 rate -- hourly contract rate for service is around \$34
10 per hour. 2024 we're charging \$39.20. FGIS probably
11 should have been out of business a long time ago.

12 For scientific testing, the reality is that
13 scientists are more expensive than graders. They're
14 more expensive than, you know, our technicians. And
15 the -- the rates that they've been charging didn't
16 include a lot of the cost that are involved or
17 equipment recovery, at the full rates. So, I think
18 it's debatable whether or not people will believe the
19 rates are what they should be, but I do think they are
20 including the cost of providing the service. How they
21 should be presented, you know, whether it's presented
22 as a flat rate or hourly rate, I think compared to
23 some of our other -- we got to have another lab in
24 AMS, National Lab. Their rates are pretty significant
25 as well.

1 **CHAIR GROVE:** You know, I do appreciate that
2 here about a year ago, as you presented to us the
3 need, I appreciate that your team at that time were
4 working through true costs of things. I mean, that's
5 always much needed. You can't just set a budget and
6 say, we'll just add 2% this year, add 10% this year.
7 But you had everybody looking at, okay, what is --
8 what is the cost of whether it's tools, supplies, now
9 let's look at people. All of that has to be done.

10 And it was -- like you said, probably long
11 overdue. So, while sometimes - uh -- a raise in
12 pricing is hard to swallow and, again, it -- it had
13 been a long time coming, way overdue, so to jump and
14 catch up to that, makes a big impact all at once. I
15 think we're all aware we've done the same things in
16 our own businesses. We reassess costs all the time.
17 If -- if -- if you're either not making money or
18 breaking even, you can't do business. It is just --
19 it's just hard --

20 **MR. NEAL:** -- It's hard --

21 **CHAIR GROVE:** -- It's a hard change so --

22 **MR. NEAL:** -- And this reality is that if the
23 -- if the demand is not there, that means the business
24 will go away.

25 **MR. GARCIA:** Hey, Arthur, that two point six

1 million for revenue, and then the eighty-two thousand
2 hours, is that just line staff or is that
3 administrative as well?

4 **MR. NEAL:** You're talking -- you're talking
5 about the example --

6 **MR. GARCIA:** -- Yeah, the example --

7 **MR. NEAL:** -- Those are just examples --

8 **MR. GARCIA:** -- But I'm just saying when you
9 do the calculation, are you going to calculate just
10 your line staff doing the work, or is -- does that
11 also include your salaries, management salaries, and
12 supervision?

13 **MR. NEAL:** This is direct service.

14 **MR. GARCIA:** Okay. So -- so --

15 **MR. NEAL:** -- so administrative costs are
16 taken are paid for through tonnage rate.

17 **MR. GARCIA:** Okay.

18 **MR. MCCLUER:** I'm Jess McCluer with the
19 -- is this on?

20 **CHAIR GROVE:** It's on. It's on.

21 **MR. MCCLUER:** It is? All right. Jess
22 McClure with the National Grain Feed Association.
23 Thank you very much, Arthur, for your presentation and
24 for working through the technical difficulties here.
25 I just had one quick question, clarification. So, in

1 NGFA, we are actually reviewing this, and we will be
2 submitting comments on this and do appreciate the
3 ample time that you've provided to review. And so, I
4 think it kinda gets back the question that Phil had on
5 the numbers that are being used in here. Because when
6 you look at the regular -- when I was looking here at
7 the regular rate, like, if you go back to the slide on
8 the proposed rule regular rate and you see the
9 operating rate it's at 28.90, and then you go to the
10 slide where you're calculating the operating rate and
11 the operating rate when you calculate that's **69.61**.

12 So, just trying to make sure that these are just
13 different numbers that are being used in the examples?

14 **MR. NEAL:** Yeah. The examples are all
15 different numbers. It's not intended -- it's not
16 flowing continuously throughout the document using the
17 same numbers.

18 **MR. McCLUER:** Gotcha. So, the numbers that
19 are being used just as an example, but somehow the
20 numbers here, they're different numbers in each
21 formula.

22 **MR. NEAL:** Yep.

23 **MR. McCLUER:** Right. And that's just where
24 we just want to make clarification -

25 **MR. NEAL:** -- yep -

1 **MR. McCLURE:** -- because this one's double in
2 this slide compared to the other one. I wanted to
3 make sure we weren't really missing anything and
4 trying to figure out the calculation.

5 **MR. NEAL:** No, sir.

6 **MR. McCLUER:** Okay.

7 **MR. NEAL:** No, sir.

8 **MR. McCLUER:** Thank you.

9 **MR. NEAL:** Yes, sir. Just examples. All
10 right. Thank you all for the questions.

11 Quick update from our Quality Assurance and
12 Compliance Division. Just wanted to share their audit
13 schedule for the rest of the year, fiscal year that
14 is. Fall FY25, they'll be looking at Omaha Grain,
15 Eastern Iowa, Champaign, Danville, Enid, and Maryland.
16 Spring and summer of '25. They'll be looking at
17 Fremont, Louisiana Department of Ag, North Carolina
18 Department of Ag, Amarillo Grain, North Dakota Grain
19 Inspection, Cairo, Utah State Grain, and DR Shaw.
20 That's the plan for FY25, provided there's nothing
21 that pops up and and interferes with that. It'll be
22 busy.

23 Many of you are probably wanting to know
24 what's the next round of GIAC nominations are looking
25 like. We've got 18 nominations received. We've gone

1 through the whole vetting process and assembled the
2 package to submit to the department. It's been
3 submitted. Tried to make sure we got it in before
4 elections and changing of staff. Hopefully, we'll
5 have a nomination before transitions occur. That's
6 the objective.

7 So, we've been successful to get it there.
8 Now we have to hope that the process will allow us to
9 receive nominations -- receive appointments for --
10 from the Secretary. But it has been submitted, so
11 that's progress. Regarding the Charter, one of the
12 recommendations that you all made to us was to change
13 the quorum to a simple majority. We've attempted to
14 do that through the -- our charter update, and that
15 would be changing the quorum to eight people. So,
16 stay tuned for an update on that.

17 One of the topics of discussion has been the
18 FDA, FGIS directive in terms of how FDA actions are
19 handled and the reconditioning of such lots that may
20 have been called actionable. FDA has been working to
21 update that directive, to take into account the
22 recommendations from the Grain Inspection Advisory
23 Committee as well as industry that discusses major
24 concern around, really a lot of issues, but I think
25 the hottest topic is large animal filth.

1 So, it sounds like things are moving in the right
2 direction in terms of what the collective body is
3 wanting to see. We've not seen the final document,
4 but based on conversations, things are looking like
5 they're moving in a good direction. But it's in the
6 clearance process at FDA. So, we're hoping that we
7 can hear a final word on what that document's going to
8 -- when it's going to be available for release soon.

9 Industry has also been working very closely
10 with FDA having other conversations with them.
11 National Grain and Feed, NAGA, they've been talking to
12 them as well. One thing that's on here that you know,
13 when FGIS merged, into AMS, all of the AMS programs --
14 grading programs, are under one treasury symbol, kind'
15 a one account. FGIS is under a treasury symbol or
16 account by itself. So, we're having discussions
17 inside of the department about whether or not it's
18 wise to bring FGIS under the treasury symbol with all
19 of the other grading programs, so we're not exposed by
20 ourselves like we had been over the past couple of
21 years. Um -- and an update is -- that there's been an
22 update to the NIRT Moisture Basis Handbook that was
23 made in October One, and if anyone has any questions,
24 we can touch base with Jake on that.

25 And so, that's all of my updates. Are there

1 any questions for me? All right. Hearing none - oh -
2 -

3 **MR. HART:** -- one question. Arthur, one
4 question. More so concerning the FGIS, FDA Directive
5 on -

6 **MR. NEAL:** -- yes, sir -

7 **MR. HART:** -- the naturalized reconditioning.

8 **MR NEAL:** Agree --

9 **MR. HART:** -- Uh -- we like the progress that
10 we're seeing. However, there's -- we got a change
11 maybe a few weeks ago of the -- I guess you would say
12 reconditioning proposal process where we had direct
13 contacts within the region. They're in specifically,
14 they're in the New Orleans region. However, that
15 changed to the point where any type of reconditioning
16 proposals actually went to, I guess, directly to FDA.

17 **MR. NEAL:** In -- in DC?

18 **MR. HART:** Yeah, In DC. And so, can you
19 provide -- do you have any more insight on - uh -- I
20 guess, would that speed things up and make it more
21 efficient? Our concerns was that, hey, we don't want
22 to lose the efficiency on getting approvals or
23 disapprovals. But at the same token, we wanted to
24 ensure that shared accountability was there with
25 having that direct contact person within the region.

1 **MR. NEAL:** Let me ask a question. How was
2 the response? Was it timely?

3 **MR. HART:** We have not gotten an active
4 response just yet. We actually submitted one - uh --
5 actually yesterday.

6 **MR. NEAL:** Okay.

7 **MR. HART:** And so, we have not gone through
8 a test module --

9 **MR. NEAL:** -- all right --

10 **MR. HART:** -- just yet to see if that
11 efficiency is still there.

12 **MR. NEAL:** So, I can't speak directly to it,
13 Rashad, because I don't know if this is -- if that's
14 long -- if that's a long-term modification. What I'm
15 discerning, because I'm hearing different experiences,
16 so, what I've heard is that New Orleans, and Parr, you
17 can correct me if I'm wrong, what I'm hearing is New
18 Orleans has been given -- at one point, they were
19 getting doc -- given direct staff to contact from FDA,
20 you know, so that they can get timely responses.

21 In other parts of the country, those
22 contacts have not been necessarily given. Um -- and
23 when they haven't been given those contacts, they say
24 contact a certain person in DC because, you know they
25 handle, you know, grain that's for animals or for

1 feed. And then CVM contact handles the grain for
2 food. I'm not sure if that's going to be a long-term
3 process. That may be short-term until they can get
4 this document cleared. This is all a sum -- an
5 assumption at this point because I haven't seen the
6 document. I'm hoping that the document will allow
7 more decisions to be made on the ground, and reporting
8 be done to FDA. That's what I'm hoping.

9 **MR. HART:** Um -- okay. Thanks.

10 **MR. NEAL:** And -- um if I may ask, Jake, is
11 that what you're also kinda assuming too?

12 **MR. THEIN:** Jacob Thein, T-H-E-I-N, Branch
13 Chief of Policies and Procedures and Market Analysis
14 Branch. So, what we've been kind of hearing in the
15 meetings we've been having with FDA at this time is
16 that they're setting things up more so, so that
17 contact will be on a program basis like Arthur had
18 mentioned, where if it's -- if it's animal, if the
19 grain is going to be going to animal feed or animal
20 use, then -- then that the CBM will be contacted.
21 And, if it's going to human - uh -- food, it's going
22 to be the CFSAN, or the food safety side of FDA is the
23 one that's going to be contacted. So, my
24 understanding is - um -- they'll be -- instead of
25 having regional offices -- uh -- like in the past,

1 there'll be a contact information for each one of
2 those programs. So, they -- it'll cut down the amount
3 of trying to figure out who to -- who to contact and
4 the -- that's my understanding. But, again, like
5 Arthur said, we have not seen that - um -- their
6 changes - um -- to the directive yet. So, we're
7 waiting on that to get cleared with them and see those
8 when they come back.

9 **MR. NEAL:** So, Rashad, you know, to answer
10 your question, I don't know if that's going to be more
11 efficient or not. I'm hoping that there's a piece
12 that I -- I -- I discussed about some flexibility on
13 the ground - uh -- that will be inserted into this
14 process that may not yet have been revealed to us.
15 Based on conversations it seemed like that could be
16 something that will be happening, but I haven't seen
17 it yet. This document is going through the FDA
18 clearance process, so that means their attorneys and
19 all their other groups are going to have to comment on
20 what's being proposed. We're remaining hopeful
21 because there's been a lot of dialogue around this
22 issue. And I think industry is being clear about what
23 they would like to see without introducing a great
24 deal of risk to the process. So, we'll just have to
25 stay tuned, but I appreciate that question.

1 **MR. HART:** Thank you and thank you both.

2 **MR. NEAL:** Mm-hum. Thanks.

3 **MR. NEAL:** All right. If there are no other
4 questions for me, I'll turn it over to Mr. Charles
5 Parr, the director for our field office.

6 **MR. PARR:** Thank you, Mr. Neal, and thank
7 you to the Grand Inspection Advisory Counsel for the
8 opportunity to speak with you this morning. Quick
9 check-in on the presentation slides or were -- okay,
10 perfect. Again, my name is Charles Parr. I'm the
11 Director of Field Management Division for the Federal
12 Grain Inspection Services that oversees all of our
13 export field offices and also our domestic inspections
14 operations office that oversees the domestic interior.
15 As of today, I haven't had our USDA Market news branch
16 beating down my door to offer me a position as a
17 Market Reporter. But I'll -- I'll still continue to
18 try to do my best. The 2024 market summary, if I had
19 to sum it up in just a few statements, would be that -
20 um -- you know, our bright spots for export are
21 definitely corn and sorghum. Our soybeans to China
22 are down from historical standards. And black sea
23 wheat continues to keep prices across the board at a
24 fairly low level. Fiscal year total export
25 inspections were 12% higher than last year. And for

1 marketing year '25, we expect to see another 5%
2 increase across the board. Export corn was up 40%
3 from last year, and that's up about 4% for the five-
4 year average, with our largest customers being, Canada
5 -- or excuse me -- Mexico and Colombia. Our soybean
6 export is down 15%.

7 Again, that's because our -- our numbers
8 from China are decreased from normal. And we've also
9 seen an increase in our Domestic Crush Capacity for
10 the use of soybeans here domestically. So that, in
11 turn, does give us a bright spot that we have seen an
12 increase of -- of exports of soybean yield. Sorghum
13 is a -- a 128% higher than last year and up 25% over
14 the five-year average. Most of that is being shipped
15 to China for production over there. Export wheat was
16 up 8% this year, but down 12% over the five-year
17 average. And a lot of that can be explained by the -
18 uh -- Russian Black Sea Wheat, kind of being dropped
19 on the market at a fairly low price. In some cases,
20 taking losses on it just to keep the price of wheat
21 artificially low. We don't expect that to be as much
22 of a factor for next year because of weather
23 conditions. They've had a difficult time getting
24 winter wheat planted in the -- in the Black Sea
25 region. So, we don't expect their volumes to be as

1 high and the ability to kind of dump that wheat on the
2 market. Update for Field Management Division
3 Operations, we have had an extremely busy year.
4 Arthur made mention of all the assistance that we
5 received from the -- the AMS Budget Office to help us
6 with our our fiscal year, budget problems, and issues.
7 It wasn't just the AMS Budget Office that helped us
8 navigate those. It was definitely a lot of changes
9 made to operations and a lot of sacrifices made on
10 behalf of Field Management Division staff, along with
11 contributions from the others. Our goal this year has
12 been to be lean and mean with our operations. We've
13 had some staffing challenges that I'll cover here in a
14 little bit.

15 Another one of our major changes was that we
16 moved our Policies, Procedures and Market Analysis
17 Branch to the Office of the Deputy Administrator. We
18 spoke about this at the last GIAC Meeting. The intent
19 behind that was to remove any potential for even a
20 perceived conflict of interest with the Operations
21 Group dictating policy and then having to follow said
22 policy.

23 It's also increased our efficiency in
24 communication and collaboration with industry
25 stakeholders and our official service provider

1 partners. It's allowed a much more streamlined
2 approach for the intent of Arthur, the Deputy
3 Administrator, for his vision of the agency to meet
4 policy directly head on. Our Policies, Procedures and
5 Market Analysis Branch has put together a schedule -
6 um -- for reviewing a lot of our instructions. FGIS
7 has a lot of instructions. It's -- it's -- I believe
8 the last time I checked, in excess of 45,000 pages
9 related to our grain inspection, processes and
10 procedures. Those come by way of the regulations,
11 handbooks, directives, program notices, lots of
12 different documents that we have for instructions and
13 review.

14 Mr. Thein has worked with his team to put
15 together a review cycle. That review cycle will give
16 us the opportunity to let you know what documents
17 internally we're reviewing for simplification and
18 updating. And that way we can solicit as much
19 collaborative feedback as possible. We -- before we -
20 - uh we sent the Policies and Procedures Group to the
21 Office of the Deputy Administrator; we gave them a
22 parting gift of a program to handle policy questions.
23 So far that has been implemented from an internal
24 standpoint. It's working very, very well. And as
25 soon as we receive OMB approval for a hard copy of a

1 form that represents the electronic form, we'll be
2 able to open that up to the general public. And
3 you'll be able to submit your policy questions to
4 PPMAB directly for them. And the program handles and
5 tracks the life cycle of the -- as the policy question
6 is being addressed. It also gives us an opportunity
7 to see what types of questions are being asked related
8 to our instructions. And it will also help as an
9 additional guide for the review and update schedule.
10 Part of being lean and mean in the Field Management
11 Division is to focus on what it is that we do best.
12 And that is, you know, the regulations require that we
13 inspect export vessels. Traditionally we have done
14 some other work in other field office areas. Some of
15 that is work in the domestic interior - uh -- involved
16 with unit trains, containers, phytosanitary work on
17 behalf of APHIS. A lot of operations that are -- that
18 are traditionally also handled by our Official Service
19 Provider Partners. Staffing levels, we've begun to
20 right-size our staff. In some areas we are short-
21 staffed. But in other areas we have excess staff.
22 And they're not in the proper places. So, it's more
23 important for us to right-size our staff. Uh -- that's
24 going to help us in the long-term addressing long-term
25 budget issues as well. So, some of the work that

1 we've done to shift - um -- work that we're no longer
2 specializing in -- uh -- to our Official Service
3 Provider Partners. Uh -- the first area where we've
4 conducted those types of operations is in the Toledo
5 Field Office area. We had - um -- official agencies
6 already designated to operate in those areas. North
7 Dakota Grain Inspection, Eastern Iowa Grain
8 Inspection, and in portions of Illinois, Kankakee and
9 Champaign Danville Grain Inspection. So, this was a
10 pretty easy and smooth transition for us because those
11 designations already existed. We were able to just
12 simply transfer the work that -- uh -- we were
13 conducting. It was domestic interior work that was
14 occurring at export elevators. So, we will continue
15 to focus on - uh -- the inspection of the export
16 vessels, but the additional service request volume
17 will be handled by the official agencies. And I can't
18 say it enough, how -- um -- happy -- happy I am with
19 the transition of that work. Everything was extremely
20 smooth. And I'm very thankful and grateful for those
21 official agencies that were part of that transition.

22 Our next area of focus is in the state of
23 Texas. If you see on this map the central portion of
24 Texas, for those of you that maybe can't see it online
25 -- Are they able to see this? -- okay -- so, the

1 central portion of Texas was previously unassigned and
2 has been now designated - uh -- by Grain Inspection
3 Services of Texas. Their short name is GIST. Mr. Pat
4 Lacour heads up that new official agency. It's been a
5 long time since FGIS has experienced a new official
6 agency, so we're excited about the activity that's
7 taking place there. If you look at the portion of
8 Texas that is the southeastern portion this area was -
9 uh -- didn't fall under the unassigned and did not
10 fall under a designated category. It was serviced by
11 the League City Field Office. But again, a lot of
12 that work is vital sanitary inspections for APHIS, and
13 our West Lico regions for shipments going across the
14 border and land carriers. And then it was also a lot
15 of domestic rail movements and other inspection.

16 Traditionally it was covered by the League City
17 Field Office just due to proximity. But seeings how
18 we're specializing in how we're set up, the
19 regulations for us, and our fee schedules and how we
20 conduct business, it's better suited for us to do more
21 contract work that is very structured, it's
22 repeatable, it's schedulable. The demands made of the
23 domestic interior have a high variability in their
24 volume. They could be busy one day and be doing
25 absolutely nothing the next. Just their structure is

1 private companies operating in the private sector are
2 better suited to meet those - um -- that very elastic
3 service demand.

4 We went out with a Federal Register Notice to put a
5 designation in place for that territory. That FR
6 notice was open for applications for official agencies
7 to put in for the newly designated territory. That
8 application process has closed. And the decision to
9 make an award is with our Quality Assurance and
10 Compliance Division, and we expect them to be back
11 with us very soon with an update on who they plan to
12 award that designated territory to. Once that occurs,
13 we've already had excess staff in our Toledo Field
14 Office, and we'll continue to increase excess staff in
15 our League City Field Office. So, we have to -- um --
16 do the work to right-size our staffing. That is not
17 an easy process in government, and it is not a quick
18 process. I would say that the changes that we've made
19 over the past year in Field Management Division, from
20 a government standpoint, we're moving at light speed.
21 I mean, we're making a lot of changes, very, very
22 quickly. And we continue to keep that momentum going.
23 I know sometimes from a private sector standpoint that
24 can seem a little bit slow. But trust me, from a
25 government standpoint, we're moving pretty fast.

1 We're continuing to assess our contract work and our
2 non-contract work. Part of our fee schedule changes
3 kind of increased the fees for the non-contract
4 service. We're trying to create more of an economic
5 decision for our customers and stakeholders and
6 incentivize them to enter into contracts with us, so
7 that we can better plan and manage our - our staffing
8 levels accordingly. Also, the transition of a lot of
9 that responsibility to our official service provider
10 partners leaves us with the more, kind of, stable work
11 of the export vessels. Part of this rightsizing of
12 staffing involves what we call management directed
13 reassignments. That is where -- it's the mechanism
14 that we have on the government side to pick people up
15 and move them to new locations to work. As I said,
16 it's not a fast process. And it's also one that does
17 require funding to -- to execute because we do have to
18 fund relocations for the affected employees.

19 So that's why we couldn't immediately go out
20 with management directed reassignments and right-size
21 our staff as quickly as most people probably thought
22 we should have. It was simply because we couldn't
23 fund the activities that we had given the fiscal
24 constraints that we had for FY24. With the new fees
25 in place, and definitely a much, much more positive

1 outlook for our financial situation for FY25, we do
2 expect to right-size our staff -- um -- with respect
3 to moving excess employees out of their lower service
4 volume areas to our higher service volume areas. And
5 we've also identified two areas where we're actually
6 going to begin the hiring process. For about two
7 years now we've been under a hiring freeze with Field
8 Management Division, just due to these -- um -- us
9 being improperly staffed in in some areas. The
10 financial constraints that that put on us simply left
11 us with an inability to hire. We're looking at
12 picking up a couple of inspectors in our Portland
13 Field Office. And then we need to address the issues
14 of hiring Agricultural Commodity Graders and
15 Supervisory Agricultural Commodity Graders in our New
16 Orleans Field Office.

17 Part of those goals with our staffing is
18 also to reduce the overall impact of overtime on the
19 agency. Overtime is a great tool sometimes to save
20 the long-term risk of taking on additional staff. But
21 it's also important to us that we create a good work
22 life balance for our employees. We've had an
23 excessive amount of overtime, especially in our New
24 Orleans Field Office area. And it's been a goal, of
25 not only us here in FGIS but for the Administrator's

1 office, to reduce the the number of overtime to a more
2 reasonable level. With that, that's all I have for my
3 updates this time, unless anybody's got any direct
4 questions for me.

5 **MR. MORGAN:** I have one question. John
6 Morgan with Supreme. When you divey up Texas, are you
7 going to -- I don't know if I understood it correctly,
8 are you still going to handle the Export phytosanitary
9 Inspections for Texas or are you going to do
10 that for the offi - is that going out to the official
11 agencies?

12 **MR. PARR:** A majority of it will go to
13 official agencies. I'm sure there will still be
14 opportunities for field office staff to conduct those
15 where it makes sense. But with the designated
16 territories, it will become the expectation that the
17 designated agency will handle those for that specific
18 area.

19 **MR. MORGAN:** And the last question on Texas.
20 The League City office, are you going to retire the
21 rice lab there? Are the -- are official agencies
22 going to take over rice grading services in that area?

23 **MR. PARR:** There's no plans to do that at
24 this time.

25 **MR. MORGAN:** Okay.

1 **MR. HART:** Charles, Rashad Heart with
2 Cargill.

3 **MR. PARR:** Yes, sir.

4 **MR. HART:** Hey, I appreciate the updates.
5 As you were talking, specifically around the New
6 Orleans Field Office - uh -- your teams -- big thanks
7 for your teams. The amount of overtime and the
8 dedication that we've seen is truly appreciated.

9 However, my question goes around, you know,
10 we're operating in -- uh -- I guess you'd say, times
11 of uncertainty, where volume has, you know,
12 fortunately picked up and it has enhanced. But that
13 window or that duration is uncertain. Are there any
14 short-term options, viable options? Because we want
15 to be fair here. I mean -- but are there any viable
16 options where we can kind of help close the gap with
17 the -- I guess you say shortage of supervision, you
18 know, of graders or even graders within the short
19 term, you know --

20 **MR. PARR:** -- yes, absolutely. And I've
21 acknowledged the fact that there have been instances
22 where we have been short staffed with respect to
23 Supervisory Agricultural Commodity Graders. We've
24 utilized a roving system at times, which I understand
25 is not an ideal situation for our Gulf operations.

1 What we're doing right now is we're progressing as
2 fast as we can with those management directed
3 reassignments, but we're still utilizing official
4 travel as well. So, we're utilizing staff. Jake's
5 staff and PPMAB has people that used to be shift
6 supervisors and they have previous experience. We're
7 pulling from a lot of our staff that are in other
8 areas and we're putting them on official travel to
9 help support operations in the Gulf.

10 **MR. HART:** Thanks. That would help
11 significantly. Because from the industry standpoint
12 again, you know, there's uncertainty with the window
13 of opportunity. Uh -- but at the same token, we're
14 experiencing times where, hey, just a sheer volume on
15 a daily basis is in that 10% range on reduction, you
16 know, because of the lack of figure supervision or
17 supervision as force graders or graders, you know.
18 When it comes to reinspection process and just the
19 timely -- timeliness of getting results. So, I
20 greatly appreciate all efforts.

21 **MR. PARR:** And I appreciate industry's
22 patience for us being able to address that situation.
23 If there's no further questions, I will pass it to my
24 colleague, Dr. Ed Jhee, for updates with the
25 technology.

1 **DR. JHEE:** All right. Good morning,
2 everybody. All right, let's get things going here.
3 All right. So, this morning I'm going to provide some
4 program updates on TSD initiatives. Kind of -- I think
5 as we reflect on what we've heard so far this morning,
6 it's balancing the -- and maximizing the use of our
7 existing resources. Right? So going into fiscal year
8 '25, one of the key focuses to cattle -- to serve as a
9 catalyst on what we're going to do this year is
10 conducting a program analysis, kinda going back to the
11 beginning. What do we do? How do we do it? Where is
12 our money going? What kind of data are we collecting?
13 What does the data mean?

14 So, these types of questions, we're kind of
15 asking ourselves how can we add more value to this
16 Grain Industry, all right? With this outcome driven
17 focus we're going to be focusing on some initiatives
18 that will provide an impact to both internal as well
19 as external stakeholders. So, let's start with one of
20 our key efforts that we -- how -- on how we support
21 the industry. With regards to mycotoxins, we have a
22 voluntary mycotoxin monitoring program. The intent of
23 this program is to provide information for evaluating,
24 maintaining, and improving the performance of
25 mycotoxin testing. We do issue weekly reports to

1 participants, and the intent is to create a feedback
2 loop for continual improvement here. For some data,
3 some specific data, aflatoxins in corn mostly the data
4 indicates it's a non-detection, which is good news.
5 Most of our results are less than five parts per
6 billion.

7 For DON in wheat and corn, the frequency of
8 DON detections are at quantifiable levels -- indicate
9 that there may be an issue with performance. So,
10 contributing factors may be sample preparation,
11 operator proficiency, quality control processes, or
12 even test kit performance.

13 Well, I mentioned what we are looking at?
14 How do we how do we currently serve our industry? What
15 are some possible ways to maximize efficiency? One of
16 the thoughts that we've considered internally was a
17 proficiency program. Right now, we have this
18 voluntary monitoring program, but I think if we
19 thought about proficiency and how to target --

20 **UNIDENTIFIED SPEAKER:** -- Uh-oh.

21 **MR. JHEE:** Oh, come on. Why me? Okay,
22 didn't this happen last year?

23 **MR. JHEE:** So, back to proficiency programs.

24 One of the things that we were thinking of
25 is how do we best target and find areas of improvement

1 and how do we provide that feedback directly to the
2 participants? By creating prepared samples and being
3 able to send those samples out blindly to the
4 participants, it allows us to be able to kind' a take
5 a -- a greater measurement in terms of where they
6 stand in terms of performance and then providing that
7 feedback and measuring the progress on getting to
8 where we believe quality should be.

9 Falling number is another voluntary
10 monitoring program. And oftentimes from a feedback
11 perspective, we find incorrect calculations,
12 differences in moisture, and then barometric pressure
13 and water temperature tolerances are sometimes out of
14 tolerance or sometimes out of range. So, what do we
15 want to do about falling number?

16 We want to improve participation. We want
17 to be able to collect additional data and be able to
18 provide a better snapshot of how this industry
19 performs. In addition, this year we're going to take
20 a look at the current approved list. I think over the
21 past couple of years as we've looked at
22 instrumentation and equipment within our official
23 service -- inspection system, we've started to
24 identify instruments that have become obsolete. Um --
25 meaning that there are parts that are hard to find.

1 They're not even serviced by the manufacturer.

2 So, I think we need to kinda take a look at what is
3 currently out there that is obsolete and revisit that
4 list. Um -- finally, I think, overall, what we're
5 trying to accomplish here is explore ways to improve
6 alignment. Speaking of alignment, the Board of
7 Appeals and Review, they have been quietly in the
8 background taking care of a lot of key initiatives for
9 TSD. In partnership with Kendra and -- and Shane and
10 the Digital Media Group, they've been working on a
11 corn damage training video. My understanding is --
12 it's near final. I think they're working on some of
13 the final voice over. I believe we missed out on
14 James Earl Jones.

15 But this year, they do intend on beginning
16 the development of soybean and wheat videos. Last
17 year I mentioned that they started implementing
18 microscopes, digital microscopes to enhance
19 communication with our field offices. We tested them
20 out at the New Orleans Field Office in Portland, found
21 that, that they work. It does enhance communication.
22 You can show, kind of from a training and walk through
23 perspective. Really, you get to see what the
24 inspector's looking at. The bar can show the
25 inspector what we are looking at. Right? Uh --

1 finally, the bar also conducted what we call a
2 proficiency program. So, in this case they sent out
3 referee samples. To -- which allowed for more focused
4 training and development of the inspectors and the
5 QAS's in the field.

6 All right. So, technology update. I'm
7 going to split this update into two parts. The first
8 part will be a discussion about the Unified Grain
9 Moisture Algorithm and the technology used in the
10 moisture meters, and how they compare against the
11 Quart Kettle for obtaining test weight measurements.
12 Second update will be on where we stand with imaging
13 technology and grading. All right. So, let's go back
14 to the basics.

15 Why did we want to explore test weight with
16 the UGMA instrumentation? It made sense, right?
17 There are simultaneous processes that we hope to
18 accomplish with this effort, performing check test and
19 moisture at the same time. Also check testing those
20 processes, simultaneously was another opportunity. I
21 think at the end of the day, we all realized that to
22 reduce time, labor, space, operator dependency, these
23 were all drivers behind this initiative. But back in
24 2008, they were very quick to discover what potential
25 barriers there could be. And in this case, there was

1 a basis of determination for moisture and test weight.
2 I'll show this in a minute in another -- another
3 slide. If we utilize existing test weight tolerances
4 through the SIMS program, we have to consider, what
5 are we going to be comparing the UGMA against, right?
6 And then the other thing that we discovered was the
7 impact of dockage and foreign material on the ac --
8 accuracy of test weight. And then there are
9 fundamental physical differences between the test cell
10 within these instruments as well as the cork or quart
11 kettle. So, when we talk about the basis of
12 determination, one of the complicating factors in
13 terms of being able to run one sample and obtain two
14 results exist for a couple of these grains here.
15 Wheat, sunflower seed, and I believe it's barley,
16 right? So, take a look at that. That is one of the
17 operational challenges that we wanted to kinda show.

18 So, we went in 2013 to kind of explore how
19 do the two methods compare. So, in 2013, we wanted to
20 assess the accuracy of the UGMA instruments. We
21 wanted to simulate test weight check testing with
22 moisture check testing, and then we wanted to see if
23 there was an effect or an impact of dockage and
24 foreign material on test weight. The outcomes of 2013
25 indicate that if we're going to use these current SIMS

1 tolerance for quart kettle, we will need to widen
2 those tolerances. Bias adjustments were able to be
3 made. However, they were larger for the coarser
4 grains, for corn and soybeans. Agreement between the
5 UGMA and the kettle improved when we took out dockage
6 in foreign material from hard red winter. So, their
7 recommendation was to essentially control as many
8 variables as possible. Remove the dockage, try it
9 again. So, in 2017 we tried it again. So how do the
10 methods compare? These are the questions. How do the
11 methods compare? But we went further. We wanted to
12 ask, what's the probability to exceed a defined limit?
13 And then the last question we asked was, what's the
14 expected range of differences between those methods?
15 In this case, from an experimental perspective, we
16 compared grain against grain where we removed all the
17 dockage of the foreign material, and we tried to make
18 this really on accuracy of the instrumentation.

19 I want to focus actually on the second
20 question because the results in terms of accuracy were
21 the same. But when we asked the question, "what is
22 the probability to exceed a specified tolerance in
23 this case", we're using the SIMS tolerance for corn.
24 And for a particular meter, these were the results.
25 Highlighted in red. When you look at the UG made of

1 Kettle and how many times that failed the warning
2 limit compared to the Quart Kettle. I'll leave it at
3 that.

4 So, in 2017 the UGMA instrumentation, they have a
5 higher likelihood of exceeding the SIMS tolerance on
6 more than half of the grain types tested. The SIMS
7 tolerance will need to be wider if we're going to
8 adopt that particular method. And then UGMA has
9 higher measurement variation than the quart kettle.

10 We weren't done yet, though. So, a number
11 of discussions that we've had over the past year, and
12 I think the engagement that Arthur and Charlie have
13 talked about in terms of meeting with key a
14 stakeholder groups such as the NGFA and NAGA, AGWA,
15 and this particular group. We wanted to see one more
16 time if test weight could still be a possibility. And
17 in this case, the Board of Appeals and Review in our
18 instrumentation unit, they decided to create some corn
19 samples that were in accordance with the Grates. So,
20 we decided to put broken corn and foreign material
21 back in but somewhat control the parameters. The
22 repeatedly -- the lime -- the results were pretty much
23 the same, right? So, if the SIEM's tolerance for corn
24 is 0.6, the Kettle was performing at plus or minus
25 about .3, while the two instruments were pretty high.

1 So, let's go on to a positive topic. Here we are
2 Imaging Technology. Where are we today? Where do we
3 hope to be? And where are we going to go? I am very
4 excited to say that we were, over the summer, able to
5 enter two Cooperative Research and agree CRADA,
6 Cooperative Research and Development Agreements. With
7 Sea Grain, based off the success that we had with this
8 company Bay - uh -- out of Sweden on the rice
9 projects. We are working with C Grain to explore
10 wheat and wheat factors.

11 Videometer is a company based out of Denmark.
12 They arrived yesterday. The instrument was delivered
13 last week. They're in the process, actually downstairs
14 -- no -- around the corner, training our staff on how
15 to build the ANN or the brain of these calibrations.
16 So, this is exciting to be able to have the
17 instrumentation in-house. I do believe we have a demo
18 set up for everybody around 5 p.m. So, I know that
19 the staff are working hard to see if we can get
20 something ready for you.

21 All right, so we may be asking, how are we
22 going to go through --

23 **CHAIR GROVE:** -- The Videometer that you
24 said the C Grain for wheat, the Videometer --

25 **DR. JHEE:** The Videometer is corn, corn.

1 All right, so how do we go through this process? It's
2 a three-step -- it's a three-step process. And I
3 would say in this first phase -- I'll -- I'll talk
4 about phases in a little bit.

5 What we want to do is consider three - the,
6 the three key steps. The first one being building a
7 baseline. We want to be able to have -- what are we
8 comparing these factors against. So, the - the -- the
9 baseline is going to be sound kernels, sound hard red
10 wheat, sound yellow corn, all right? The second step
11 is then training the instrument on what we want it to
12 find. So those particular factors in this -- for
13 example, like insect damage. So, the kernels that
14 have the little holes bored through them, okay? So,
15 thousands, and thousands, and thousands, and thousands
16 of these samples are going to report to the instrument
17 in order to train it to recognize it. That final
18 step, step three, is when we test this calibration,
19 this brain. Can the instrument find what we're
20 looking for? So, we pour a sample where we know how
21 many insect damage kernels there are, and we see if
22 the instrument can find that same amount. That is the
23 proof of concept. If we can get past the proof of
24 concept, we can move forward, okay?

25 How are we going to go through this?

1 Samples. Lots, and lots of samples. So, when in the
2 project that we're working with them with C grain, we
3 have started collecting an enormous amount of samples.
4 I can't thank the Board of Appeals and Review enough.
5 These are individual kernels in the middle column.
6 The right-hand column is the target amount we are
7 trying to seek, all right? That's the starting point.
8 You might -- you guys might be asking well, what is
9 the number we're trying to get to? It is actually
10 infinite, all right. As we proceed with this effort,
11 we're trying to get as many images as possible to,
12 right now, begin this process. And then hopefully, if
13 the stars align and we have an instrument that
14 actually goes beyond proof of concept -- it's -- the
15 potential is exciting.

16 So, I wanted to show these photos to you
17 because we have been working with C Grain in sending
18 samples overseas. And so, these are some of the
19 preliminary photos that they've already started to
20 take through the instrumentation. From -- some of you
21 guys might have been familiar with the C Grain
22 instrument when you had an opportunity to look at it
23 last year. Very simply put, the technology is, I
24 guess, you could call it a gravity based photographic
25 system.

1 So, the kernels will literally rotate in a
2 bowl. It drops. And as the kernels dropped -- or it
3 falls -- it falls within three mirrors, and a photo is
4 taken, all right. So, what you're seeing is the three
5 -- the three photo -- the one photo -- excuse me --
6 but it's three sides of that, that kernel. So, what
7 we're seeing here is close to 88, maybe 90 percent
8 coverage of the kernel. And so, the prediction model
9 is really going to be based off of that coverage,
10 right? So, in this case, we're looking at sound
11 kernels. We did find an insect apparently inside a
12 kernel. Here's germ damage.

13 I'm going to pause here because when I
14 showed that list of what type of factors and what type
15 of samples we're collecting, and this whole idea of
16 proof of concept, we are starting with the most
17 difficult factors we can think of. These, in
18 particular, like germ damage or damage that is
19 internal to a kernel that require physical
20 manipulation, scraping, we have to overcome that.

21 **UNIDENTIFIED SPEAKER:** INAUDIBLE

22 **DR. JHEE:** No. No. Come on --

23 **DR. CAMPABADAL:** We have an hour --

24 **DR. JHEE:** Right. Right. One hour -one
25 hour. Somebody set a timer. Hey, Siri --

1 So, where was I? Germ damage. Starting off
2 with the hardest. Okay. So, again, it comes down to
3 physical, physical manipulation. That's one of the
4 time and process points that we're trying to, well,
5 reduce, I think, here. So, if the instrument can't
6 detect germ damage, we'll have to think about what the
7 next steps are.

8 Sprout. Here's sprout damage. The yellow
9 highlight is actually what the computer algorithm is
10 reading. I can't explain that any further.

11 All right, corn and Videometer. This slide kinda
12 shows you where we stand in terms of sample collection
13 for our corn samples. It does indicate the targets.
14 I did highlight in red, like I did with the wheat,
15 kind of where we stand with our current samples. We
16 did have a chance to talk with AAGIWA members
17 yesterday, and they asked, you know, is it wise for
18 us to start saving samples as we come across them?
19 Yes, please. Yes, please.

20 All right. So, what does our outlook look
21 like? I think when we think about these puzzle
22 pieces, we have to find these puzzle pieces, how they
23 fit together in collaboration with this industry, with
24 all of the partners, getting feedback from all of you
25 guys every step of the way. I think we can get there.

1 How do we get there? It's kind of a two phased
2 approach. Arthur, did you mention the proposal?

3 **MR. NEAL:** I did not.

4 **DR. JHEE:** Okay. So, one of the things that
5 the agency has done is work with the industry to
6 propose to the Office of the Secretary a request for
7 some funding. We wanted to request some funding to
8 see if we can accelerate maybe or maybe increase the
9 scope on what we're working on here.

10 We propose this effort in two phases, which
11 we are actively in right now, all right? So, the
12 first phase is this proof of concept. You might be
13 asking, well, what happens after proof of concept?
14 Several things. One, we'll probably attempt a beta
15 test in-house, with the Domestic Inspection Operations
16 Office to kinda see how it works from a field
17 perspective, but in a controlled environment. But, at
18 -- after -- immediately after proof of concept is
19 engagement with as many stakeholders as possible
20 because we have to start planning for the future. If
21 we have Proof of Concept, we need to be start -- we
22 need to start thinking immediately, what would this
23 look like in the future, and how do we implement
24 something like this in the future.

25 Thinking back in terms of experiences with

1 the moisture meters, barometric pressure corrections,
2 etcetera, those types of things, I think are lessons
3 learned. So right after proof of concept, we start
4 talking about what the next steps are.

5 The second phase is actually going to be the
6 field testing of these instruments. This is where we
7 probably take a regional approach, where we're talking
8 about Midwest, Upper Midwest. We want the West,
9 probably Southern Gulf area. We want to see how these
10 instruments potentially perform in extreme weather
11 conditions. That is another test factor we do look
12 at. How -- not just how an instrument performs, but
13 in the field, in reality, how will it perform, right.
14 So those two phases kind of encompass really the
15 direction that we hope to go, with you guys, every
16 step of the way, all right? With that, I'll take any
17 questions.

18 **CHAIR GROVE:** I won't say a question, just -
19 - uh -- uh -- more of a observation. If you know,
20 test weight was looked at as, you know, different
21 industry stakeholders and workshops have been held to
22 look at, again, technology and how do we incorporate
23 it into the FGIS system. And test weight was
24 considered, oh, a low hanging fruit, right? And, you
25 know, I have seen you present this, and we're like,

1 okay. Test weight's not low hanging fruit. And, of
2 course, we want it to be right. It's not pushing
3 something through just to make everybody happy -- just
4 get it through. It seemed like it should make sense
5 since the machines themselves are already approved for
6 a particular function. I do think it is exciting
7 looking at the, in a sense, the the video braiding
8 because that was, you know, from some different
9 organizations presented as more of a long-term goal,
10 thinking it's going to take a while for that to
11 happen. And, I mean, I think we're seeing -- actually
12 some very good results or things happening very
13 quickly. And again, that is very exciting as an
14 option. As Charlie had talked about some of the
15 challenges and in staffing, I think as an industry, we
16 are all looking at the same thing. We all have some
17 staffing issues.

18 So, when you look at technology, it's not
19 about replacing people. It's about, well, I may not
20 have a person to begin with, so it's helping to make
21 the people I have make their job more efficient.

22 **DR. JHEE:** Mh--mm.

23 **CHAIR GROVE:** And so again, this is exciting
24 not just for, for FGIS.

25 **DR. JHEE:** Right.

1 **CHAIR GROVE:** Again, as Charlie talked about
2 your focus being on export, but the entire industry in
3 general.

4 **DR. JHEE:** Mm-hum.

5 **CHAIR GROVE:** Again, to see the confidence or
6 be able to gain confidence from what you're doing.
7 Because I know I call you quite a bit. And say -- you
8 say, "oh, man, why did Barb get my phone number?" But
9 just say, "hey, here's a technology that's reaching
10 out, have you heard of them, what do you think, have
11 you seen them?" That's important to me also because if
12 you're going to invest in something, you want to make
13 sure that it's right.

14 **DR. JHEE:** Right.

15 **CHAIR GROVE:** So, I appreciate what's going
16 into this right now. Thank you.

17 **DR. JHEE:** Thanks.

18 **MR. CAMPABADAL:** Hi, this is Carlos
19 Campabadal from Kansas State University. Just as a
20 comment, this is great. The rise in -- and I know for
21 sure the Wheat Milling Industry has used this type of
22 technology, and a machine called Sortex for more than
23 20 years, and you probably know this, but it will be
24 kinda like a good idea to also to think about their
25 experiences. I mean, for their purposes to clean out

1 3 the wheat. I'm not that familiar with the Rice
2 Milling Industry, but in the wheat, even in Kansas
3 State, we have one just to push out all the grains
4 that are -- don't meet standards in terms of damage to
5 avoid that on that cleaning process for milling. But
6 it's similar technology.

7 **DR. JHEE:** It is. It's similar. And I
8 think you bring up a great point is another key effort
9 that we'll have to undertake together is identifying
10 the needs and the musts of the industry and then the
11 wants, right? So, I think right now, the focus is
12 definitely going to be on what kind of factors are we
13 going to be looking at, how does that add value to the
14 inspection program or to the inspection system, what
15 other factors are out there? And I think another way
16 of looking at it is what matters the most when it
17 comes down to these grade determining factors and then
18 application of the technology. Thanks.

19 **MR MORGAN:** Dr Jhee, thank you for that
20 presentation. I am encouraged to see how you're using
21 C Grain to look at the wheat. As much cross
22 functionality can develop, it'll be great for the --
23 all the grains involved. These machines are
24 expensive. So, it's -- sometimes it's hard to find
25 vendors that would maintain the technology. So, I do

1 encourage y'all to keep doing it. I'm interested in
2 seeing what this Videometer does as well. Thank you.

3 **DR. JHEE:** A little bit about the -- a little
4 bit about the Videometer technology, just to give them a
5 little bit more sound time. I mentioned C Grain's
6 technology and kind of a high-level overview of what my
7 visual description of it is. Videometer utilizes a
8 combination of RGB red, green, blue visual spectrum, but
9 also multispectral. Some of you guys have may have heard
10 the words multispectral, hyperspectral,
11 it's all kinda like satellite-based imagery. It's
12 really cool stuff. But now you can use it in a tiny
13 little camera and scan grain with it. So, we're going
14 to see if multispectral imaging does work. This is
15 one of the technologies we believe can also help us
16 look at germ damage, potentially.

17 **MR. HEIL:** Mark with Prairie Central Co-op.
18 The research that you were doing on the test was it
19 just on corn, or did you do it on other commodities as
20 well?

21 **DR. JHEE:** The major grains, all eight major
22 grains. Barley, oats, corn, wheat. Yep. That's it.
23 All right, thank you, guys.

24 **CHAIR GROVE:** Yes. Great great timing
25 there. We are set to go on a break here at 10:15 and

1 have our Cybersecurity Presentation start promptly at
2 10:30. So, please be back and prepared by 10:30. Thank
3 you.

4 (Whereupon a break was taken at 10:15 a.m.
5 and returned at 10:30 a.m.)

6 **CHAIR GROVE:** All right. Thank you. I think
7 most of us are here in our seats. The Committee is
8 here. We will go ahead and start with the next
9 presentation. We have USDA online, and we have FBI in
10 the room. Isn't that kind of exciting? To talk to us
11 about cybersecurity. So, we'll -- I should've -- if
12 we want to go ahead and have the speakers come up.

13 **MS. MAY:** All right. I think they said they
14 hooked it up. There we go. Okay. Good morning,
15 everybody. My name is Sarah May, last name M-A-Y,
16 like the month. I am an Intelligence Analyst with the
17 Federal Bureau of Investigation. I work here in Kansas
18 City. I believe my colleague Steve Goldsmith is
19 called in online, who works these things day-to-day.
20 I cover the WMD program here for Kansas City, which
21 covers a couple states, which I'll go through in my
22 presentation.

23 But I formally worked at our headquarters
24 building with Steve on Ag threats, and I'm now here in
25 Kansas City working WMD threats and have been with the

1 Bureau for about 15 years now. And I'm just going to
2 cover kind of a general Ag overview from the FBI's
3 perspective, which is going to include agroterrorism
4 and cyber threats.

5 All right. Okay, so general disclaimer that
6 we kind of have to put up here from the FBI. This
7 information is unclassified, but for official use
8 only, which please just means please don't take any
9 screenshots, photos, or anything like that. But
10 contact information will be available at the end. I'm
11 happy for you to reach out for me, and hopefully we
12 can answer any questions or provide you anything that
13 you guys need, okay?

14 Okay, so what is the FBI in terms of WMD,
15 Weapons of Mass Destruction? We break down into a
16 couple of different areas. On the left is a map of
17 the United States. We have 56 field offices, actually
18 kind of 55 now. Two of -- two of ours are combining
19 in Tennessee. But I work in FBI Kansas City, which is
20 one of those 55. And, we have over 300 resident
21 agencies which are smaller field offices that fall
22 into the major field offices. At the national level
23 at FBI Headquarters, we have the WMD Directorate where
24 Steve works, and they have a couple of different
25 sections that manage national initiatives, some

1 countermeasures programs, as well as an intel shop up
2 there where I used to work, and an investigative and
3 operations section, which kind of helps oversee a lot
4 of the field's work.

5 Then in Quantico, Virginia, the FBI has a
6 laboratory there. These are where a lot of our
7 scientists are. They do a lot of the response
8 potential evidence collection in our National
9 Bioforensic and Analysis Center where they would do
10 that forensic analysis on any type of biological
11 materials that can handle up to BSL four as part of
12 the laboratory division as well.

13 And then worldwide, we do have offices
14 overseas, 67 Legal Attaches in U.S. Embassies,
15 including five WMD bodies in those, in five different
16 Legats across the world. And here in FBI Kansas City,
17 this is what we look like and what we cover. We cover
18 the entire state of Kansas and probably about two-
19 thirds in Missouri over to Jefferson City. We have
20 another field office in Saint Louis, which covers the
21 rest of the state of Missouri.

22 And you can see here, the map is broken down
23 into our main office in Kansas City, just right across
24 29 over here, and our different resident agencies.
25 And we have that one WMD Coordinator in each office

1 for Kansas City. She hits -- sits here in Kansas
2 City. And we have multiple Assistant Coordinators
3 throughout our RAs. I do want to highlight that we
4 have an agent in the lab out in Manhattan that covers
5 the INBAF facility for us specifically, as well as
6 intelligence personnel like myself.

7 Okay. So, what do WMD Coordinators do? They
8 are special agents, so their main job is investigative
9 in terms of any threats to critical infrastructure,
10 any use of WMD materials, but we do try to stay left
11 of boom or try to prevent things from occurring in the
12 WMD world. So, a lot of their job is liaison and
13 outreach with partners and in the bio and agriculture
14 sector. That would include our government partners,
15 USDA, State Department, FDA, CDC, everything along
16 those lines, as well as our diagnostic laboratories at
17 the state level who do a lot of our local testing for
18 us, as well as the public and private sector, whether
19 that be producers, researchers, or academia.

20 And like I mentioned, I'm an Intelligence
21 Analyst, and I work with our investigative personnel.
22 So, the FBI is both an investigative and intelligence
23 agency, which is somewhat unique. And in terms of WMD
24 and agriculture threats, we could cover investigations
25 across a lot of different programs, counterterrorism,

1 whether that be a domestic or international threat
2 actor who's looking to either use biological agents or
3 target a facility in the bio -- bio or agricultural
4 community.

5 Our bread and butter is the WMD side of
6 things. So, using these types of materials,
7 threatening, hoaxes, incidents like that, and kind of,
8 analysis in that biosurveillance thing to determine if
9 incidents are intentional. On the counterintelligence
10 side, we do a lot of counter proliferation work. So,
11 looking at the acquisition of U.S. Tradecraft and
12 Intellectual Property related to Bio and Ag. And on
13 the cyber side, any threats to food, agriculture,
14 anywhere along the spectrum, that could be for
15 financial gain or potentially connected to one of the
16 other threat actors. Okay.

17 So, this is pretty self-explanatory, but
18 basically, agriculture and biosecurity is complicated
19 and it could be pretty easy for a malicious actor to
20 do something about that. And right now, we typically
21 use the terms bioterrorism and agro-terrorism, but
22 those are somewhat limited, and we don't necessarily
23 love those. That kinda makes you think of a
24 traditional terrorist threat actor, whether that be
25 your Al Qaeda or ISIS or even a domestic threat actor

1 as we have here in the United States.

2 But in terms of the WMD perspective, we look
3 at agroterrorism or agro threats or agro-crimes as we
4 kind of say sometimes of who would those threat actors
5 be? Like, who would benefit from disrupting the
6 agricultural sector in any way? What are their
7 motivations? What would they get out of it? And what
8 would they do to do that?

9 So, some potential different types of threat
10 actors or adversaries include state sponsored
11 individuals who are doing espionage or temple sabotage
12 of biological weapons, labs, trying to get
13 information, state sponsored terrorism, or a more
14 traditional terrorism actors, like I mentioned, those
15 foreign terrorist organizations, domestic violent
16 extremists, or potential lone actors. So, insider
17 threats, radicalized self-individuals, employees who
18 work at places who are angry. Anything could fall
19 under that lone actor category. And then criminal
20 organizations.

21 So, this is a lot of the cyber-crime, maybe
22 more economic motivated, activists trying to get
23 money. Agriculture is a big business. Or commercial
24 competitors. So, economic issues and targeting of
25 maybe a competitive business to try to gain

1 information or sabotage their operations. And in
2 terms of emerging threat actors, some of the things
3 we're seeing right now, it's like I just mentioned,
4 some of that commercial and economic rival issues or
5 adversaries. So, whether that be domestic companies
6 targeting each other or foreign entities trying to
7 look at U.S. companies as their direct competition in
8 the biotech or ag fields, could be a potential threat
9 actor as well as foreign entities trying to acquire
10 U.S. technology.

11 And then, the always state sponsored
12 espionage from any foreign country overseas, whether
13 that be through foreign intelligence officers, kind of
14 that traditional route, or the nontraditional
15 intelligence collection, whether that be through
16 foreign scientists or researchers, anyone visiting
17 facilities, going on tours, or potential
18 nontraditional collectors, as well as universities and
19 other institutions. Anyone who basically has any type
20 of allegiance to a foreign country could potentially
21 be a witting or unwitting nontraditional collector for
22 a foreign country.

23 Okay. So, agriculture is obviously a soft
24 target. It's a huge industry, not only in terms of
25 its breadth from cattle to crops to production

1 facilities, processing facilities, but it's a huge
2 target just in terms of land mass, right? Farms are
3 very large. These facilities can be huge and have
4 little physical security, which we tend to look at as
5 our first kind of layer of defense.

6 They can be in areas where not many people
7 are around, so they don't have that kind of see
8 something, say something advantage that things in a
9 lot of our cities do. And so that inadequate physical
10 and biosecurity practices, and then the cybersecurity
11 protocols might not be exactly what major corporations
12 who regularly face these sorts of things would be.

13 And then just the plants and animals
14 themselves could be susceptible to certain disease
15 risks. And that creates a vulnerability. So, I don't
16 think in the Ag community everybody traditionally
17 thinks about agro-crimes or agroterrorism,
18 bioterrorism. It's not really thought of -- kind of
19 as a threat to U.S. national security sometimes.

20 All right. So, what are we seeing in terms
21 of threats? Okay. So, like I just mentioned,
22 sometimes we don't have that assumption of a potential
23 national security issue or like thinking that ag could
24 be attacked, right? We think, kinda think, of this as
25 something that is off limits. But to a lot of threat

1 actors, that's not the case. That's exactly what they
2 want to target.

3 And so, we haven't seen a lot of intentional
4 targeting of the agriculture community and there's not
5 a lot of active -- there's a lot of easier targets
6 that threat actors are interested in right now, and
7 that's kind of what we're seeing.

8 This is a very low probability, but high
9 impact, as we say in the intel world, potential
10 threat. And so, this is something we really look at
11 and try to make sure that we're on top of. So, in
12 terms of high consequences or high impact, potential
13 things that could happen in the bio-terrorism world
14 are the potential introduction of biological agents,
15 breaching containment of a laboratory so you don't
16 have to get the dangerous pathogens yourself.

17 You can just break into the lab that already
18 has them and let them out. Same deal. Stealing
19 biotechnology, intellectual property, it's a big money
20 business. A lot of money can be gained here to gain a
21 competitive advantage. Using cyber attacks to disrupt
22 operations. Exploiting even natural outbreaks, so you
23 don't have to introduce it yourself. You don't have
24 to steal it from a lab. You can just go find it in a
25 wild population where a disease is either endemic or

1 there's a outbreak going on.

2 And, also, a lot of things -- something we're
3 seeing a lot of right now is the exploitation of
4 social media to create disinformation and hoaxes,
5 which can not only inspire other individuals or threat
6 actors to take action but can cost and use a lot of
7 resources for the law enforcement and Ag community to
8 respond to. All right. So, what would happen? Why
9 is this such a high consequence event? So, an example
10 would be the actual use of a select agent, any type of
11 biowarfare attack. And the initial thing is the FBI
12 is in charge of any type of terrorism investigation.
13 So, if it's a bioterrorism event, we would be the lead
14 agency and have to work with our government partners
15 to investigate this incident to determine if it was a
16 deliberate introduction.

17 And then the people you don't want involved
18 will be involved. The White House, the National
19 Security Council, they will all be looking at us to
20 say, what is going on? Is this a hoax? Is this real?
21 Was it terrorism? What's going on here? And we'll do
22 our normal investigation of who, what, where, when,
23 why. But why is it so important? What's the impact?
24 And no matter who did it or why, there'll be immediate
25 economic consequences. So, usually, kind of trade

1 will be greatly impacted. There'll be stop order
2 movements on a lot of animals, which will have huge
3 impacts on the way we do things here in the United
4 States, and probably the loss of millions within just
5 24 hours related to these sorts of things. So, it is
6 something that has the potential to cause a great
7 impact for the United States were it to occur.

8 Okay. And one more time to come back to
9 this difference between natural, accidental and
10 intentional incidents. So, it's really important to
11 be able to determine this. And this is what our job
12 is, right? A lot of times in the Ag community, we
13 might assume that something is naturally occurring or
14 potentially an accident happened, and something
15 escaped from a lab or spread from one farm to another
16 through fomites or something like that.

17 But we don't actually know that's the case
18 unless it's investigated, right? Unless we rule out
19 the intentional introduction. So, that's why we at
20 the FBI always encourage any type of suspicious
21 incident to be reported so that we can do what we do,
22 not interrupt anything, but just determine if we think
23 there's anything to suspect that it was intentional.
24 And if not, great. Everything moves on as normal.
25 But if there is, it would be our job to be the lead

1 investigator in those types of incidents and just want
2 to get ahead of things because if we wait too long, a
3 lot of times, we can't go back and get evidence that
4 was there before.

5 All right. So, what are we seeing in terms
6 of biosecurity threats recently? I have a couple
7 examples of some emerging threats. So, one thing is
8 the illegal or non-declared importation and
9 exportation of biological materials through personal
10 transport, whether that be carrying it through luggage
11 on an airplane, just over a border, manually through a
12 vehicle or something like that. So, a lot of times,
13 this is foreign scientists or researchers who are
14 bringing into the United States potential biological
15 materials. They say -- they potentially say it's for
16 research, but it's not declared, so there's no permits
17 or they make false statements about what's going on.
18 We have a couple pictures there of examples of this.

19 So, they're not using regular filter paper
20 and declaring things, but that's actually a notebook,
21 where people dropped some liquids that likely
22 contained some biological research samples that they
23 could then get out into solution again once in the
24 United States and things along those lines. So,
25 again, we don't know exactly what this stuff is a lot

1 of the time, and it creates a huge vulnerability if
2 biological materials that aren't declared and are
3 unknown are coming into the United States.

4 So, we can work with partners like CBP and
5 take certain actions when these things occur including
6 denying entry and making individuals return to country
7 of origin if they're attempting to enter the United
8 States. We do open investigations on some of these
9 incidents and can prosecute in certain instances and
10 can potentially conduct analysis of these materials to
11 determine what exactly it was that someone is trying
12 to bring in and what type of potential danger could it
13 have been.

14 And we do a lot of outreach with airports
15 and CBP, related to these types of things. And this
16 has been such an issue recently that CBP actually
17 created a specialty position for biological threat
18 operations specialist, and there's just a handful of
19 them right now. But they are specifically looking for
20 biological materials and have a little bit more of
21 that scientific knowledge and can have conversations
22 with these individuals to try to determine exactly
23 what's going on.

24 Another interesting one we saw recently was
25 unsolicited mailing of seeds from overseas. So,

1 thousands of individuals and businesses received
2 random packages that they did not order anything,
3 postmarked with Chinese mailing information, then all
4 that was inside was a plastic bag with seeds. No
5 other information. We worked with a lot of other
6 agencies and private companies and did some testing of
7 these materials. They were just seeds. They were
8 just plants. A couple of different things. There
9 were some herbs, some vegetables, weeds, things like
10 that.

11 Our assessment was this was just a brushing
12 scheme. So, a company creates a tracking record of a
13 package so that they can then, like, write a review
14 based on delivering a product to kind of boost their
15 reputation or bona fides online. But it just shows a
16 pretty big vulnerability that stuff is being shipped
17 from overseas. We don't really have any idea what it
18 was. And I know there were some reports that these -
19 some people did plant these -- like, oh, seeds, let's
20 throw them outside. And so, we definitely don't know
21 what that is and that can create a really big
22 vulnerability when things are just getting in that
23 easily.

24 All right, and in terms of animal rights,
25 violent extremists, just wanted to highlight Project

1 Counter Glow. So, Direct Action Everywhere is a
2 direct-action animal rights group, which basically
3 just means they want to actually take action and
4 potentially go on farms and rescue animals. Are
5 quotes there for people online? And in 2020 they
6 published a large online database that contained
7 information on thousands, almost 30,000 farm and
8 agriculture facilities in the United States, including
9 satellite imagery, information on what type of
10 operations were going on at each facility, and they
11 really marketed this as kind of like a community
12 project that they wanted people to add information to.
13 So, you could add a picture or add detailed
14 information about what type of practices went on at
15 each of these facilities. And while none of this is
16 illegal, all free speech. This really shows the type
17 of actions they're taking and potential
18 vulnerabilities even just at the biosecurity level as
19 when these types of individuals are in our facilities
20 they are not normally, not following the biosecurity
21 plan of the farm or facility they're visiting and can
22 just, easily spread disease like anybody else. All
23 right.

24 And in terms of cyber, we have more and
25 more things on the agriculture side that are getting

1 basically connected to the Internet and run by
2 computers. So, not only is foreign economic espionage
3 in the cyber realm a big threat, we've always seen
4 foreign countries attempt to acquire proprietary
5 information from the United States. A lot of that is
6 turning to the cyber realm now. But in terms of
7 actual activities on facilities, farms, things like
8 that, the Internet of Things, anything that's
9 connected to the Internet, whether that be an iPad, a
10 drone, or a fridge, it's part of the Internet of
11 Things, and it can be something that can be attacked
12 and linked into a network through and precision
13 agriculture.

14 So, this is an interesting report that was
15 put out by the Private-Public Sector Alliance, and it
16 kind of looks at how farms are transitioning to this
17 precision agriculture model and how that could be a
18 potential threat, as all those things are being
19 automated and put online. In terms of cyberattack,
20 looking at the Ag community, we have seen a few
21 things, some ransomware attacks, looking at Ag co-ops
22 as well as a tractor sales company. And in the
23 middle, there is another one I mentioned earlier of
24 those types of misinformation campaigns online. These
25 things spread very quickly, can be unwitting or

1 unwitting Individual sharing information that they
2 think is true or knows to be false, but it can cause
3 big issues and spark up a lot of debate and
4 controversy surrounding certain facilities that may or
5 may not be warranted.

6 And just an example of an Ag cyberattack. So, US
7 Herds, which is a online, like, web based service that
8 tracks movement of cattle, you can upload information
9 about biosurveillance, testing, excuse me, locations
10 of farms and livestock to really track where animals
11 are in a state, where certain outbreaks are contained,
12 where other farms might have come into contact with
13 other animals to potentially be tested, and things
14 like that. Over 30 states used this program, and it
15 was the victim of a cyberattack that was traced back
16 to a well-known cyber group that's based in China.

17 So, multiple individuals were infected. They
18 would have access to all of these types of diagnostic
19 information, tracking information that could be very
20 sensitive. And while these things -- kind of -- are
21 interesting, it's our job to kind of look at, like,
22 what could a threat actor be doing with this
23 information, right? So, okay, they got access to US
24 herds or information on a tractor supply company. Why
25 would that be interesting, and what could a threat

1 actor do with that?

2 So, we talked about specific types of data
3 that they could have access to, like that
4 biosurveillance laboratory diagnostic test
5 information, epidemiological stuff. Other things are,
6 like, our response plans, what would we do if there
7 was an outbreak, information about the Strategic
8 National Veterinary Stockpile, our equipment,
9 capabilities, things like that. They -- all this
10 information could be exploited and used by threat
11 actors. Whether that be putting a false positive into
12 the result, changing a negative to a positive so that
13 we think there is an outbreak of a certain disease out
14 there, erasing a positive so that we don't know about
15 it and allowing the disease to spread before we can
16 put a lot of these measures in place. Identifying the
17 way that we're going to respond to an incident. So,
18 where are our resources going to be? Would that
19 create vulnerabilities in other places? Track our
20 animals. So, know where animals are going to be
21 moving to. If they know there's an outbreak at a
22 certain farm, again, they could head there to try to
23 acquire some of the biological material or agent and
24 spread it to other places. So, a lot of these things
25 could greatly harm us if they're used in a malicious

1 way, which is something that's very possible once
2 people have access to all of these types of data on
3 the cyber side.

4 All right. So, in summary, we've talked a
5 lot about a couple of different sectors on the cyber
6 side that could be the target of different types of
7 adversaries, whether that be precision agriculture,
8 equipment, or techniques that we use, that sensitive
9 data related to crop and livestock techniques, the
10 economic information, that health data, whether it's
11 the biosurveillance or, epidemiology testing data that
12 we look at anytime there's anything suspicious going
13 on or our regular biosurveillance programs and
14 intellectual property.

15 So, the vaccines, diagnostic tests, any type
16 of industry equipment procedure that we might
17 currently have that gives us an economic advantage
18 over someone else. And all of these things can be
19 targeted by threat actors to achieve their goals.
20 Whether those actors are really motivated by a certain
21 ideology, domestic, international extremist or an
22 economic motivation to commit these types of things.

23 All right. So, I think that's it. This is
24 Information, if you see anything suspicious or want to
25 report anything to the FBI, that first URL is kind of

1 like our national tipline, or you can contact us here
2 at your local FBI field office if that is Kansas City.
3 Our WMD Coordinator, who's the main point of contact
4 or the person you would probably want to reach out to
5 if you had anything, her name is Casey Lydacker, and
6 her cell and email is up there. And, again, my name
7 is Sarah May. My contact information is up there as
8 well. If I can ever do anything to help you, please
9 reach out if you have any questions. And if you see
10 anything suspicious, please let us know. All right.
11 Are there any questions? And if Steve's online and I
12 missed anything, feel free to jump in.

13 **MR. MORGAN:** Thank you, that was a great
14 presentation, Sarah. John Morgan with Supreme Rice.
15 You guys do a lot of -- it looks like internal looking
16 and concern. What about food imports into the United
17 States from all over the world, especially from
18 regions that you're concerned about that some of these
19 bad actors are in?

20 **MS. MAY:** Yeah, definitely. So, we
21 definitely would work with our partners in that CBP
22 would probably be the big one. FDA obviously would be
23 involved as well. It is something that could be a
24 concern. Obviously with things like African swine
25 fever, we really don't want that to get into the

1 United States. And if it did, that would obviously be
2 one of the ones that would trigger us to be involved
3 to determine if it was intentional or not and
4 something like that. So, we do a lot of outreach.
5 Again, this would be on the preventative side to try
6 to educate people at the national level at our FBI
7 headquarters. We work with those partners regularly
8 to try to create policy. We're involved in those
9 types of things, to try to prevent those types of
10 incidents from occurring. But, yes, that is a threat
11 that we look at and are on -- try to prevent as well
12 through a lot of our countermeasure activities. Yes.
13 Yeah.

14 **MR. NEAL:** Sarah, Arthor Neal, USDA Program
15 Inspection Service. Thank you for coming and for your
16 presentation. Very informative. Another question
17 that I have for you is if - if there are -- we have
18 companies represented from different parts of the
19 country. Is there a specific website that lets them
20 know exactly who their contacts will be in their
21 states.

22 **MS. MAY:** So, this website, right here,
23 would give you the contact information for your local
24 FBI field office. Like I said, each FBI field office
25 has a WMD Coordinator. I don't think there's an open-

1 source list of those out there, but we have that. So,
2 if you are in another location and just let us know
3 where you are, we can get you in touch with the right
4 person.

5 **MR. NEAL:** And one other question.

6 **MS. MAY:** Mm-hum.

7 **MR. NEAL:** You all also offer trainings to
8 companies and other stakeholders about the work that
9 you do and help educate them about a lot of the -

10 **MS. MAY:** -- mm-hum --

11 **MR. NEAL:** -- the type of threats. Where
12 could they find that information too?

13 **MS. MAY:** Yeah. So, the best place would
14 probably be your local WMD Coordinator because they're
15 going to be, a lot of times, the one that either
16 conducts those trainings or reaches out to our
17 headquarters division to get those right people to
18 come out. So, they'd be the best person to start the
19 conversation with -- of this is what I'm looking for
20 or this is the industry that we'd like to conduct
21 outreach to, and they should be the ones to help you
22 with that.

23 **CHAIR GROVE:** And thank you, Sarah, very
24 much. Very much appreciated. Again, when you think
25 of the Ag sector, I like what you talked about before,

1 that we think when people think of terrorism, you
2 know, it's, you know, somebody coming in, in their
3 mask and doing something, but we we've had a lot of
4 attacks. And I guess, happily, we haven't heard of a
5 lot of them that happened during harvest this year.
6 But, you know, I had a counterpart, colleagues in the
7 industry, that were affected by cyberattacks. A
8 company I worked for had one, but luckily, just your
9 protocol was stopped so quickly, most of us in the
10 company didn't realize it happened. And, again,
11 that's through things such as updating your computers.
12 Using old computers and software that can't detect
13 those simple things. Like sometimes we're a little
14 bit cheap, say this computer works. This old software
15 works. I'm just going to keep doing it and, you know,
16 and then we kill ourselves with it.

17 And easy places that we in the industry can
18 affect and protect ourselves that we don't think of,
19 because some of these attacks, while companies were
20 recovering, it's taken years to even get systems back
21 in place. So, appreciate the information you've given
22 to us. You know, things to think about, such as you
23 get those random seeds in the mail, even if it isn't
24 something that could cause health concerns when you
25 get something not native. You know, sometimes we do

1 that. We introduce something purposely to take care
2 of one thing, and we don't always think of the effect
3 that it has on us on the other side. What else is it
4 going to do? So, again, things that we all should
5 continue to share, to make sure that we are protecting
6 our industry.

7 I think Kurt, you know, you had brought up
8 the cybersecurity topic at the last meeting. Any
9 thoughts from yourself or Sarah? And we do have USDA
10 on, that will be coming on here shortly. So, this is
11 questions for the FBI here.

12 **DR. ROSENTRATER:** Thank you for your
13 presentation. I'm thinking every company that's
14 represented here is potentially a target, but I'm also
15 thinking from the federal system, if we are exporting
16 grain out of this country, is it a high priority?
17 Well, absolutely, because whether it's economic harm
18 or otherwise, I think from the federal system, we also
19 need to be worried about not disrupting our supply
20 chain even for a day.

21 **MS. MAY:** Any other questions? All right.
22 Well, thank you for the opportunity to talk to y'all.
23 I appreciate it.

24 **CHAIR GROVE:** Thank you. Okay, all right,
25 and here just shortly, we will be switching over to a

1 virtual presenter. All right, here we go.

2 **MR. LIBERTO:** Good morning. Can you hear me?

3 **CHAIR GROVE:** Yes, we can hear you. Do you
4 have the camera --

5 **MR. LIBERTO:** -- okay, it says I can't, I
6 can't, turn on my camera, because the host has stopped
7 it. I apologize for that.

8 **CHAIR GROVE:** Can you state your name, so we
9 know which user to let in?

10 **MR. LIBERTO:** Okay. Good morning, everybody.
11 I'm Ignatius Liberto. I'm the Deputy Chief
12 Information Security Officer for Operations, USDA.
13 Before I go in any further, can you hear me, and is
14 the video good?

15 **CHAIR GROVE:** Just one moment. We have
16 audio. We don't have video, but go ahead and keep
17 going, and we'll get that going.

18 **MR. LIBERTO:** Okay. Good morning, everybody.
19 I apologize. I do not have a presentation today, but
20 I know we may be invited back for your spring session.
21 But what I would like to do is just take a few minutes
22 and tell you what USDA is doing in this sector.

23 First of all, as a Deputy Chief Information
24 Security Officer for Operations, I work in our CPOC,
25 which is the Cyber Privacy Operations Center. Our

1 CISO is Ms. Janelle Devore. I'm joined by two
2 teammates today, and we're going to talk about their
3 roles.

4 The first thing I'd like to open up with is,
5 as we look at the Sector Risk Management Agency that
6 the US government has assigned to USDA and the FDA, we
7 are in co-partnership and leadership looking at the
8 food and agriculture sector of our -- the private
9 sector for critical infrastructure. Within USDA, it's
10 the Office of Homeland Security, which is in the lead.
11 I'm going to say right now, they're making some very
12 good progress engaging, certainly engaging private
13 industry across the United States. Additionally,
14 every Thursday, we meet with the National Security
15 Council, and we hear what the current threats are.

16 Fantastic brief this morning by the FBI, and
17 they usually take the lead in briefing on the cyber
18 incidents, which allows us to stay informed as we try
19 to ensure that we have a hardened network with a good
20 defense in-depth. While at the same time, allowing all
21 of our missionaries to have those forward-facing
22 assets and websites, which allows the US population
23 and, basically, the world population interact with the
24 information and the capabilities and the services that
25 USDA provides. So, again, within the Sector Risk

1 Management Agency, we have some big plans for FY25.
2 CPAC, again, part of the Office of the Chief
3 Information Officer within our Cybersecurity and
4 Privacy Operations Center is going into partnership
5 with the depart -- with our Homeland Security. And
6 together, we're going to start working this
7 capability. At this time, it's very nascent. What
8 happens right now is that we get information
9 usually from the FBI or from CISA about events that
10 occurred. I'm not going to go into any details, but
11 just yesterday, we received information of a major
12 agricultural industry out west that's suffering from a
13 -- uh -- ransomware attack.

14 So, one of the things that we do is we get
15 this information. We shared across our eight mission
16 areas as well as other service centers. And we share
17 this information with them saying we received this
18 from the FBI. Can you please tell us if there's any
19 impact to your core business functions? Because the
20 entire role of our cybersecurity and privacy operation
21 center is to protect people, defend our data, and to
22 enable the core business functions of the USDA.

23 The first person I'd like to introduce just
24 for a quick introductory is a newly promoted teammate
25 of mine, Ms. Islelly, and she is going to be

1 overseeing from -- from the cybersecurity and privacy
2 perspective, the, the Sector Risk Management for USDA
3 and working with the Office of Homeland Security.

4 Islelly, would you like to please introduce yourself?

5 **CHAIR GROVE:** Just one moment as we give
6 that person access.

7 **MS. CASTILLO:** Good morning, everyone. Can
8 everyone hear me?

9 **MR. NEAL:** Good morning. Yes.

10 **MS. CASTILLO:** And I'm trying to share my
11 ugly face, but I can't seem to get on video. Let me
12 apologize.

13 **CHAIR GROVE:** INAUDIBLE - (SPEAKING OVER MS.
14 CASTILLO.) You are okay.

15 **MS. CASTILLO:** (INAUDIBLE - SPEAKING OVER
16 CHAIR GROVE.) My name is Islelly Castillo. I am so --

17 **CHAIR GROVE:** (INAUDIBLE) --you're okay.

18 **MS. CASTILLO:** Okay. Wonderful. Thank you.

19 My name is Islelly J. Castillo. I am the
20 Cybersecurity, Strategy Policy and Strategy Officer
21 for the department. I was just entered into this
22 role, serving as a liaison between OHS and USDA to
23 serve as sector risk management from the cyber
24 perspective. Currently, we lead the efforts to
25 address cyber security threats that impact our

1 critical infrastructure. So, we will be working hand
2 in hand with OHS to deliver that service across the
3 food and agricultural sector. So, I will be engaging
4 fully, fully engaging in these upcoming months and
5 years out, to support the Ag sector in this role.

6 I'll be meeting with stakeholders, including
7 private sector, and so forth, and partnering with the
8 mission areas and entities to ensure that we are on
9 top of our game and helping to support the mission
10 area and building these collaborations and coalitions.
11 And as Mr. Liberto said, it is something that we are
12 starting to do. We are heavily engaged in weekly
13 meetings, and I'll be participating more in those
14 efforts as well. So, I look forward to any future
15 events from this committee and invitations so that we
16 can continue this good work. Thank you.

17 **MR. NEAL:** Thank you.

18 **MR. LIBERTO:** Okay. Thank you. Sorry about
19 that. We needed a few seconds to be unmuted. If you
20 could, when I'm done, please unmute Mr. Chris Coon,
21 who is also on the call.

22 So, as -- as like you said, we are very
23 nascent capability. OHS is in the lead. We have a
24 very close partnership with them. And, you know, it
25 really goes down to authorities. We do not really

1 have the authority from a cybersecurity perspective to
2 engage. But with this ledges position as our liaison
3 along with OHS and as OHS makes further engagements
4 outward, I believe, is that we're going to be able to
5 tighten our partnership.

6 Other partnerships also come from our
7 mission areas. I know that MRP is one of the hosts
8 here for today, and we work very, very closely with
9 them as we move forward. The most important thing
10 about cybersecurity is information sharing and
11 engagement because our adversaries, they like to
12 copycat one another. If they do an attack that works
13 against one sector, it may very well work against
14 another sector. So, this private-public partnership
15 is essential to ensure that we're protecting our
16 critical infrastructure. And, at this time, we're
17 doing as much as we can within our lines of authority.
18 Please understand that within the CPOC here at USDA,
19 we're about protecting the USDA network, our
20 enterprise network, and it's through our mission area
21 partners that allows us to engage others. So, what
22 I'd like to do very quickly is introduce Mr. Chris
23 Coon who, at this time, is in two roles. He's our
24 Acting Cybersecurity Operations Director.
25 Additionally, he oversees our Threat Hunt Team.

1 Now I came just to make you aware of some of
2 the capabilities that we have and what we've seen, as
3 we continue to move forward. So, unless you have any
4 questions for me, I'll turn it over to Chris.

5 **MR. COON:** I hear no questions. Can you guys
6 see me?

7 **CHAIR GROVE:** Yes, we can.

8 **MR. COON:** Awesome. So as Buck said, my
9 name is Chris Coon. I'm the Acting CDOT Director as
10 well as the Cyber Hunt and Threat Intelligence Branch
11 Chief here at USDA. Within SMRA, we're working with
12 OHS, and all the partner branches on the intelligence
13 side. As well as, you know, sharing what we can with,
14 you know, attacks that we're seeing, to get that ball
15 rolling. On the intelligence side, we are partnered
16 with OHS. We do have access to multiple levels of
17 information, working with OHS to create products to
18 deliver out via the SMRA. With that, is there
19 anything else you have to add, Buck?

20 **MR. LIBERTO:** No, Chris. We're -- we're very
21 good. All right. So, what you've met today is the
22 CPOC team from United States Department of Agriculture
23 and the key leaders that are working the SRMA, issues
24 with our partnerships in Homeland Security.

25 I would welcome any questions at this time,

1 and certainly in the future. I believe as we improve
2 our -- get our SRMA team up and running, because we do
3 have some open positions we're trying to hire.

4 Again, this is all very, very new. We're
5 very excited that we have **Islelly** in as our leader,
6 and we look forward towards our further partnerships.
7 If you have any questions, I'll take them now.
8 Otherwise, I would say thank you very much from the
9 USDA.

10 **MR. NEAL:** Thank you both. This is Arthur
11 Neal. Appreciate y'all's time joining us today. And
12 also, thank you and the team for working with the
13 Marketing Regulatory Information Technology staff
14 regarding FCIS online. For those who are in the room,
15 we, you know, use FGIS online to facilitate the
16 grading and inspection and weighing work of USDA.
17 That system goes through penetration tests with the
18 Office of Homeland Security and the Cybersecurity and
19 Infrastructure Security Agency.

20 And so, it's a very intense process and we
21 work very closely with these individuals that
22 presented to you today to make sure that our system is
23 hard and against these type of cyber-attacks. And so,
24 over time, we hope to engage more with our IT
25 professionals at USDA as well as CISA and FBI so that

1 we together can figure out, you know, how to move
2 forward in this space with more knowledge, more access
3 to resources, connections. And if there are
4 questions, you can reach out to somebody who may be
5 able to guide you and give you some insight that you
6 may not otherwise have. So, I just want to say thank
7 you.

8 **CHAIR GROVE:** So, with --

9 **MR. LIBERTO:** -- all right. Thank you,
10 Arthur. And if you'd like, I could put my email
11 information in the group chat so other people could
12 have access to it. Thank you for the opportunity
13 today just to say good morning and hello to everybody.
14 And we look forward towards working with our teammates
15 at OHS to bring maybe a better SRMA presentation the
16 next time you get your team together. Thank you,
17 appreciate your time.

18 **MR. NEAL:** Thank you.

19 **CHAIR GROVE:** I just had a quick question
20 then to go along, Arthur, with what you just mentioned
21 with FJS online. In past meetings as we've talked
22 about technology and data and, I guess, the more
23 efficient or quick transference of data, and we've had
24 some of the exporters -- have brought that up. So, if
25 we were needing and wanting then, say, a collaboration

1 or connection with computers at my facility to FGIS
2 online or to the graders, are you working on what is
3 that process and protocol? I would say, obviously,
4 USDA, FGIS would be looking at what we have in place
5 so that we aren't the avenue of that threat. You
6 know, to make all of this happen, to make the data
7 transference quicker, obviously, we have to consider
8 that.

9 **MR. NEAL:** Great question. Great topic.
10 Not bad timing. You know, we're looking at that right
11 now with our Automated Wayne Project. The pilot has
12 been going on in the Gulf with CHS and Cargill's been
13 involved in it as well.

14 And, you know, companies are wanting to
15 update their Automated Weighing Systems. And because
16 these are new systems in this environment where there
17 are new threats, we're engaged with the companies as
18 well as with USDA IT staff to figure out what does
19 that process look like in terms of data exchange and
20 us being connected to other company systems. And so,
21 we're still in the evaluative process of these pilots
22 to figure out what do these data connections and
23 relationships have to resemble. You know, what do
24 they have to resemble? What type of securities do we
25 need to have in place on both sides to ensure proper

1 data transfer and safety? We -- that has not been
2 concluded yet, but we're evaluating it.

3 **CHAIR GROVE:** Okay. Thank you. I was going
4 to say, just with the technology presentation already,
5 we did talk about that. We don't want to do it just
6 for the purpose that we want it, but we have to do it
7 right. Technology has to be right. Data transference
8 have to be right. So, appreciate that.

9 **MR. NEAL:** So, you're tracking with me 100%.
10 In phase two -- If we pass, as Ed said, Proof of
11 Concept Phase, as soon as we pass Proof of Concept in
12 addition to engaging with industry around field
13 testing, we will also be engaging with marketing
14 regulatory information, technology staff, as well as
15 department's information technology staff because this
16 equipment is going to have to be evaluated for
17 cybersecurity risks. So that's already built into our
18 process. We've already started talking to them so
19 they're full aware of what this, this venture will
20 engage or involve. And so, we're thinking of tracking
21 along the same lines.

22 **CHAIR GROVE:** Any other questions for either
23 USDA or the FBI as we have them here? Thank you both.
24 Thank you, Sarah and the USDA group, for joining us
25 today. Again, this was our first start in saying, oh,

1 you know, we want to have presenters for some of these
2 issue areas, some -- some -- if you want to say,
3 stakeholders or partners in the industry, and
4 appreciate your time.

5 Gives us a little look and a little insight.
6 I look back to Kurt again. You brought this up as an
7 issue in the last meeting, an industry issue, and
8 certainly one that we all have to take to heart.
9 Giving us more information and understanding what we
10 have to do to protect ourselves. Very important. Um -
11 - I think that is it then for the cybersecurity
12 presentation.

13 We are a little early. We will break for lunch
14 here at 11:30. So, I am going to jump to a little bit
15 of an ad hoc that we need to add to our agenda
16 tomorrow. And for the Inspection Advisory -- Advisory
17 Inspection, sorry, to consider.

18 We need to have election of officers. And, in
19 that consideration, you know, currently I serve as
20 Chair, Chris Frederking as the Vice Chair, and Kia is
21 our secretary. And we have terms ending for six
22 people on this committee that end in March of 2025,
23 myself, Charles Bird, Chris Frederking, Phil Garcia,
24 John Morgan, and Kurt Rosentrater. So, with that in
25 mind, I would like you guys all to think of that, your

1 ability to serve or you want to serve in an officer
2 position and think about that. And at the end of the
3 meeting tomorrow, we will take nominations, and we'll
4 have elections. So those that are eligible would-be
5 Kia, who is our current secretary, Rashad, Carlos,
6 Mark, Erin, Charles, Charlie, Tracy, Erica, and Shay.
7 So, if you guys would all consider your want or
8 interest in serving as an officer, and sometime
9 tomorrow we can have that discussion for your
10 nomination.

11 All right. Thank you. I think we will go ahead.
12 If there are no other questions or comments, we'll go
13 ahead and break early for lunch. We start back, right
14 at one. If everybody is back in the room a few
15 minutes early, that would be great because, again, we
16 have a lot of topics this afternoon to get through and
17 have some meaningful discussion on, so that we can
18 talk about what are things that we can present. Thank
19 you, and we'll go ahead and end this morning.

20
21 (Whereupon, at 11:30am, the proceeding was
22 concluded for lunch.)
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1 **CHAIR GROVE:** All assembled, and we have a quorum
2 present of the Grain Inspection Advisory Committee,
3 which is what we need for this section of the day. We
4 are going to just follow down our agenda in the order
5 of how we have our topics. If you had anything other
6 than your -- the submission, if you have a
7 presentation, make sure that is sent to Kendra so they
8 can get that up and on the screen. Otherwise, I
9 assume, Kendra, you'll be putting on the screen the
10 written submissions so that online they can see those
11 also.

12 **MS. KLINE:** (INAUDIBLE)

13 **CHAIR GROVE:** Okay. All right. Thank you.
14 So, with that, we are going to move directly into
15 equipment equivalence, and Dr. Charlie Hurburgh will
16 go ahead and present that for us.

17 **MR. HURBURGH:** Now let's see here. Can I
18 put this like that probably? Good afternoon. I'm
19 Charlie Hurburgh. Know everybody now. This is my
20 second meeting and so I'm happy to be here. I think I
21 mentioned last -- at the last meeting the question of
22 equivalence as being something we ought to take a look
23 at. Equivalence is basically the equality of two
24 testing instruments on individual samples beyond just
25 on average with a reference. And I'm going to --

1 rather than put everybody to death by Power Point, I'm
2 going to just read the submission that I posted on the
3 website. There are a few grammatical changes and so
4 forth to maybe make it a little more understandable,
5 but otherwise -- and then I'll end up with a short
6 recommendation so we can talk about that.

7 New technologies are steadily increasing our
8 grain analysis capability. The challenge for FGIS and
9 for grain market participants is to incorporate new
10 technologies in the operating efficiencies, operating
11 procedures without creating discontinuities,
12 disruptions, or misvaluations among markets.

13 Analytical differences can create instant economic
14 stress if products are revalued or misvalued within a
15 market network. FGIS goes to great effort to
16 standardize test results across inspection points, not
17 only on average performance relative to a reference,
18 but on individual sample to sample results.

19 Especially for calibrated, often electronic tests, the
20 inherent differences in response of different
21 measuring systems, like moisture meters, NIR
22 analyzers, or test weight systems, creates statistical
23 variability across testing locations. Variability
24 that potentially increases the natural variability of
25 a single instrument system. There are cases, like

1 particle size-based factors, for example, for which
2 the standard is defined around the specific instrument
3 used. In this case it is the Carter Dockage Tester.

4 This is the reason that FGIS limits the number of
5 makes and models of instrumentation for a given test,
6 to control variability across technologies and
7 platforms. Exclusive use of a single make and model
8 of instrument naturally creates a protection for that
9 instrument. Examples are one in NIR unit for
10 composition testing, two units of the same cells
11 designed for moisture, or one sieving device. In
12 2014, this committee asked FGIS to determine for one
13 test, NIR composition, how large the variability might
14 be for multiple instruments compared to the one
15 instrument that FGIS now uses, and still does.

16 In a 2016 report, the conclusion was that when
17 three NTEP approved, NTEP is the testing program
18 that's run by the states, when three NTEP approved NIR
19 instrument models were calibrated to this FGIS
20 reference lab on the same calibration set, that's an
21 important point here, the standard deviation across
22 instruments on wheat protein was only a 100th of a
23 percentage point greater than for all three models --
24 greater for all three models pulled together than for
25 multiple copies of the official instrument.

1 In other words, it worked. In other words,
2 the -- the equivalence worked with the caveat -- I'm
3 going off script here a little bit, sorry -- but with
4 the caveat that the -- the base dataset for
5 calibration was the same samples and the same
6 chemistry. That did not work if you changed any of
7 those. Then you got situations where one sample would
8 read high, and another sample would read low, and then
9 the next time, it'd be reversed. And that's the
10 problem, and that's the problem that we were seeking
11 to examine. And we did the test. We -- so, I guess
12 I'm a little biased here because we did the test of
13 the instruments and so forth.

14 But at any rate, read that last sentence
15 again, that the standard deviation across instruments
16 of wheat protein, and we just tested wheat protein,
17 was only a 100th of a percent point greater for all
18 three models pooled than for the official instrument
19 copies alone. That's hope for the future.

20 My recommendation here is that we should
21 attempt to develop a pro -- a proposed, excuse me,
22 proposed protocol for measuring equivalence that can
23 be applied to potential new technologies under
24 consideration for official use. The general criterion
25 is that the use of additional technologies for a given

1 test would not create unacceptable systemic
2 variability beyond what we already have in the -- with
3 whatever is being used. And that's a that
4 recommendation is generic. The design of the test and
5 the protocol would be different for screening machines
6 versus NIR versus, so, any other objective measurement
7 that the specific design to prove that equivalence
8 would be different with the factor involved and so
9 forth. But the concept is that -- that could we
10 develop a protocol that would -- could be just
11 inserted in the system that would allow the
12 introduction of new technologies with the likelihood
13 that it would not create intermarket discrepancies
14 within the system.

15 Thank you for listening. And I -- I handed out -
16 - this is a little bit updated from what was on the
17 website, because I don't always use the right grammar
18 and so forth and it got fixed a little bit. So,
19 questions --

20 **CHAIR GROVE:** -- any questions from the
21 group?

22 **MR. HURBURGH:** Stones, tomatoes, rocks,
23 whatever.

24 **CHAIR GROVE:** You know, I will say that --
25 oh, jeez. It seems very hot. I could agree with and

1 find it uh interesting proposal. Again, in finding
2 equivalency across machines. As you mentioned,
3 there's, you know, a particular machine right now that
4 is approved for NIR. There are others out there. So,
5 as long as they're using apples to apples, like you
6 said, they are using the same standard set of
7 calibration.

8 **MR. HURBURGH:** Yes. That's an important
9 point --

10 **CHAIR GROVE:** -- That's very important --

11 **MR. HURBURGH:** -- in the whole deal.

12 **CHAIR GROVE:** In that, aside from
13 calibration, is there -- do you feel there is need for
14 also, let's say, other aspects, environmental aspects?
15 Because I have used other machines, and their
16 calibration may be very good, but environmentally they
17 aren't as sound as a current approved one. Is that
18 outside the scope of how you're feeling about this?
19 This is more about --

20 **MR. HURBURGH:** Well, excuse me, somewhat,
21 but the calibration -- I'll take an NIR unit as an
22 example. The calibration includes whatever random
23 error sources and nonrandom error sources, and so
24 forth, that you include in them. And if one machine
25 doesn't have error sources built into its calibration

1 and another one does, that's going to blow the
2 equivalence right there. I am assuming that when you
3 -- that when in this process that the multiple
4 instruments that are calibrated on the same
5 calibration set include the same random factors as --
6 as would be encountered in actual practice. So, it's
7 sort of built into the word calibration. Kia?

8 **MS. ADAMS-MIKESH:** What would something
9 like this - Let me turn it up. What would something
10 like this look like for FGIS as far as resources?

11 **MR. NEAL:** Well, Ed's in the room, him and
12 Tim, but I think this is already built into
13 how we currently are evaluating instrumentation. We
14 use the same sample sets to make sure the instruments
15 are being calibrated on them so that there's no
16 variation. Uh --

17 **MR. HURBURGH:** -- but --

18 **MR. NEAL:** -- or --

19 **MR. HURBURGH:** -- but you probably don't
20 have the same base calibration set that was used by
21 the manufacturer or whatever. Probably wasn't the
22 same and that's the key to making the equivalence
23 thing work is to have the same base calibration set at
24 the -- at the root of the calibration process.
25 Otherwise, you're going to have some discrepancies

1 that will show up and did.

2 **MR. NORDON:** Tim Nordon with FGIS. Is this
3 thing on?

4 **CHAIR GROVE:** Yes.

5 **UNIDENTIFIED SPEAKER:** Yep.

6 **MR. NORDON:** Okay. Yeah. Can't tell. So,
7 in December of 2022, we published our Technology
8 Evaluation Program. And so that allows manufacturers
9 to submit any equipment for evaluation. So, there we
10 do address equivalence in the sense that we say that
11 you need to have results in terms of accuracy that are
12 -- that we've got equivalent to or better than what we
13 have at the current time or in the official system.
14 So, and in there we -- we describe what we mean by
15 accuracy, which is the trueness, which is how close
16 are you to the bull's eye, and then the precision.
17 So, in terms of trueness and precision, we want things
18 to be as good or as equivalent as what is we're using
19 today. So, at least we don't have a specific, here's
20 how you demonstrate equivalence, but we leave that up
21 to the manufacturers to provide evidence, you know, of
22 equivalence. And then that part of the process would
23 be that we would then verify that, if the --

24 **DR. HURBURGH:** -- and -- and -- that all
25 presumes accuracy relative to whatever the base

1 reference is for the particular testers. But what I'm
2 talking about is that two testers -- well, I'll give
3 you an example. We had this example, this is old
4 data, but it was a number of years ago. But we -- it
5 was high oil corn, as a matter of fact. And we
6 developed, Iowa State developed, a calibration for a
7 NIR instrument and so did the company that sold the
8 chai oil corn seed.

9 And so, there were two being used in the
10 marketplace. That either both of them will fall --
11 would fall easily within acceptable tolerance relative
12 to the -- relative to the reference method. But, when
13 the two were used in different points of the market,
14 let's say at barge loading and at barge unloading
15 somewhere -- uh -- and it was both calibrations were
16 used, they had a tendency to have a different error
17 pattern. Where one would read the tolerance above and
18 the other would read the tolerance below and vice
19 versa. So, the difference between -- the difference
20 between this, between the two, turned out to be one --
21 about -- say it was about one percentage point. And
22 it turned out that that represented, at the price of
23 the high oil corn on the barge, that represented
24 somewhere in the area of I think it was \$20,000 a
25 barge that was up in the air between the merchants on

1 both ends.

2 So, you can imagine that the merchants on
3 both ends were doing a little bit of arguing about
4 who's right and who's wrong, and so forth. But that
5 met accuracy standards but didn't always meet
6 equivalency standards. And that's what this is all
7 about. And I don't know that we can do this in a
8 practical way, but I think it deserves a look.

9 **MR. NEAL:** So, kind' a going back to Kia's
10 question. This is Arthur. You know, what does that
11 look like staff wise? We don't have the staff to take
12 it on. You know, a major project at this moment
13 because we've got two -- we've got two -- uh -- pieces
14 of equipment, we're evaluating right now with probably
15 a very small instrumentation evaluation staff. And
16 we're putting a lot of resources right now behind
17 sample prep so that we can run samples through these
18 instruments. We have our current workload of making
19 sure current equipment is calibrated properly in the
20 field. It is a, you know, it'll -- it can be put in a
21 queue. But I can't say when we'd get to something
22 like this.

23 **MR. HURBURGH:** Exactly. It has to fit
24 within the organizational possibilities of --

25 **MR. NORDEN:** Is the consideration of what

1 the new technologies or any -- or even existing
2 equipment -- just the efficiencies that appear to me
3 need to be brought to this part of the industry
4 without compromising the standards. I mean, that to
5 me, that --

6 **MR. HURBURGH:** -- that's --

7 **MR. NORDEN:** -- that is where we need to be
8 going. It's just how do we get there? And I didn't -
9 - you said the word efficiently, but I think it was a
10 slip on your part when you said that. But to me, the
11 efficiency is a critically important part of this as
12 we look forward.

13 **MR. NEAL:** I mean, one of the things I'm
14 taking into consideration, Dr. Hurburgh, is like when
15 we're evaluating the new, the two pieces of equipment
16 we talked about this morning, we're trying to build in
17 some of the things you referenced about location. So,
18 we'll be doing field studies. If these instruments
19 pass proof of concept, you know, we'll be sending them
20 out through the various regions of the country to see
21 how they're operating in different environments. Cold
22 environments --

23 **DR. HURBURGH:** -- yep --

24 **MR. NEAL:** -- hot environments, dusty
25 environments, high pass-through environments because

1 we want to see the variability as introduced through
2 them. This is one way we're trying to build in this
3 type of equivalency component. I think if there's
4 other instruments that are introduced to us and
5 submitted to us for review, that may be something we
6 could clarify that, you know - the -- the data we'd
7 like to see how these instruments perform regionally.
8 So, there's not just one location --

9 **DR. HURBURGH:** -- And relative to each other
10 --

11 **DR. NEAL:** -- Yeah. Yeah. So, I think
12 that's something we can take into consideration.

13 **DR. HURBURGH:** Okay. Thank you.

14 **CHAIR GROVE:** Thank you, Charlie. Great
15 point, Mark, that -- that it is about efficiency. And
16 that is why we have, you know, as we talk about
17 technology in the industry, it's about, not just new
18 equipment, but utilizing what we have appropriately or
19 does it have other uses, even possibly, if you want to
20 say market competition. That if what Charlie is
21 talking about, if similar pieces of equipment are
22 acting and working in the same manner --

23 **DR. HURBURGH:** -- making the same test,
24 basically.

25 **CHAIR GROVE:** Yes. That what it does is it

1 helps all of us. So, thank you. Good thing to think
2 about. Thoughts? Anybody else have any thoughts
3 about as we go forward and look at possible
4 recommendations with this particular topic? Again,
5 Arthur has told us right now, it's not an immediate,
6 you know, on the front of the list. But I think as we
7 look at recommendations, you know, asking can this be
8 put in the queue that as long as a recommendation is
9 here and in play, it's out there. It's out there to
10 be able to pick up when the availability arises. So,
11 thank you. We're going to have Erin Casey-Campbell
12 talk to us about container handbook.

13 **MS. CASEY-CAMPBELL:** All right. So, I'm not
14 getting very creative here with this, so I will also
15 just read what we've got up here -- uh -- then
16 hopefully lead into a discussion, learn a little bit
17 about what FGIS is doing. So, I do kind' a want to
18 back out this idea started as, wouldn't it be great if
19 there was a container handbook? But as we've kind of
20 been thinking about this a little more, we may have
21 some additional discussion points that maybe a
22 handbook is not where we could go with it, but
23 hopefully, we could talk about that as a group.

24 The Grain Inspection Industry and official
25 agencies are bound to an abundance of requirements

1 regarding container inspections. There are
2 instructions written in directives, program notices,
3 policy bulletins, sections of other handbooks
4 supplemented by website FAQs, various emails or memos,
5 in person seminars, and such over the years. Further,
6 there are instructions that are not necessarily
7 container specific, but that must be considered as
8 well including weights, exporter registrations, and
9 fumigation.

10 Some of these instructions are conflicting,
11 unclear or may supersede others. Scattering of
12 instructions makes it extremely difficult for
13 customers and potential customers to understand their
14 requirements, for official agencies to maintain
15 compliance, for all parties to train and supervise
16 their employees, and to easily identify solutions when
17 unusual circumstances or requests arise. Much of the
18 time, these containers are being loaded for export,
19 further compounding the need for clarity, consistency,
20 and compliance to ensure the gold standard of the
21 official system is maintained.

22 So, I guess to start out with, that I have a
23 couple of questions that I think may - maybe -- may be
24 beneficial to consult FGIS, maybe Jake, on this in
25 terms of what sort of progress maybe already going in

1 this direction, and then maybe some information
2 regarding the review and approval process as far as
3 what does it look like to be getting a new handbook or
4 anything along those lines which could also lead into
5 our -- our next topic as well. So, that's what I have
6 to start out with at least.

7 **CHAIR GROVE:** You are asking that question
8 about --

9 **MS. CASEY-CAMPBELL:** -- yes --

10 **CHAIR GROVE:** -- do I have to ask that
11 question right now --

12 **MS. CASEY-CAMPBELL:** -- yeah, yes --

13 **CHAIR GROVE:** I think if you guys want to
14 jump in.

15 **MS. CASEY-CAMPBELL:** Put you on the spot.

16 **MR. THEIN:** This is Jacob Thein with FGIS.
17 Um -- so -- um -- this question actually has come up
18 from multiple different sources -- um -- at the time
19 that I took over this position in policy. So, I would
20 like to let everybody know that this year we actually
21 do have this on our Policy Document Review Agenda. Um
22 -- we are -- we are looking at taking those procedures
23 for bulk grain export and containers and moving that
24 into a handbook or possibly a chapter in another
25 handbook. We have our Book Three Inspection,

1 Handbook. We're looking at basically -- basically
2 taking all that container information and moving that
3 into a chapter in there to go along with the ship
4 inspection and other of those type chapters.

5 We're looking at beginning that review in -
6 uh -- April of 2025. There's -- so -- so April, our
7 review period scheduled for that will be April 1st of
8 2025 through September 30th of 2025. That's the time
9 period we plan to take and look at what all those
10 instruction types may be, what things we can move and
11 consolidate into those, like getting the Q and A, the
12 Questions and Answers, all that stuff moved into that
13 instruction. Um -- and -- um -- and then during that
14 time period, we -- if industry would like to provide
15 comment to us and things like that, we're looking at
16 maybe taking the schedule and making this public.

17 So that way Rob Dorman would be our -- our
18 PPMB staff that would be leading up that project. So,
19 during that time frame from April till September, if
20 anybody has any questions, comments, things that they
21 would like us to consider, they can reach out to us
22 with that contact information and provide that so we
23 can, you know, maybe look at if we need to add that to
24 the handbook or whatnot. So, this -- this is
25 something that is already on our radar that we plan on

1 working on this fiscal year in 2025.

2 **MS. ADAMS-MIKESH:** I guess as a follow-up to
3 that Jake, so with some of the directives and various
4 elements that maybe change more frequently, so this is
5 where I was going with the -- is the handbook the best
6 choice? With some of those things that do update
7 frequently, how difficult or easy will it be to
8 incorporate that information so that we're still not
9 circling back to the -- well, you can read this one
10 chapter in the handbook, but we're still going to have
11 20 different directives to refer to.

12 **MR. THEIN:** So, there are certain things
13 that we would need to keep as separate instructions.
14 So, the plan to be in that instance is we would
15 actually in -- in the chapter or in the handbook that
16 we would create, we would link those instructions so
17 that we would put a section or a titled section in
18 there that would talk about it, but it would link
19 actually to the document. So, you would have that
20 within there that it would link. It would just make
21 it more convenient, so you don't have to go searching
22 all over the website to find it. And then when we do
23 update those other instructions, we would just have to
24 go in that chapter and update those links to make sure
25 they're current and then let everybody know.

1 **MS. ADAMS- MIKESH:** Jake, are you seeing that
2 instructions regarding containers have essentially
3 stabilized? I know that a big reason why we were
4 keeping it more fluid was because the market was
5 evolving so much and constantly changing. Do you feel
6 that there really -- has there been a lot of changes
7 to instructions with it or those questions?

8 **MR. THEIN:** In my time within the past year,
9 we have not received a lot of instructions. And those
10 that we do receive are usually things that are already
11 covered in the instructions that we do have out there.

12 **MS. ADAMS- MIKESH:** Yes. Another follow-up
13 would be, would it -- does that review include only
14 USGSA commodities or would it also be AMA like
15 processed commodities such as DDGs and soybean meal?

16 **MR. THEIN:** So, that's one thing that we
17 would have to look at. The current directive that's
18 out there, 9180.78, that only covers grain. So, as
19 part of this process, we would also probably look and
20 see what we could entail on the AMA side of that. A
21 lot of the AMA work that's done is phytosanitary
22 inspection only. For APHIS, of course, we would link
23 that directive into the handbook so that it would be
24 easy access for everybody with it.

25 **CHAIR GROVE:** Again, as I am not an

1 exporter, and I -- I don't do containers. You know, I
2 don't know if he has answered the questions or if you
3 feel you have direction to continue with this or if
4 you need -- I mean, if there's definitely something
5 you feel that we still need to move forward with for
6 clarification, please bring that.

7 **MS. ADAMS-MIKESH:** I know for us, for - um -
8 - Erin had mentioned it, but as official agencies as
9 one of the pieces is it's getting difficult to let our
10 customers know what they're supposed to be abiding by.
11 And so, the -- I guess if there's anybody that does
12 have experience with containers in the room on
13 industry side, is there anything that would be object
14 to this?

15 On the official agency side, it would
16 definitely ease a burden that we have, but is there
17 anything that it would impact industry on?

18 **MR. MORGAN:** I thank you guys. This is John
19 from Supreme. I think you guys are talking mostly
20 about bulk containers. Our experience is we do a lot
21 of break bulk containers, which is 50 kg, 25 kg bags.
22 So, which of -- which some of those require FGIS
23 Certificates if it's going on USAID shipments.

24 So, our experience is a little different.
25 We explored bulk containers at one time, but we never

1 really did any. So, but we are we do mostly we do
2 quite a few break bulk containers though.

3 **MS CASEY-CAMPBELL:** Jake, I appreciate the
4 set schedule that you have proposed and knowing that
5 the -- what timelines that they could be on so that we
6 can also speak with our customers. We can talk among
7 official agencies and provide good feedback by the
8 time you start. Thank you.

9 **CHAIR GROVE:** Okay. Again, Erin and -- and
10 Kia, if you feel you have enough to either move
11 forward, make some recommendations, all right. Thank
12 you. There is time for more comment again later.
13 We'll go ahead and move on with handbook reviews and
14 industry engagement, and that would be John Morgan.

15 **MR. MORGAN:** Thank you. John Morgan with
16 Supreme Rice. Thank you, Erin. Handbooks are
17 sometimes a hot topic around our mill, as we --
18 especially as we get into new products. We just
19 commissioned a Par Ball Mill this past year. First
20 Par Ball Mill for rice built in probably over 40 years
21 in the United States from the Greenfield Project from
22 the ground up.

23 So, we're learning our way through different
24 regulations and processes and procedures that are
25 being used at FGIS. And the FGIS inspectors that are

1 doing it are learning their way as well, because they
2 didn't have experience prior to, although the
3 Stuttgart office, in Arkansas, had quite a bit.

4 So, we just went through a major review of
5 our rice inspection handbook in 2020. It was released
6 as a multiyear effort. We did have a lot of
7 directives upon directives, and we had a lot of notes
8 in the margin from the right specialists that we
9 incorporated into a new handbook. I think it was more
10 of a mass production. Let's try to get everything
11 into it that we can on how the procedures that are
12 done. The Rice Inspection Handbook is, I don't know,
13 484 pages. I just looked at it. Like I said,
14 released -- rereleased in 2020.

15 Prior to that, it'd probably been 20 or 30
16 years since it'd been updated. I would suspect in
17 other grains that you may have the similar issues.
18 Whereas we find in this revision, as we go through the
19 different types of rice that we handle and process, we
20 see some inconsistencies. So just for an education
21 purpose for rice, we have rough rice, which is the raw
22 product that we process in the mills. And then we
23 have standards for milled rice, which is basically the
24 head rice that comes off the mill, white rice. And
25 within that, you have head rice, you have second

1 heads, and you have brokens, which is called, Brewers.
2 And then you can have brown rice as well. So, brown
3 rice you have raised to grade brown in the head rice,
4 brown in the broken. You also have what's called Par
5 Ball Milled rice. So, after you par ball, the rice is
6 basically you steam it in the husk, you dry it back
7 down, then you mill it like you would mill white rice.
8 There's regulations and, you know, and grades around
9 parboiled rice, parboiled brokens, which includes the
10 second heads as well. What we find as we go through
11 the handbook is we noticed that some inconsistencies
12 as well, like around, with the highest moisture
13 content.

14 So, for each type of rice we handle rough,
15 milled, and parboiled as well as the brokens. There
16 are seven grades for that rice, and they have
17 standards around all seven of them. So, we have quite
18 a bit to keep up with as we try to ship all these
19 different types of rice from the mill. And we've
20 noticed that, you know, just the moisture content on
21 some of these things could throw it off grade, as
22 well, and it's not consistent across all the different
23 ones, or does it make sense at times to us.

24 There's also a lot of techniques used in
25 grading different types of rice where they use

1 different seeds, different plates, and you could see
2 that could be inconsistent from if you're grading
3 milled rice, white or if you're grading the Parball
4 milled as well. And I know it gets a little confusing
5 because rice has a lot of different categories to keep
6 track of. But -- so when I was here last time in
7 October, when Charles got up here and mentioned that
8 we're going to do a rice review, or it might have been
9 Jacob, we're going to do a rice inspection review. I
10 think we -- it kind' a went off in our minds, and we
11 talked about internally. And I've talked about it
12 with our industry group as well is what do we want to
13 see in the handbook, which is -- was originally
14 written in the '50's, be updated for commercial,
15 standards for today. So, a lot of things that may
16 have been done 25, 30 years ago are either no longer
17 necessary or we wonder why it's even in there.

18 So, we would like to have the avenue to
19 engage USDA as you guys do the review and put forth,
20 kind of as an industry what we think could potentially
21 change. And it's not really changing the overall
22 grade standard necessarily, but more the techniques
23 and processes to how it's determined, in that process.
24 So, I know, Jacob, you mentioned earlier, which I was
25 happy to hear that there y'all are coming up with a

1 process to -- so that we can engage you guys. And
2 really what I'm looking for from this committee is
3 there any other handbooks? I guess there is a
4 container handbook out there that -- or there's a lack
5 of a container handbook out there for these other
6 grains that require the same process. But, as I told
7 Charles in the break, I said it's interesting how this
8 has become an issue. I guess, yeah, they've been
9 hearing it. So, they've actually already been working
10 on the solution before I can stand before you to offer
11 the problems. So, with that, I would like to either
12 open it up to -- for questions. If anyone in the
13 committee has questions or if anyone with the FGIS has
14 any questions of me.

15 **MR. NEAL:** Yeah Josh, Arthur. Just, you
16 know, similar comment that I've been telling the grain
17 industry as well. It's like, you know, these
18 standards -- we're the keepers of the standard. But
19 the standards belong to the industry. We've heard in
20 different settings that, hey, you know, some of the
21 things we're assessing or expecting, we don't even use
22 in the marketing of the commodity. And so, my
23 question is why are we looking at it?

24 We don't market the product. We just --
25 we're gatekeepers of the standard. So, if there are

1 things that need to change based on the evolution of
2 the business, we're expecting that to come in to us
3 from industries. And so, what I would -- I can't make
4 a recommendation. But one thing to consider -- but I
5 can't.

6 One thing to consider, particularly, like,
7 when the standards committee gets together, looking at
8 that -- the rice handbook or the standards, whatever
9 section, and putting pen to paper. So, this is what
10 we need to have. Assessing, evaluating. And then we
11 facilitate the dialogue around the changes to ensure
12 that whatever potential changes could come forth,
13 everybody's will impact before anything happens.
14 We're open. We're not trying to keep things the same.
15 I think one of the things you've heard, part of Jake's
16 review process and Charlie mentioned it, I think --
17 yeah, he's still here. 4500 pages of instructions in
18 grain. That's a lot of paper. And when you -- when
19 you're hiring new people, how many people going to
20 retain that kind of information? We need to simplify
21 as much as possible. We can't do that on our own. We
22 do need help.

23 **GROVE CHAIR:** So, I think and just for you,
24 John, looking at that very last line, what are the
25 steps needed to be taken by industry stakeholders? I

1 -- I -- I -- I think to tag on to what Arthur said,
2 they can facilitate. But if it's specifically rice,
3 who are the stakeholders that are important to get
4 together, and what is your association that that would
5 be helping to bring those together and then
6 communicate that with Arthur. But I agree. It's the
7 stakeholders. If there's things in the standard that
8 you aren't marketing by, then it's just extra fluff on
9 the paper. So very good --

10 **MR. MORGAN:** -- yeah, as we got into new
11 lines of business within the right we've seen a lot of
12 it. And we will be getting that in December, and I
13 hope Arthur can make it again this year. But it's not
14 like we have a whole lot of time at that particular
15 point in time to make the -- to make a bunch of
16 recommendations. But seeing that Jake is opening an
17 avenue for us, I would like to explore that further.
18 And I'm -- I would -- I would think that other
19 industries or other grains would be probably doing the
20 same thing. But, yeah, I knew it was coming back in
21 on my shoulders. I was just looking for the right
22 avenue, and the right approach to doing it. I used to
23 be the standards whisper to Beverly who is a rice
24 industry expert here in Kansas City for a long time.
25 And a lot of her notes was incorporated into the new

1 handbook.

2 **MR. NEAL:** Yeah. That's a great point. So,
3 one of the things we've been trying to do, implement
4 across the board, is transparency and process so
5 everybody is aware of what's happening. Who's the
6 contact? Lauren Allman is kind of the point person
7 for rice standards.

8 Uh -- all of the standards -- you know, FGIS has
9 typically facilitated standards reviews every five
10 years, like, on a rotation. But we're going to stop
11 that because standards are kind' a open all the time.
12 And it's been an exercise in bureaucracy for us
13 because we go through the motions. And that's a lot
14 of work, a lot of time, a lot of people involved in
15 clearing those documents and there's no changes. And
16 so, that's time we can be spending looking at
17 instructions or, you know, new handbooks or
18 consolidating streamlining handbooks versus going to
19 bureaucracy.

20 But if industry, you know, if you -- when
21 you're coming together in a small group or larger
22 body, it doesn't matter. If there are things that you
23 see that you'd like to make recommended changes for,
24 you could let us know that at any point in time. When
25 we pick it up, we'll be in communication on whether or

1 not we think that's something we can do, should do,
2 but we'd have a conversation about it. We're not
3 opposed to that. So that same kind of whisper, you
4 know, little bit more formal.

5 **MR. MORGAN:** Right.

6 **MR. NEAL:** But we're open.

7 **MR. MORGAN:** Thank you.

8 **MS. ADAMS-MIKESH:** One of the things, you
9 know, Jake mentioned that you guys are working on a
10 list of -- or schedule of when you're going to be
11 looking at things. Maybe that's something us -- as
12 the Advisory Committee, if we knew that ahead of time
13 we could have those as items and come with
14 recommendations.

15 I really have loved lately where we talked
16 about the NIRT and we talked about, you know, we have
17 on their scales. So, I know for me, if you and I are
18 talking about standards or Jake and I are, I can give
19 my opinion, but I don't know how it affects industry.
20 And so, I've really enjoyed the collaboration that
21 this group gives to see everything, but then also on
22 the other hand, industry can have insight as to why we
23 do those things, if it is something that can't be
24 changed. So, it could be kind of a standing topic if
25 we knew ahead of time.

1 **MR. NEAL:** So, I believe the goal will be to
2 publish publicly the list and the timelines so that
3 everybody will have access to it to know how to
4 prepare when we get together for conversations around
5 those standards within the timelines, it will still be
6 brought up.

7 **CHAIR GROVE:** I think that makes great
8 sense. Because, again, in our format of agenda items,
9 if we don't make something an agenda item, it isn't
10 something we can make recommendations on this time for
11 kind of our current protocol. And so having that
12 ahead of time can help us, again, be prepared for it
13 and put that in. Um -- but as Kia mentioned, is there
14 -- even if we want to have something as a standing
15 agenda item, it still has to be put in by a committee
16 member publicly. So even if we want to have it every
17 time, somebody still needs to put it in. And that's
18 easy enough. That's a copy and paste every year,
19 change your date type of thing to say we -- this is
20 important, and we want to be prepared for it.

21 What is your look at the publication of this
22 in time frame to be prepared? I mean, if we look at a
23 committee, you know, every six months possibly to be
24 able to have that information in a way that
25 stakeholders can get together ahead of time. So, it

1 wouldn't be -- we would want good lead time, I think,
2 is what we're asking. So, as we consider this --
3 where did (inaudible) go?

4 **MR. NEAL:** I think once we post it, it'll be
5 posted because you got it for FY25. You got it all
6 the way through FY25. So, once it's posted, it'll be
7 posted. I think what will probably happen, and this
8 is all speculative at this point, once a meeting date
9 is set, you know, the standards would be something you
10 all want to talk about.

11 What we could probably do, you know, in
12 preparation for the meeting like we normally do. We
13 get together and we have a conversation about the
14 status of things. That way, folks can kind' a be
15 prepared about the kind of conversation they can kind'
16 a get ready to engage.

17 **MR. MORGAN:** Yeah, Arthur, I think I
18 wouldn't expect this committee to be making decisions
19 on rice standards. But other than potentially getting
20 updated on how the industry has engaged with Jacob's
21 group, Jake's group and to see what's been recommended
22 and, you know, just to keep them updated that there
23 are changes. I think what I'm looking for is more on
24 the -- a little bit on a lower level in engaging with
25 Jake and his group on -- hey, we'd like to see some

1 movement in these areas. And then, obviously, the
2 committee can then make a decision, you know, kinds of
3 final approval or I don't know if that's required or
4 not.

5 **MR. NEAL:** No. So, on the right side of the
6 house, it will probably -- that would look like, you
7 know, you all coming to Jake's team, you know,
8 identifying the sections of the standards handbook
9 instructions, whatever it is. Say hey, these are some
10 things that we see need to change. These are the
11 reasons why we believe they need to change. These are
12 some of the pros and cons of it because we don't know
13 it all.

14 **MR. MORGAN:** Right.

15 **MR. NEAL:** And then what we will have to do
16 is do our intel, come together, you know, as we do at
17 the standards meetings, have those conversations, and
18 work things out.

19 **CHAIR GROVE:** Anything else you think you
20 need, John, to be able to go forward?

21 **MR. MORGAN:** No. I - I -- I just wanted to
22 bring it up as an issue, especially if it's an issue
23 with other grains. And really, I'm looking for the
24 process and avenues and how we do it, more than
25 anything. And I think we're starting off at on a good

1 foot with Jake and what he's doing and how he's doing
2 his is reviews and everything. But it's nice to know
3 it's always open for review. Our discussion is just
4 getting everybody on my side of the aisle on the same
5 page, which is my next challenge.

6 **MR. NEAL:** You know, I had a joke for you,
7 but I left it off the mic.

8 **CHAIR GROVE:** Okay. Thank you. Thanks,
9 John. Thanks for the input. We are going to switch
10 the order around just a little bit because we have
11 somebody on the phone. Sorry about that, Tracy.
12 We're going to jump to lab scales, and we have that on
13 the phone.

14 **MR. NEAL:** Okay.

15 **MR. SEAPY:** Testing. Testing. All right.
16 How about this? Audio good? You're okay?

17 **CHAIR GROVE:** Yes. We can hear you.

18 **MR. SEAPY:** All right. Thanks. So good
19 afternoon. Thanks for the opportunity to go over the
20 options for addressing lab scale concerns with you.
21 For a little bit of background, FGIS has to upgrade
22 the weighing standard since class F weights are no
23 longer legal to be manufactured. We don't have a
24 choice in that matter. Since we're already updating
25 weighing standards, this is a good time to address the

1 check test weights for lab scales as well. Also,
2 responding to GAIAAC's request for better information
3 regarding the impact of scale precision on grading,
4 FGIS analyzed several years of grading data. We've --
5 I believe this was talked about at your last meeting -
6 uh -- finding that current policy provides little
7 chance of incorrect grading samples -- incorrectly
8 grading samples with the exception of canola and
9 flaxseed, which could be graded at approximately a
10 rate -- or mis-graded at a rate of 13% and 4%
11 respectively. So, in order to address those issues
12 and better align policy with NIST and better use the
13 hardware that we have, we're proposing the following
14 options for you to consider.

15 The first option, which, you know, was -- is
16 where -- what we'd like would be to adopt ASTM Class
17 Four Weights for check testing instead of the current
18 NIST Class F, which once converted to ASTM would be
19 similar to ASTM Class Six. This, along with a
20 simplified check test would get our scales tested
21 appropriately for the range in which they are used,
22 and it would provide justification for the use of
23 expanded resolution.

24 Now while it would be testing appropriately
25 for the range that they're used in, it's not NIST

1 policy to only test scales for the range in which they
2 are used. So, it would not get us into complete
3 compliance with NIST, but it does give us confidence
4 in what we're doing. It provides justification for
5 expanded resolution, and we have precision across the
6 area that we're actually using the scales. This would
7 cost -- this would require replacing weight sets,
8 about \$500 per set, and that would be for, you know,
9 FGIS and the official agencies that would need to
10 replace those. But once you've got those weights,
11 they're good for, you know, a very long time. As I
12 mentioned, this would not get us into best practices
13 with NIST, and it would be using scales beyond their
14 design specification, but it would be using scales
15 within the range for which or -- using scales in the
16 range that we actually need them to be properly used
17 and tested.

18 Option Two would be basically adopting ASTM
19 Class Six Weights, which is the closest thing we have
20 to NIST Class F, but leaving everything else the same,
21 kind of a status quo, with only the required changes
22 to allow for ASTM Class Six. Since they're similar to
23 NIST Class F, there shouldn't be a problem. A lot of
24 NIST Class F Weights could be recertified or
25 reclassified as ASTM Class Six. Some might be out of

1 tolerance because the standards are slightly
2 different, but that's relatively minor.

3 The downside of this option is that it
4 doesn't address the main reasons we brought this topic
5 up in the first place. We're still going to be using
6 scales beyond their design specifications, using
7 expanded resolution without any verification, checking
8 scales to the 10th and using them to the 100th. And
9 it doesn't address the issue of potentially mis-
10 grading samples, in particular for those smaller
11 grains.

12 Lastly, Option Three would be full NIST
13 compliance. We'd need to go to ASTM Class Two Weights
14 because in order to properly check test scales that
15 are precise to the 100th of a gram, you need to have
16 weights that are appropriate, and those would be ASTM
17 Class Two. They are more expensive. And we'd have to
18 move scales to a standard of E equals 0.01 grams
19 instead of what we currently have, which is mostly E
20 equals 0.1. And that's, again, the digit to which
21 there is precision in this scale. This would be the
22 most expensive option, but it would put us on the same
23 page as NIST, and it would resolve all the various
24 issues previously presented. The downside of this one
25 being the cost, the ASTM Class Two Weight Sets are

1 more expensive, approximately \$2,000 per set last time
2 we checked the prices. And for agencies with scales
3 that don't meet the E of .01 grams, scales would need
4 to be replaced or relocated. And those scales cost,
5 again, last we checked, \$2,000 a scale.

6 Based on our initial estimates, the number of
7 scales needing to be replaced would bring the total
8 cost for scales to around 600,000 across the official
9 agencies. So, again, you know, Option One would be
10 try to use some procedure, update our weights so that
11 we can, along with some new procedures, check the
12 scales in a way that meaningfully improves our grading
13 precision without excessive cost.

14 Option two would be, you know, do as little as
15 possible, but it doesn't really address some of these
16 issues that we'd like to clean up. And then option
17 three being full compliance with NIST, which goes
18 beyond what we need for precision on the lab scales,
19 but it does bring us into best practices. Um -- are
20 after that -- I guess I'd are there any questions?

21 **CHAIR GROVE:** So, what about agencies? I
22 mean, obviously, this affects you. You look at the
23 cost wise first, are there any -- I wasn't sure in the
24 in the gallery, are there any designated --

25 **MR. GARCIA:** -- I have a question.

1 **CHAIR GROVE:** Back there? Okay.

2 **MR. GARCIA:** What's the risk? So, we see
3 \$500 a set. And what's the risk assessment on that
4 compared to -- because I don't see the gap or
5 understand the -- other than meeting some standard, is
6 there any risk to the inspection?

7 **MR. SEAPY:** I did not.

8 **MR. NEAL:** Wait a minute -- This is Arthur.

9 **MR. SEAPY:** -- Sorry for the unconventional
10 communication --

11 **MR. GARCIA:** What my question was, what's
12 the risk? Why are we doing this other than to meet
13 some standard so that we can make an educated decision
14 on spending money?

15 **MR. SEAPY:** The primary would be the risk of
16 mis-grading samples, with no ability to catch it
17 because this the weights aren't precise enough to
18 catch error in the scale, and the error in the scale
19 that could slip through is large enough to start
20 flipping grades from one to two, two to three, as the
21 case may be, or the other way around. This isn't a
22 one directional grade switch, but the primary is the
23 risk of changing grades.

24 **MR. NEAL:** Yes.

25 **CHAIR GROVE:** I'm just going to jump in here

1 quick, and obviously, you can't hear me, that probably
2 a year ago, I do think Ryan presented this to us. And
3 one of the things that was discussed, again, was the
4 precision on the smaller grains. Things such as wheat,
5 that -- that 100th of a percent or 100th -- yes. The
6 100th versus 10th can make a huge difference. So, if
7 there's variability or, again, that -- that plus or
8 minus tolerance can very easily be pushed out of
9 tolerance due to a scale. I think that is where I
10 remember this coming from.

11 **MR. GARCIA:** Yeah. No, I remember that.
12 And I remember that the factors weren't regular.
13 Things that we saw normally, like heat damage, I
14 believe, was one of them or **ergot**. And so, I think a
15 \$600.00 investment, you know, I'd want to see what is
16 the actual -- the benefit of that to agencies, and to
17 the system, right? \$500, like, we could eat that.

18 Six hundred thousand or two thousand and then
19 maybe possibly two more thousand for scales, they're -
20 - we probably need more information to truly
21 understand, I think, as an agency.

22 **MS. ADAMS-MIKESH:** I believe when we were to
23 go off of what Phil's talking about, we had talked
24 about last time, and correct me if I'm wrong, that --
25 so they did the study. FGIS did the study to see how,

1 how much of an impact it would be -- and if I'm
2 reading this or listening to correctly -- Ryan, even
3 though I can't -- can you hear me -- is that basically
4 all of the grains, there is no statistical impact on
5 it changing a grade. And I believe that was done
6 through analyzing IDW data. And it -- so that was our
7 big question last time was, does industry feel that
8 it's enough where it could impact them financially by
9 us not having that extra precision?

10 So, I believe -- I guess I would kind of put
11 it back on the industry for -- with this information
12 that Ryan has shared. Do you feel like this is a big
13 enough item that could impact you? Where us, as
14 official agencies, and FGIS, really need to dig a lot
15 deeper into what the financial impact would be for us?
16 Or do you feel that changing the way it's set, because
17 that's necessary, would be enough of a change and okay
18 by you as industry.

19 **MS. LOGAN:** Well, I have a question. From the
20 option one, where they're saying only test for how the
21 scales are used, does the variance matter if you're
22 only using the scales for wheat versus corn or is it
23 because it would be varied because you're going back
24 and forth between different commodities?

25 **MR. NEAL:** Tommy.

1 **UNIDENTIFIED SPEAKER:** Yes?

2 **MR. NEAL:** Can -- is Ryan getting any of
3 this relay through you? Okay -- So, because we're
4 disadvantaged right now, I think Ryan has done some of
5 the work to show the difference in each grain based on
6 scales not being calibrated using respective -- what
7 do you call them -- weights. There is some difference
8 with the smaller grains. So, I -- without him being
9 able to engage in the conversation, it's going to be
10 tough for us to really continue the conversation. He
11 knows it more so -- he knows it better than, I think,
12 any of us here. So, in the -- you know, it's
13 unfortunate he can't be here for it, but we may not be
14 able to answer the questions today. We won't be able
15 to answer the questions today.

16 **CHAIR GROVE:** You know, unfortunately, you
17 hate to table something. But probably best until the
18 next meeting so we can get those questions answered.
19 If it's only affecting certain grains, when, you know,
20 Option Three talks about changing everything and it's
21 a \$600,000 impact to the agency and only certain areas
22 may need to change if an area doesn't have the smaller
23 grains, certainly, we would need to know that. So,
24 yes, if he would be able to supply a little bit more
25 of that information and background, and it can be sent

1 to us as a committee on an informational basis, and
2 then if there's something we want to -- again, you
3 hate tabling something because, again, it was a year
4 ago that we first heard a presentation about this.
5 So, you don't like something hanging around for two
6 years and no decisions have been made. But, again, it
7 does have financial impact. So, I guess having some
8 of that background information would have been good
9 for this time frame even if you couldn't have answered
10 it. Now if there is an ability for that information
11 to come to us before tomorrow, we still have time to
12 discuss this tomorrow. So, if that is an option, we
13 can table it for more information tomorrow unless
14 there's somebody else who can answer those questions.

15 **MR. NEAL:** We'll look and see if we can get
16 that. And just speaking on behalf of Ryan -- Jake,
17 you confirmed for me. I think we're leaning towards
18 Option One because with the current weights that are
19 being used, they're not helping us calibrate the
20 scales properly anyway. And the check testing
21 procedure needs to be updated because so many official
22 agencies are getting dinged by our quality assurance
23 and compliance division because the check testing
24 procedure is not really adequate for what we're using
25 weights for. So that's just background. We're

1 leaning towards Option One.

2 **MS. CASEY-CAMPBELL:** Arthur, I guess, a
3 follow-up on that if we are leaning towards Option
4 One, I guess, my question then becomes, are we still
5 trying to get to Option Three eventually? Is Option
6 One just a just a holdover and then we're going to
7 have to buy new weight sets again and have this
8 conversation continually? Is Option Three the
9 ultimate goal?

10 **MR. NEAL:** Based on my understanding, no.
11 It is to utilize -- we're looking at -- we're putting
12 options out in front of you for practicality purposes,
13 not for, you know, less totally aligned with NIST just
14 for the sake of saying where everything is done
15 exactly like NIST would do it because we're using the
16 scales differently as well. So, we're trying to think
17 about, you know, practically how we're using scales,
18 how we're also making sure our procedures test the
19 scales in such a way that our customers as well as our
20 work is being performed with this best accuracy, which
21 is reading out beyond, you know, the 10th? You know,
22 those scales have the ability to measure out beyond
23 that 10th, but the weights that we're calibrating them
24 for are not helping us to get that accuracy. So, what
25 we're trying to do is blend the options. Like, let's

1 get new weights. Let's update the check test
2 procedures so everybody knows how to do it right. And
3 let's let that be fine because we've been using the
4 scales this way for a long time. Let's just use them
5 a little bit better than what we've been doing. Good,
6 Jake. All right. Yeah. I didn't grow up in the
7 grain industry.

8 **MS. CASEY-CAMPBELL:** And I would like to add
9 just to the financial side of it, obviously, that
10 600,000 for Option Three is -- that is, you know,
11 still on the table. That is a huge number, especially
12 for state agencies that have other hoops to jump
13 through. But with that, you know, I don't know what
14 the business model of other official agencies are, but
15 a lot of our on-site labs and equipment is purchased
16 by the applicant. So, it's not just agencies funding
17 \$600,000, it's industry who is going to be buying
18 these scales. And some of them are newer, and they
19 may not be particularly happy with replacing perfectly
20 working scales. So --

21 **CHAIR GROVE:** I very much agree with that,
22 thank you, Erin. Because we do. If we have labs on-
23 site for rail, we are the ones purchasing that
24 equipment and the inspection service that services,
25 that lab then does the check testing.

1 When we look at Option One, it says it
2 doesn't align with NIST best practices, but it could
3 bring the check test method -- could bring the scales
4 closer in use. Would you change -- then are you
5 looking to change the tolerance? I mean, if we're --
6 you're looking to be closer to a hundredth versus a
7 tenth for those types of grains, the smaller grains.
8 We are in wheat territory, part of my company, so it
9 does affect us. How much, I don't know. We don't
10 think about it.

11 If you have something that the grade comes
12 back heat damage above tolerance we just automatically
13 dump and reload. Yes, there is a cost to it, but I
14 don't know statistically if, you know, if we kept
15 track of that. I don't know if you, Mark, feel that
16 you have a good handle on that. It's not necessarily
17 reported if it's dump and reload. It stays at the
18 location usually when that happens, so we don't have
19 statistics for it. But what you're just looking at
20 that option to help make locations a little more
21 accurate. Obviously, this one was written by FGIS,
22 but if there were any type of recommendation to be
23 made, it would need to be made through this committee.
24 Somebody writing that recommendation to you for
25 tomorrow?

1 **MR. NEAL:** Yeah, basically, you know, a
2 green tabling, you know, dissenting with the -- with
3 what we're putting forth. And, yeah, I mean you
4 summarized it well. We know we'll eventually -- we're
5 going to have to update the weights anyway because
6 they won't be able, you know, they're not authorized
7 for use anymore. So, we're trying to update our
8 process reasonably.

9 **MR. HEIL:** Yeah, Barb, on that one, I don't
10 think we would know if it's three-tenths or two-
11 tenths, was it just at that level to be very
12 difficult? And the cost structure, we just bought
13 Graham's Scale, it's twenty-six hundred bucks. So, I
14 mean it's going to be more than what it's shown.

15 **CHAIR GROVE:** Correct. So, I do think maybe
16 there -- if there is some information on statistics to
17 see what we feel it affects, that would be great to
18 know. But also, we have to keep in mind that if no
19 matter what, the weights have to be changed, a
20 decision has to be made on an option.

21 You have to change your procedure because
22 you have to change the weights anyway so you're trying
23 to be proactive on it. So, again, I'm going to have
24 to defer to those people that are doing the grading on
25 an official level to say this is the better practice.

1 Yes, it will affect on-site for us. There will be a
2 cost to us. But if it's a matter of changing the
3 weights, not so impactful to me. So, I'm going to
4 have to rely on, you know, Aaron, Phil, and you know
5 Kia to help guide us in that if we want to make a
6 decision tomorrow or give guidance for this. So,
7 anybody else have any questions or comments,
8 otherwise, we will go ahead and move on. And if again
9 there's some more data or information that would be
10 helpful for us that we could get by tomorrow, that
11 would be great. Okay, Tracy, if you would like to go
12 ahead and present to us, the FIDU issuance policy.

13 **MS. LOGAN:** So, from of my head -- So for
14 this one -- so the background of what I wanted to talk
15 about is there's an MOU agreement between FGIS and
16 APHIS. So, at an export facility, in order for us to
17 obtain a phytosanitary certificate, FGIS sends a
18 document called the 921-2 to APHIS. And the issue
19 that can come up is if the FGIS and FGIS inspection
20 services are waived or otherwise unavailable, then the
21 current MOU agreement between FGUS and APHUS does not
22 allow for a Fido certification without a 921-2 form.

23 So, in case of natural disasters or other
24 interruption of services, I would like to see a
25 procedure that provides a Fido issuance, which is

1 always going to be required by the importing
2 countries. So, I just said, we need a 921-2. I've
3 kind of spelled out, is it on there? So that's just
4 the process of how this works -- is during grain
5 grading, under this MOU agreement, PPQ does not come
6 to the exporting facilities, so they asked GIPSA to
7 handle the whole process.

8 They take the official sampling. They do the
9 reviews of the insects. They'll write down if they
10 find any insects, what those insects are, if they're
11 damaging to grain. And then they will either -- if
12 they find insects and we fumigate, they have to
13 witness the fumigation, and all that information goes
14 on in 921-2.

15 So, if you go to the next page just for
16 informational purposes. That's what has to go to
17 APHIS. So, they fill out this form and the issue that
18 we have run into before and, for example, what
19 happened in the case of the Gulf during Hurricane Ida,
20 either APHIS has to agree to waive this or come up
21 with some sort of process to issue our Fido, or we
22 really can't export the grain in case a waiver is
23 provided. So, we can get the waiver of weighing and
24 inspection from the customer, Buyer and Seller agrees,
25 but we really can't ship it because we can't get our

1 Fido. So, the MOU agreement states from plant
2 quarantine we have to have this form. But if we have
3 a waiver of weighing and inspection, we can't get this
4 form. So, if you go back to the -- go to the last
5 page.

6 So, if services aren't available, Official
7 Inspection of Class X Weighing and Grain can be waived
8 if official personnel are not and will not be
9 available within a 24-hour period to perform the
10 services needed, and both Buyer and Seller of the
11 grain are made aware that the grain has not been
12 officially inspected. But there's not a provision in
13 the grain standards acts which automatically delegates
14 a third-party provider in case of this waiver. APHIS,
15 and this was -- this was brought up at a recent NAGA
16 meeting. APHIS is going to treat each situation on a
17 case-by-case basis rather than have something
18 automatically in place in case of a waiver. Each
19 time, APHIS is going to determine what that process
20 will look like, whether or not we actually can proceed
21 with the export or not. So, as I mentioned Hurricane
22 Ida in 2021 -- so little different circumstances.

23 My understanding is that they were loading off
24 barges, and so they didn't have the capability of
25 sampling and weighing. And in that case, APHIS went

1 ahead and provided the phytosanitary as long as each
2 cargo was fumigated. But what about in cases that
3 it's not considered an emergency? If there's not a
4 hurricane or something? Each case APHIS is going to
5 have to review and decide, are we going to allow the
6 phytosanitary issuance?

7 If they decide that they won't, then it doesn't
8 matter if Buyer and Seller agree to waive the
9 inspection. If it's not some kind of emergency
10 situation, then we're kind' a back to square one.

11 So next steps or recommendation is I'm just wondering
12 if in these MOU agreements, you know, there's nothing
13 we can do on the APHA side. They're looking for 921-
14 2. But if FGIS would allow 3rd- party inspections, if
15 they aren't available to perform, could there be some
16 wording where there is something on, say, a third-
17 party inspection that they could put on letterhead
18 that would also provide the information that APHIS
19 requires saying, we checked, there's no bugs. Some
20 kind of, you know, format in what both sides are
21 looking for in order to continue and not disrupt at
22 export facilities.

23 **MS. ADAMS-MIKESH:** Tracy, what are some
24 examples that when you say a third-party inspection
25 what -- could you give some examples of what you are

1 thinking of?

2 **MS. LOGAN:** I would say any -- so, for
3 example, if we have to have some, we'll have a
4 customer overseas that wants a falling number, and
5 they require FGIS procedures, but they accept it from
6 a lab. So, they know that it's the equivalency of the
7 same certification and testing that FGIS would have
8 done, but we've just paid the lab to do it based on a
9 submitted sample.

10 **DR. CAMPABADAL:** Can I just add here? This
11 is Carlos from K-State. So, what you're meaning is a
12 third-party, like a third-party surveyor, like LGS,
13 Intertek, any of those. But a lot of importers act --
14 I mean, they will actually pay for those services
15 anyway too.

16 **MS. LOGAN:** Right.

17 **DR. CAMPABADAL:** For extra, you know, from
18 that perspective --

19 **MS. LOGAN:** -- right -

20 **MR. CAMPABADAL:** -- so, okay --

21 **MS. LOGAN:** Yeah. Often, you know, it has
22 to be, you know, there's a list of acceptable survey
23 type companies that overseas companies will accept.
24 And more and more, we're do -- we're seeing on the
25 export side a lot heavier use of these surveying

1 companies outside of FGIS. They -- that's at the
2 request of our overseas customers.

3 **DR. CAMPABADAL:** I will agree with you a
4 hundred percent from the importing companies or the
5 expert markets. A lot of them actually do -- to
6 analyze things that actually are not even in the
7 grades, and like extra mycotoxins or other components
8 and just for their own knowledge and, of course, to
9 get the results in a different way. Two, as an
10 example, my family's involved in importing used grain
11 in Costa Rica, and we actually use a couple of those
12 on a normal basis.

13 **MS. LOGAN:** Yeah, I would say, you know, when
14 I say using FGIS procedures, when you see that 921-2
15 report, it goes through every subplot. So, in those
16 cases, you know, I think you would have wording that
17 it's not like you're just going to pull a five-pound
18 composite and show it to, you know, plant quarantine
19 or the lab. You would -- it would have to be the same
20 procedures. We would pull the subplot samples, you
21 know, and a third-party grading company would verify
22 it. But it's just today there's -- it's up in the air
23 each time for APHIS to decide how they're going to do
24 this.

25 **MS. ADAMS-MIKESH:** One thing that I see with

1 the difference between using surveys and other
2 laboratories for qualitative testing is more a
3 contractual basis, whereas, when we're talking about
4 insects and other things, that becomes more of a
5 government-to-government issue in my opinion. I have
6 a lot more experience on the container export side,
7 not shipment vessels. So, I don't know where if
8 everything overlaps, but we have where if they are to
9 follow the FGIS procedures, you know, we are
10 specifically licensed for that. We have 4700 pages
11 worth of stuff to go through to be allowed to do these
12 items. And for something like call -- that could be a
13 very big impact on the government. I know for
14 containers; we see -- we're on those emails with AFIS
15 and FGIS from these other countries even after things
16 have been fumigated and there's a lot of any
17 complaints with that. So, I just -- I feel like
18 there's risk there.

19 **MR. NEAL:** Just for context, as it pertains
20 to this recommendation, you know, FGIS is not the
21 initiator of FIDO's. It's -- this isn't APHIS,
22 APHIS's realm. And so, the recommendation, whatever
23 you all choose to make, you know, we would take back
24 and have conversations with APHIS about what -- how
25 they would like to, you know, review their process.

1 We're just involved in APHIS's process.

2 **MS. LOGAN:** Mh-hum.

3 **MR. NEAL:** So, we wouldn't change anything
4 from the FGIS perspective because it's not our
5 process.

6 **MS. LOGAN:** I think the catch, the circle we
7 get into, is APHIS requires a 921-2. Only FGIS can
8 create a 921-2. So that MOU agreement between the
9 two, if a weighing and inspection is waived, puts us
10 in a loop.

11 **MR. NEAL:** Yeah. That's why it would have
12 to be discussed with AFIS because they would probably
13 have to revamp their entire process. Because, you
14 know, we have -- we talked about in the PNW
15 fumigation. FGIS, we are not fumigation experts. Yet
16 we're the whole, you know, we hold the fumigation
17 protocols. I think we have to figure out, you know,
18 where we belong, and you know, with this type of
19 recommendation because it's not our process. We're
20 facilitating a process on behalf of somebody else,
21 similar to FDA. You know, it's FDA's process.
22 They've asked us to do this for them, and that's why
23 we can't make the change. FDA is the one who has to
24 make all of the changes. APHIS would have to make a
25 lot of changes on their end to facilitate this. And

1 so, I can't put APHIS in a box, but I just want you to
2 be aware that this recommendation goes beyond FGIS.
3 We would be -- we would help facilitate a conversation
4 around.

5 **MS. LOGAN:** Mm-hum, okay.

6 **CHAIR GROVE:** So, I think too for you,
7 Tracy, again, in helping word this as FGIS as a
8 facilitator to have the conversations --

9 **MS. LOGAN:** -- yeah --.

10 **CHAIR GROVE:** -- of what you're wanting. I
11 very much understand that. You know, if I have
12 railcars sitting, I know what that costs to wait for
13 something. So, to have containers, vessel ships to
14 have them sitting and waiting --

15 **MS. LOGAN:** -- mm-hum --

16 **CHAIR GROVE:** -- if you can't get this, you
17 know, there's a lot of cost to that. Why load
18 something if you can't ship it?

19 **MS. LOGAN:** Yeah. I think that's what we're
20 thinking is if there's a protocol in place and that
21 discussion's been, you know, brought up ahead of time
22 rather than after the fact when a situation is
23 occurring, you know, even in a hurricane or whatever,
24 you scramble around, but a few days makes a big -- big
25 difference. So.

1 **CHAIR GROVE:** Yes. And you certainly aren't
2 -- you're not trying to circumvent -- FGIS. This is a
3 if-and, you know, situation. If they're not
4 available, they can't get there. You're asking for
5 the possibility of approval of a third agency. It
6 isn't about not using FGIS --

7 **MS. LOGAN:** -- correct --.

8 **CHAIR GROVE:** -- at all, so -

9 **MS. LOGAN:** -- correct --

10 **CHAIR GROVE:** -- I think that's important to
11 make sure we remember; you're not trying to get away
12 with -

13 **MS. LOGAN:** -- no --

14 **CHAIR GROVE:** -- **not** being with FGIS --

15 **MS. LOGAN:** -- it's only in the case of the
16 waiver, yeah.

17 **CHAIR GROVE:** Correct.

18 **MR. NEAL:** All right. This is Arthur again.
19 I think that's an important note to make that you're
20 talking about specific. And I see it there, but I
21 think it needs to be, you know, clear that you're
22 talking about in emergency situations -

23 **MS. LOGAN:** -- mm-hum -

24 **CHAIR NEAL:** ---where you say, you know, FGIS
25 is not available to provide -

1 **MS. LOGAN:** -- yep -

2 **MR. NEAL:** -- the service --

3 **MS. LOGAN:** -- yep, make that concise. Okay.

4 **MR. NEAL:** And for further context, I think
5 part of the challenge is, you know examples, Hurricane
6 Helene. There's anticipation that something's going
7 to happen. And folks want to make plans sooner than
8 later. That's where you come in from our perspective,
9 FGIS doesn't make decisions about whether or not
10 waivers are going to be granted before an event
11 occurs.

12 **MS. LOGAN:** Right.

13 **MR. NEAL:** You're just trying to get your
14 house in order --

15 **MS. LOGAN:** -- mm-hum --

16 **MR. NEAL:** -- from operational standpoint to
17 have people on standby and ready to go.

18 **MS. LOGAN:** And in particular, where you've
19 got an MOU. You know, where you're saying it's not
20 just FGIS, but it's also not just APHIS. And so
21 that's where an exporter can get in a loop.

22 **MR. NEAL:** So, I think what Barb has
23 mentioned concerning the facilitating the
24 conversation, you know --

25 **MS. LOGAN:** -- mm-hum --

1 **MR. NEAL:** -- we would definitely do that.

2 **MS. LOGAN:** Okay.

3 **CHAIR GROVE:** Okay, the -- if you feel
4 Tracy, you have an avenue to go. If anybody else has
5 any input for Tracy. Otherwise, I think we had some -
6 - a good recommendation for you to go off of. I want
7 to make sure I didn't miss anybody. Um -- Technology
8 and Grain Inspection. Can you get that up here in
9 front of me? So, this is one of those, as I mentioned
10 before, when we talk about something we want to make
11 sure is on the agenda every time. Technology in grain
12 inspection was added to be sure that through the
13 presentations we were given today through the
14 Technology and Science Division and some other talks
15 that we've had that if we have any recommendations for
16 other avenues that we feel we would like to add to the
17 plate of FGIS to put in their queue that we have an
18 option to do so.

19 So, again, with a little background, the
20 grain inspection industry has been using the same
21 equipment and procedures since its inception in 1976.
22 So, while these methods have served the industry well
23 over the years, it's becoming clear they are not
24 keeping pace with the rapid technology advancements
25 being made within the grain industry itself. This

1 discrepancy is causing issues or holding entities back
2 in terms of staffing consistency, accuracy, and
3 inspection. I think everybody can probably read for
4 themselves the rest of it.

5 The objective is to become efficient or make
6 sure we stay efficient and relevant. I look at, as
7 we've talked about the scale issues, wheat. When I
8 look at industry stakeholders that I'm invested in,
9 that is one that is a slowdown for us. When we are
10 loading trains, grain inspection can't always keep up
11 with how fast we are loading. Technology advancements
12 in receiving and shipping equipment is far faster than
13 the human eye and the human hand. So, we want to
14 continue to be sure we are looking at those abilities
15 to be able to keep up and to do it effectively. So, I
16 just more wanted to be able to keep this as an open
17 dialogue, and I am going to bring up a few short term
18 and long-term goals that came from industry
19 stakeholders.

20 You know, one of them that we have discussed,
21 again short-term goals, one was test weight, and we
22 realize now that's not such a low hanging fruit. But
23 is there anything with test weight as Ed discussed
24 with us today? Do we feel we want FGIS to continue
25 looking at this or is this not an effective use of

1 FGIS time and dollars, people, since that again was
2 one of the short-term standards? It is something we
3 put in last meeting as one of the objectives. Do we
4 feel this is still relevant? Keep it out there.

5 If anybody has a thought of something going
6 forward, you know, I'll even look to Ed if you have
7 some thoughts on this. You know, is it a stalled in
8 the water, or are there possibilities? Or is it more
9 going back to the equipment manufacturer and there
10 needs to be changes on that side before this is even
11 an option?

12 **DR. JHEE:** To everything you just said - uh -
13 -- test weight. Some of you guys might have asked --
14 you guys have been looking at test weight since 2008,
15 and it's 2024, and you're just now talking about it.
16 It's because when we started looking at test weight
17 and exploring this back in '13 and in '17, we, meaning
18 FGIS, thought the data was so ugly. We didn't want to
19 move forward with it. I presented the data to you
20 again. I don't think with our existing limited
21 resources we should continue to pursue this. I think
22 I can take my team and focus on Videometer and Sea
23 Grain and what else strategically we can work on to
24 position ourselves for modernization.

25 **CHAIR GROVE:** I appreciate that

1 recommendation because, again, we saw the data. You
2 gave us 2009, 2012, '17, '24, and it hasn't changed.
3 And you've tried different methods, tried different
4 ways of looking at it to see can this happen. And it
5 seemed to make sense as a recommendation, again
6 because equipment -- the equipment that can do test
7 weight is approved for a different function, for a
8 different factor. You know, it is something since
9 there has been a recommendation we can revisit in the
10 future. And I think as you've talked to us before, it
11 has to be within the machine manufacturer in a sense
12 to change how the machine might work, but it could
13 then also change the factor we rely on it to use. You
14 change one thing, you could affect it up, and we
15 certainly don't want that. **DR. JHEE:**

16 Right.

17 **CHAIR GROVE:** So, something I think -- yeah,
18 back burner, and we'll see if there's
19 something that comes out for us in the future. I
20 appreciate your input on that. Thank you.

21 **DR. HURBURGH:** Barb.

22 **CHAIR GROVE:** Yes.

23 **DR. HURBURGH:** Just remember that the test
24 weight is also part of the NTEP National Conference on
25 Weights and Measures testing, and the decision of FGIS

1 whether to use the -- rather to allow the meter as a
2 proxy for official test weight will have some impact
3 on Local Country Elevators' ability to use the test
4 weight, which they do now. There's no doubt they do.
5 But it will interact with that discussion. That's all
6 I'm going to say is that it will certainly interact
7 with that discussion.

8 **CHAIR GROVE:** And you are very right. I'll
9 say in the domestic trade, test weight off the
10 moisture meter is used for unofficial grades. It's
11 already being utilized in that fashion, assuming we
12 all are aware the plus or minus tolerance as
13 prescribed by the NIST handbook. So, we are aware of
14 that. And, as I think every state requires a state
15 certification every year to make sure we are within
16 that. Then when -- if we load grain in some capacity
17 that requires official inspection, official inspection
18 practices are used. Again, as Ed showed us again the
19 plus or minus tolerance using the machines versus the
20 quart kettle method, don't meet standard at this time.
21 So, it does take an adjustment. And, again, we are
22 all aware we all do use moisture meter for the test
23 weight option right now.

24 **DR. HURBURGH:** It's going to fan the
25 discussion. That's all I'm going to say.

1 **CHAIR GROVE:** Yeah.

2 **DR. HURBURGH:** Well.

3 **MR. NEAL:** I just wanted to clarify. What
4 will fan the discussion by not accept -- not
5 maintaining this course?

6 **DR. HURBURGH:** Yeah. The -- it will fan the
7 discussion by the -- actually, your data will fan the
8 discussion more than anything because it documents the
9 differences and perhaps the inadvisability or
10 unacceptability of the meter test weight. And I can -
11 - I'm on the NTAP Committee, and I just as well book
12 an extra night of discussion because that's going to -
13 - that has been one of the more controversial issues
14 in the past, and it will again.

15 **CHAIR GROVE:** Okay.

16 **DR. HURBURGH:** I can't help you with an
17 answer, but --

18 **CHAIR GROVE:** Another short-term goal had
19 been about the adoption of Auto Kicker or other
20 technologies for official use. So that had been out
21 there. It wasn't an official recommendation last time
22 but had presented as one of the short-term goals.

23 And I know there had been some discussion on our
24 -- have there been conversations possibly? Okay. All
25 right. So again, the auto kick it -- the official

1 method is using at Carter Day for dockage testing in
2 certain commodities. Auto kicker is not approved.
3 So, if they were interested in being part of the
4 short-term goals, that company would need to submit
5 for the process of approval.

6 And again, with the Auto Kicker specifically
7 listed, again, we're not making recommendations for a
8 particular company or not, but there -- that is
9 equipment out there that does have approved pieces of
10 equipment within it when it is utilized. Streamlining
11 sampling, cutting down on the sampling process, and
12 the amount handled, again was a short-term goal.

13 Those on the inspection side, thoughts on the need to
14 look into this or do we feel this is something that is
15 already possibly in the works, and looking at, again,
16 it's that sampling.

17 And I think the first of it came from the
18 export side, the huge quantity of samples needing to
19 be taken. Any thoughts on this? Again, this was one
20 at one point that was presented, not as a
21 recommendation to go forward, but in the presentation
22 of some different goals from stakeholders in the
23 industry. Any thoughts on that?

24 **MR. NEAL:** Charles is not here. I think
25 Charles had gone down to see what that, you know, what

1 that - not formal recommendation -- but that
2 suggestion looked like. And, that we weren't able to
3 kind' a get any synergy on it right away. So, we
4 don't have anything to report on it.

5 It's not that it's falling off, it's just I
6 think with the culmination of operations and trying to
7 maintain operations at the export level and
8 facilitating the work around equipment evaluation and
9 missing an opportunity to connect when you went down,
10 we weren't able to get the visibility into it. So,
11 you know, we'll still look into it to see what does
12 that mean.

13 **CHAIR GROVE:** Okay. And again, I am working
14 through again a stakeholder's suggestion or priority
15 list that has come through industry workshops. And we
16 did in the last meeting -- we kind' a talked about
17 them, but it was test week that we keyed in on some of
18 the mid-range goals, which maybe seem a little more
19 feasible for us with some of the technologies being
20 presented and tested.

21 There was a wheat, the HBK long varied
22 results based on sampling process and also the falling
23 number. And, again falling number is something
24 Charlie did talk about, and you're assessing again
25 equipment to see if some of it is not obsolete, I

1 think, is what he presented. So, in the equipment, in
2 the technology, and maybe Ed can answer this, in Sea
3 Grain, you are looking at --

4 **MR. NEAL:** (INAUDIBLE)

5 **CHAIR GROVE:** No. I don't know if I do or if
6 I should. Is vitreousness something in the week,
7 something that you feel -

8 **MR. NEAL:** -- I don't see--

9 **CHAIR GROVE:** -- you will be looking at
10 testing with the current options on Sea Grain as
11 you're training it, building its library on samples?

12 **DR. JHEE:** Correct. Correct. We want to get
13 past germ and heat damage. If we can get past those,
14 I'm - we -- on -- we totally understand vitreousness
15 is another factor that we should be exploring too.

16 **CHAIR GROVE:** Okay. Okay. And then just the
17 last thing, and again Charlie touched on this,
18 modifying mycotoxin testing to eliminate those liquid
19 based processes or even the chemical based processes.
20 I think, again, are there -- with the process official
21 inspection has to use, there's a difference between
22 some of the processes that, industry might use or
23 things available that aren't official process but --

24 **DR. JHEE:** We are aware that there are a couple
25 of instrument manufacturers close to our industry

1 that are in the process of developing tools that
2 can assess mycotoxins without utilizing chemicals
3 or the test kit approach. I think it is a
4 completely different way of analyzing mycotoxins.
5 Both these organizations are aware of the
6 technology evaluation process, so I think we're
7 just sort of in patiently waiting mode to see if
8 and when they will submit. We're also engaged with,
9 ARS, the Agricultural Research Service. You know,
10 I think oftentimes we overlook the fact that we're
11 USDA. There is a research arm that conducts this
12 type of support for the rest of this industry. And
13 so, Pullman, Washington, you know, falling number.
14 I think that's a natural fit to be able to talk
15 with those, researchers there. I believe, LSU,
16 University of Georgia, University of Florida, all
17 of those ARS units are working on AMS type of
18 efforts or mycotoxin falling number type of
19 efforts. So, the opportunity exists for us to
20 engage with ARS to see what are you working on and
21 then have a conversation with you guys as well to
22 see what's the potential for applicability of this
23 research. How do we go from research to
24 application?

25 **CHAIR GROVE:** You know, last September

1 I think we had a very good -- A sense, I
2 will call it, workshop, just industry meeting,
3 different aspects of the USDA. We had cotton. We had
4 beef. There was poultry and egg and there was grain.
5 And to be able to look at what other avenues of
6 agriculture are utilizing in their technology, and I
7 think some those some of those are coming into play
8 for us. But that was to me that was a great
9 gathering, great information, and I do like, you know,
10 that you have the opportunity to engage with ARS. To
11 again look at what is out there and what can we do.
12 Again, this is a topic for us to keep open. And think
13 in your area of industry, what are technology lags
14 possibly that we see, that we feel we need to look
15 into considering again, time, money, resources of
16 people that are in availability. And go ahead, Kurt.

17 **DR. ROSENTRATER:** I would also add I have some
18 colleagues in ARS in Manhattan that are extensively
19 involved in cereals research but, as well as at the
20 Peoria, which is one of the national research centers
21 for ARS, there's a large contingent of mycotoxin
22 testing going on there.

23 **MR. NEAL:** Nice. Nice.

24 **DR. ROSENTRATER:** Two additional suggestions
25 to add.

1 **DR. JHEE:** There we go. The list is getting
2 longer.

3 **DR. ROSENTRATER:** Oh, and one more. Maybe
4 reach out to National Program staff in Beltsville,
5 Maryland --

6 **DR. JHEE:** -- right --

7 **DR. ROSENTRATER** -- because I think it's
8 National Program 306 that the value-added products is
9 where the grains fall.

10 **DR. JHEE:** Right.

11 **DR. ROSENTRATER:** And they can connect you to
12 even more resources that we may not know about.

13 **DR. JHEE:** Thank you. I think it's
14 definitely going to be worthwhile seeing what's out
15 there. Hopefully, being able to have those
16 conversations before next engagement and report out
17 maybe what the rest of USAI -- or what USDA is working
18 on.

19 **CHAIR GROVE:** Thank you, Ed. Appreciate
20 that. We have in the gallery, Jess, if you want to
21 come forward.

22 **MR. MCCLURE:** Hi Jess McClure, National
23 Grain Feed Association. Great discussion here.
24 There's a lot of topics that you all have been going
25 over that we've had a lot of discussions internally at

1 NGFA as well, especially in the technology related
2 issues. I think also about the standards and the and
3 the handbooks as well. There's been a lot of
4 discussion. In fact, I've been texting with Nick
5 Friant the whole time here about all this. Nick does
6 send his regards. I don't think he's listening right
7 now. But, you know, a lot of the things we've been
8 talking about internally is, I think, what would and
9 it'd be helpful, I believe, for the advisory committee
10 as well. But we're thinking about doing a survey
11 internally, with our members, trying to get a feel to
12 where everything fits as far as the standards, as far
13 as the handbooks, as far as the technology.

14 I think this is all very important because a lot
15 of the discussion here about the technology, I think
16 it's almost like the chicken and egg. Right? We're
17 talking about the technology that we can be used to
18 help expedite the process, but then you think about
19 some of these handbooks and the processes themselves.
20 Right? And how do you streamline that? That, and I
21 think that's going to take some time to really kind of
22 sit down and go through, but that's also tied to the
23 standards as well. And so, I don't think those are
24 things, you know, you want to be making any changes to
25 those if you don't have to, but I think it's good to

1 have that type of discussion. And this is a
2 discussion that we had from an industry workshop that
3 we do every year with FGIS.

4 We did it in Portland a couple weeks ago,
5 and it was a topic that came up with our members that
6 were there. I know not all of you were there. I know
7 Ed and Charlie, I know Arthur, you all were there.
8 But it was a very good discussion on many of these
9 same topics. So, I think those, just to let the
10 committee know, for those of you that couldn't
11 participate, these are discussions that are happening,
12 you know, outside of this meeting, as well throughout
13 industry. So, it's good to see that this, the
14 committee and these discussions, it's on track, in
15 line with a lot of other and from the NGFA standpoint,
16 obviously, we do appreciate, obviously, a lot of the
17 transparency, openness, having these types of
18 discussions, and we know the work that FGIS is doing.
19 Right? We know a lot of the work and time and effort
20 that they're putting into this, and we're very
21 supportive. And we'll do whatever we can to assist in
22 that process.

23 But I think that internally we need to have
24 some continued discussions to really, I think -- how -
25 - which -- I think, they're not easy discussions.

1 Right? And I think it kind of gets back to some of
2 these standards of how long have they been in place,
3 how long have these practices been in place? A lot of
4 these nuances that go with these practices and making
5 any of these changes, it's not going to happen
6 overnight. Right? And it's just like the technology
7 development. That's not going to happen overnight.
8 But if you are going to be developing this technology,
9 these handbooks and how you go about the process,
10 that's at some point, there's going to have to be
11 change to that. Right? So, anyway -- these are all -
12 - these are all factors that were all -- that are all
13 under consideration.

14 And I think any feedback input from the
15 Advisory Committee too, I think that'll be helpful.
16 But I just wanted to make sure you all were up to
17 speed on that, if that'll help with any of
18 recommendations that you may have as well. Thank you.

19 **CHAIR GROVE:** Thank you, Jess. I appreciate
20 that, especially, you know, again the survey. Survey
21 to your -- your membership, the stakeholders is
22 important, because, again, during the handbook
23 discussion, Arthur did make sure to say, FGIS isn't
24 the maker of the rules, they're the keeper of them.

25 It's -- what is industry want and need in

1 the standards and looking at things that are no longer
2 needed. So, I think that is important. And if that's
3 something, you know, John is going to be looking at
4 too, in the rice industry, what are things that
5 they're there because they were needed 50 years ago or
6 wanted 50 years ago. And how has our industry
7 changed?

8 How has the end user need and want changed?
9 So, again, having that data, having that information
10 is very important because, again, yes, FGIS is keeping
11 it for us and following the standard industry wants.
12 So, thank you. Appreciate that input. Again, if
13 there's nothing -- this is more of an open discussion
14 because if there was something that comes out of it,
15 we need this agenda item to make a recommendation.

16 I do think, again, looking at Ed's
17 presentation to us, the sum of the technology pieces
18 in the visual referencing and sorting is already
19 underway. So, I think we're good to move on unless
20 somebody has another topic within that technology
21 standard that they feel we need to go on. And, again,
22 we'll keep it as an ongoing. We'll put this on there
23 every time. The last topic that we have here for
24 today is emerging export issues, and it is, again, an
25 open discussion.

1 From the export side if there are things
2 that we feel we need to look at and move forward and
3 also at the NGFA NAGA workshop a few weeks ago, this
4 was a topic. And so, if there's anybody who wants to
5 give some updates from that meeting, that would be
6 great. Unless -- or we can rely on Arthur for that.
7 So, again, any emerging export issues anybody wants to
8 discuss?

9 **MR. HART:** I guess I can, it's more so of a
10 recap. I wasn't present for the Portland meeting, but
11 yeah. It may be just a recap for Dr. Hurburgh and
12 Kurt, you know, and others who were -- we talked a lot
13 about it in certain instances this morning, you know,
14 with Arthur, with the initial discussion and, of
15 course, with Charles.

16 You know, personnel, you know, it's a big,
17 it's a growing issue. It's not just an issue within
18 FGIS. It's a issue all across the board if we're
19 realistic about these things. And, you know, just to
20 give you some context of background, I guess in
21 general what we're dealing with all throughout the
22 spring, all throughout the summer, you know, every
23 indication we had with an export grain division was
24 that we would be at 65, 70% capacity. And then it
25 seemed as though it was a two or three week span that

1 that turned, did 180.

2 And we were at 90 to 95% capacity. And
3 that's very tough, you know. And from a personnel
4 standpoint, the industry, you know, we are in position
5 where we may be able to weather the storm just a
6 little bit better, you know, than our partners and
7 business partners, you know, within FGIS.

8 You know, they travel in a little bit of a
9 different vehicle that has, you know, different
10 parameters than we have, I should say it mildly. You
11 know, a lot of things change within this and two big
12 issues where I'm going within this, there's no real
13 plug and play solution that we have here for the short
14 term. And right now, our challenges are, is that, you
15 know, this was a pleasant surprise.

16 However, it's a short window that we may
17 have. Most believe that, you know, on the export
18 grain side, this window of opportunity may last only
19 until the end of the calendar year. And things may be
20 different, come January for multiple different
21 reasons. And so, most industry members will consider
22 this kind of an emergency state, you know, to say,
23 hey, what do we do in this short term to make sure we
24 capture the business opportunity at hand. And all of
25 what we discussed this morning, you know, and from

1 Charlie to Arthur all of viable solutions. But they
2 are not plug and play solutions that's going to help
3 us within the next 30 to 45 days. And so, we have
4 some real deals that, you know, when they export grain
5 it's seven days a week like it is in most other areas
6 within the supply chain. And, you know, when it comes
7 to weekend activity, you know, a lot of the industry
8 only see, you know, basically about 50% of what they -
9 - 50% of the personnel staffing that they typically
10 would have. And when you only have 50% of your
11 personnel staffing and you're running at 95 to a 100%
12 capacity, that's going to create some inefficiencies,
13 I should say. And so, you know, just looking at open
14 discussions on what short term solutions that we can
15 possibly have that are viable. You know, I know some
16 are kind of farfetched than others, you know.

17 But just looking for, you know, any type of
18 suggestions that we may have to close the gap here in
19 this short period. The short time span of a window
20 that we have for business opportunities for exporting
21 grain.

22 **CHAIR GROVE:** I think that's pretty - a very
23 good point. As we've all had discussions throughout
24 the day -- hey, how's harvest going? And talking
25 about the opportunities we've had here at harvest, one

1 of them has been -- hey, there's some of these markets
2 we're just told to tuck it away and hold it, and we
3 don't have that market. So, to be able to capitalize,
4 like you said in the short term, we don't know how
5 long it's going to last.

6 You know, Arthur, from the FGIS standpoint,
7 how do you feel we can react quickly to cover quickly?
8 I know -- you know I know some of your personnel have
9 had long term assignments. Have been, you know,
10 living out of a hotel somewhere for a long period of
11 time to be able to cover an area. As you talked about
12 or Charlie had talked to us about, you know, you're
13 looking at what is your focus.

14 Your focus is to export grain and some of
15 the businesses you're, you know, shifting to other
16 agencies. How is that helping you to then staff where
17 you need it right now? You know, if somebody's
18 feeling the brunt of not having the personnel for
19 FGIS, how do we help that?

20 **MR. NEAL:** I don't know that, you know, you
21 can for us - yeah, for us, say for instance, our
22 Toledo staff I think went from 35 people to seven
23 because we were sending people on details. Some
24 people quit. They resigned. Is that number wrong,
25 Charles?

1 **MR. PARR:** Charles Parr, Director of Field
2 Management Division. No. That number is accurate.
3 I'm just standing here getting ready. But I'm going
4 to raise this microphone stand, so it works a little
5 bit.

6 **MR. NEAL:** At the same time, we had some of
7 that same staff voluntarily move to New Orleans and
8 take on assignments. The same staff is moving across
9 the country as we speak, covering, you know, Milwaukee
10 and other parts of the country that New Orleans -- you
11 know, our Texas staff that's, you know, maybe slow.
12 They're covering New Orleans. The supervisors, we've
13 got people on detail right now from Jake's team that
14 should be writing policy. They're in New Orleans.
15 You know, some of the staff in DC they're -- they were
16 in New Orleans two weeks ago. We got some more going
17 down. So, I mean, we're using the people that we
18 have. That's the fastest thing we can do. The things
19 that Charlie talked about are procedural. We can't
20 just tell somebody you have to pick up your family and
21 move to another state. There are processes, there are
22 timelines, there are approvals, those are going to
23 take us a little longer. There's money required, as
24 Charles said. We have to pay for that. The
25 conversations we have to have with folks to get them

1 mentally prepared for change, we were talking about
2 that on, you know, during lunch. There there's a lot.
3 So, there's no quick reaction that solves it
4 immediately, long-term. We're -- the quick reaction
5 is detailed assignments. Long-term is the balancing
6 out of the rightsizing of our offices so that we can
7 redirect resources to where the work is consistent and
8 predictable.

9 **MR. HART:** Quick question Arthur, and thanks
10 for that. I totally agree with both approaches. I'd
11 be remiss if I didn't mention this because I hear it a
12 lot, you know, within the industry.

13 For the immediate short term, most would
14 look at this as an emergency. Is it a viable option
15 to introduce a 3rd-party to help out with inspections
16 much like what Tracy described, you know, with APHIS
17 and 921-2 if in the event of emergency where FGIS
18 personnel wasn't available. Is it a viable option
19 where that can be explored for the next 30, 45, 60
20 days, you know, in lieu of trying to move people
21 around and try to cover the shortages here in the
22 short interval?

23 **MR. NEAL:** I'll take that under advisement.
24 Well, I'm just saying because I can't say yes right
25 away because, you know, it depends on how that really

1 looks. Because if FGIS contracts with anybody,
2 there's a whole contracting process we gotta go
3 through. And by the time, you know, that emergency be
4 over with by the time we get through it, you know,
5 just to be honest with you. So, I've got some
6 thoughts in my head that I can't speak publicly, and I
7 haven't talked to staff about, but I'm thinking of
8 some things. Yeah.

9 MR. HART: Totally understand. Great, I
10 appreciate it.

11 MR. NEAL: If you don't mind, I want to turn
12 to Charles.

13 CHAIR GROVE: Right. Yep.

14 MR. PARR: Again, Charles Parr, Director of
15 Field Management Division. Just to reiterate what
16 Arthur was saying, you know, by the time we would
17 actually be able to put together a plan to even pilot
18 something like that, our situation should be, for the
19 most part at least, if not completely resolved, but
20 very, very close to being resolved.

21 And I think a lot of that comes from people
22 are asking, you know, what's the difference between
23 now and what we were doing when we first identified
24 that we had these staffing issues? And really, it
25 comes down to the finances. You know, it comes down

1 to last fiscal year. We had to be able to close the
2 books without being deficient. We'll be -- we've been
3 able to do that. And then when our fees -- our fee
4 increase hit the books and it actually gave us a
5 little bit more sustainability. That's when we're
6 able to also turn around and fund the projects that
7 we've been able to save for. Basically, in order to
8 do the kind of -- the permanent fixes.

9 When we first identified the kind of -- the
10 financial crisis situation, it was a triage type
11 scenario. You know, we had a patient come into the
12 emergency room and instead of working on trimming and
13 doing their fingernails, we wanted to go ahead and
14 take care of the, you know, the bleeding chest wound
15 of the issues. And I think we were able to do that.
16 And the reason why we went out with long-term details
17 assignments then was we placed a lot of those
18 individuals on non-contract work where we could recoup
19 a lot of those costs. So, we were getting them out of
20 nonrevenue generating positions into revenue
21 generating positions, but then we were also recouping
22 some of those costs. And we were spreading it out
23 over long term, those 90-day details, and that was in
24 order to soften the blow for the noncontract customers
25 that were picking up that cost.

1 You know, if you take a \$500 plane ticket
2 and you prorate that over multiple customer over a 90-
3 day period, it kind of disappears into a bill, if you
4 will. And so, it really minimized the impact to
5 industry and the noncontract customers, especially.
6 And, you know, those types of activities got us to a
7 point where we were able to stop the bleeding, and
8 then we could look.

9 And, we had a lot of things fall into place,
10 like Arthur mentioned, where we had voluntary
11 transfers. We had people that decided that they could
12 kind' a see the writing on the wall of the future of
13 the agency. That maybe they would be asked to do a
14 management directed reassignment. And they made the
15 personal choice that that was not for them, and they
16 decided to seek other employment. For each one of
17 those little actions, that was relief to our budget
18 situation. And once we were able to stop the clock,
19 if you will, on the, you know, closing the fiscal
20 year, that's when we could really, you know, make some
21 of the changes that we need to in order to address the
22 wrong size staffing.

23 You know, as far as the -- I missed the
24 first part of this conversation because I just took a
25 meeting in my office to make sure that we were on task

1 to get people on a plane tomorrow. Identified
2 yesterday to be in Toledo to take care of some service
3 requests there.

4 So, I mean, we're extremely dynamic, you
5 know, and that doesn't happen overnight either. We
6 have to kind' a convey the mission and the vision to
7 employees that, you know, we're expecting, you know,
8 to be able to be that dynamic force in travel to
9 provide service if they're called upon.

10 And so, you know, that takes a little bit of
11 time, but that mindset is sinking in especially with
12 the people that we plan on kind of repeatedly leaning
13 on to be able to travel at a moment's notice.

14 The benefit to that is that we don't
15 necessarily have the constraints of having to go out
16 with those long-term details because of the increased
17 fees. So, we've got, you know, more stable revenue
18 stream coming in, and that means that we can travel
19 short, you know, only for the times that we need. So,
20 you have a lot more voluntary enthusiasm when it comes
21 to that type of travel than you do with the longer-
22 term travel. And that helps us out when we're short
23 on those, you know, supervisory positions and things
24 of that nature.

25 **MR. NEAL:** So, Rashad, you know, I've got

1 some ideas swirling in my head.

2 **MR. HART:** Mm-hum.

3 **MR. NEAL:** For some additional conversations.
4 Not sure how - how - um -- well developed they'll be
5 but, you know, we'll have more conversations with you
6 all in the day -- in days to come here.

7 **MR. HART:** Absolutely. Thanks for -- yeah,
8 thanks for the context.

9 **CHAIR GROVE:** You know, you brought up some
10 very good things. Important to have that discussion.
11 And, you know, I think it's that circle that comes
12 around that we ask if -- as you first presented us
13 with the possibilities of fee increases that, you
14 know, we countered with are you being efficient? Are
15 you looking at your costs? Are you looking at your
16 personnel? And as you have done that, then we also
17 come back with now we're seeing effects of it or maybe
18 problems. So, there's a big circle to it. You know,
19 one thing definitely does affect the other, but we
20 appreciate you taking our concerns definitely into
21 consideration, you know, for yourself.

22 Again, you being able to export affects me
23 being able to ship to you. So again, it all trickles
24 down to our ability to move our grain. And we
25 certainly in no part of it do we want to -- we don't

1 want to shortchange what we say our standard is.

2 I know as we've looked at some of the
3 technology and some of the technology people have come
4 to us from other countries, and they're implementing
5 it. One was in the European Union, and then say, oh,
6 we look at the US standard, and it's like, it's
7 daunting. There's good and bad to that because,
8 again, we feel that we are presenting and have things
9 in place for our product that doesn't compromise its
10 integrity, and that is certainly something that we
11 don't want to change.

12 We want to make sure that if somebody has the
13 confidence in our system to want the grain from us.
14 So, again, thank you for your consideration in looking
15 into these matters, Arthur. And any other thoughts
16 from -- as we -- the emerging export issues if
17 somebody on the export side has some thoughts?
18 Otherwise, we will move into a public comment. So,
19 with the topics that we had today, I know we have had
20 a few. We've asked to come forward already in public
21 comment, but we are running a little bit ahead of --
22 Great efficiency group. It means you did your
23 homework on the front side, to really read into this,
24 and that's important because, boy, when we were
25 looking at this agenda as it was turned in, Kendra's

1 like, do you have any priorities on this? Because
2 this is -- it's a lot. It's a lot of topics. So, we
3 did a good job today.

4 From the public gallery, any comments on the
5 agenda items today. There is time for public comment.
6 Also, tomorrow as we will talk tomorrow about possible
7 agenda items for the next meeting. So, if it concerns
8 agenda items for our next meeting or concerns for our
9 next meeting, please hold them till then. Otherwise,
10 for the topics that we have in consideration today
11 that we're going to be needing to -- looking at and
12 voting on, again, any public comments, and that also
13 goes to those virtually.

14 If you have a question, you can put your
15 question out in the chat, and that will be relayed to
16 us. I will give it just a few moments. I figure if
17 somebody doesn't stand up, then they didn't have a
18 question.

19 Okay. I will take a quiet room as you've had all
20 your questions answered for today or you're trying to
21 think of some more things for tomorrow. So, with
22 that, we are going to wrap up our industry issues
23 sections.

24 Those on the committee that turned in a paper
25 through our discussions today, if you would be able to

1 update -- if you have any updates to what your
2 recommendations for FGIS would be tomorrow, and we
3 will kind' a present and wordsmith those tomorrow. So
4 that I will take -- will be the end of our public
5 section today.

6 I'm going to make a quick non-meeting change in
7 that maybe we can -- we can all step up front and take
8 our photos now since we have extra time. And then Ed
9 and Charlie, since we are running ahead, are we still
10 available for the tour demonstration or do we need to
11 wait? Will you guys check with that?

12 So, I am going to go ahead and ask for an
13 adjournment for today's meeting, and we'll continue
14 tomorrow morning at 8:30. Thank you.

15
16 (Whereupon, at 3:09pm, the proceeding was
17 concluded.)
18

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2

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